

The City of Los Angeles Recovery Plan

State and Local Fiscal Recovery Funds

2023 Report

The City of Los Angeles
2023 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The City of Los Angeles (City) is using its \$1.28 billion award of State & Local Coronavirus Fiscal Recovery Funding (SLFRF) from U.S. Treasury in a manner consistent with the City's COVID-19 recovery aims and applicable U.S. Treasury and American Rescue Plan Act (ARPA) statutory requirements. In doing so, the overarching aim of the City is to leverage its SLFRF to counter the severe depletion of revenue necessary for carrying out critical government services, while also investing in programs and projects that measurably aid in addressing the pandemic's negative economic and public health impacts among the City's households, small businesses, non-profits, and neighborhoods more generally.

This multipronged approach is addressing lingering City fiscal impacts, including costs from mobilizing the City's entire government to respond to the pandemic; and also modernizing parks and recreational amenities in underserved communities; increasing affordable access to high-speed broadband; expanding digital equity and inclusion; providing food assistance and training to elderly and other vulnerable populations; assisting small businesses with financial recovery; enabling small restaurant recovery and expansion; and offsetting utility costs among low income households, among other investments.

Core to this approach of targeting the City's SLFRF to urgent needs and long-term investment opportunities is the goal to also assure that funded initiatives are designed to help alleviate historic inequities and barriers to services and assistance that exacerbated the pandemic's negative impacts across so many of the City's communities. As further detailed in the sections to follow, the City has developed and executed each stand-alone SLFRF-funded initiative to include measurable equitable outcomes and other key policy performance goals that are intended to assure investments are expanding the reach of public services and assistance to communities that were disproportionately impacted from the pandemic given pre-existing inequities and underinvestment. Indeed, this approach to measuring the City's success in using its SLFRF use through an equity and public benefitting lens is aligned with the City's Executive Directive on Racial Equity in City Government (Executive Directive 27)¹, which was enacted a few months into the City's initial "Safer at Home" order and in the wake of demonstrations for racial justice in June 2020; both prior to the City receiving its SLFRF allocation. In short, the City's approach is helping drive equity and inclusion at the center of policymaking relative to the use of SLFRF and other government action.

Overall, the City's ongoing use of its SLFRF allocation mirrors the dual recovery aim of overcoming revenue loss for critical government services and creating a diverse array of initiatives to directly aid disproportionately impacted Angeleno residents, small businesses, and other community interests. As of June 30, 2023, the City has obligated \$1.19 billion and expended \$1.17 of its \$1.28 billion allocation, representing 93 percent and 92 percent of the total amount, respectively. Among the total amount obligated, the City's investment of its SLFRF is distributed across the following key policy aims accordingly:

- Critical Government Services (\$1B)
- Healthy Communities (\$76M)
- Small Business Recovery (\$44M)

¹ https://www.lamayor.org/mayor_garcetti_s_executive_directives

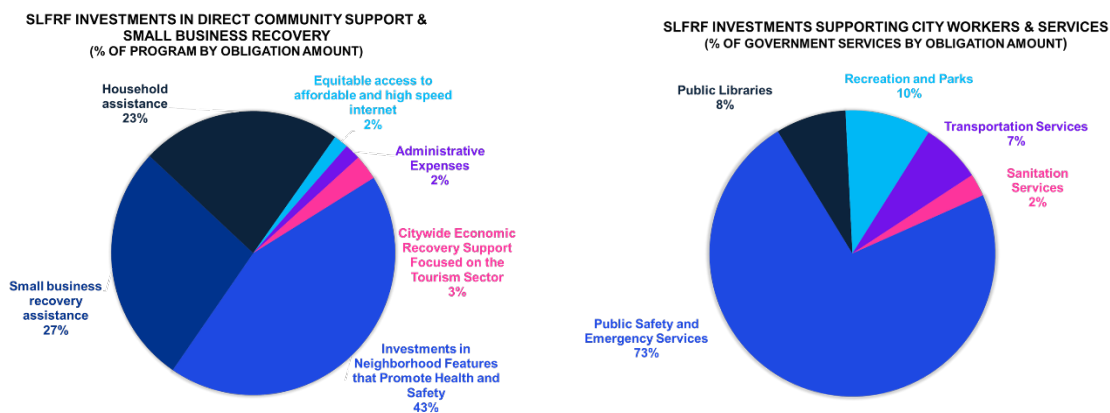
- Household Assistance (\$48M)
- Broadband & Digital Inclusion (\$2.9M)
- Economic Recovery (\$5)
- Administrative Services (\$3M)

Looking ahead, the City will continue to examine opportunities for investing its remaining SLFRF allocation in line with the above recovery and investment goals, while also assessing the performance of existing initiatives in meeting intended equitable and other key policy objectives using the metrics described in this report. In all, the City anticipates that the entirety of its SLFRF allocation will be obligated by 2024 and expended by 2026.

SLFRF Performance Overview

As of June 30, 2023, the first and second tranche of SLFRF funds have funded 106 total programs that will assist with COVID-19 related response and recovery. Of these programs, the City has completed 13 projects in support of recreation and park improvements, reopened two Licensed Preschool Centers and initiated construction to renovate eight more that will be reopened over the next year, distributed \$31.6 million in grants to small businesses, and delivered 1.3 million additional emergency meals to Los Angeles senior citizens in need, amongst other accomplishments. The City will continue to build upon this progress with additional investments such as in the development of enhanced broadband infrastructure delivered to underserved and under connected communities and report on program performance as projects come to completion. Figure 1 below provides the current distribution of funds across the City’s priority investment areas.

Figure 1: SLFRF Investments in Direct Community Support and Small Business Recovery and Investments Supporting City Workers and Services



City Approach to Investing Coronavirus Fiscal Recovery Funding

The City’s response to the COVID-19 Pandemic focused around the following six policy aims driving strategic uses of SLFRF and other City resources:

- 1) Small business recovery to counter the negative economic impacts from the pandemic while investing in long-term resiliency
- 2) Direct support to households navigating the negative economic impacts of the pandemic (job loss, access to meals, utility relief, and childcare options)

- 3) Promoting Strong Healthy Communities through investments in Neighborhood Features that Promote Health and Safety
- 4) Citywide economic recovery support particularly focused on the tourism sector given its acute negative impacts from the pandemic
- 5) Increasing equitable access to affordable and high-speed internet and related resources.
- 6) Supporting the continued provision of everyday government services by using revenue replacement to fund eligible services impacted in departments

Across each of these policy aims, the City has used its SLFRF to maintain and create critical government services, expand and re-purpose existing initiatives to address negative pandemic impacts, and create new initiatives to foster longer-term investments in the City's post-pandemic economic and community wellbeing and prosperity. The initiatives comprising the City's commitment of its SLFRF across these policy aims are summarized below and presented in more detail in the Project Inventory, including project scopes, performance goals, and relative output and outcome metrics for each major use of SLFRF.

Supporting Small Business Recovery while Investing in Long-term Resiliency (Corresponding U.S. Treasury SLFRF Expenditure Categories: Loans or Grants to Mitigate Financial Hardship)

The City is investing SLFRF in supporting small businesses in their economic recovery from the pandemic including the provision of SLFRF grants for small business operations, rent, training, outdoor dining permitting and other business resumption and transition costs. To ensure an equitable distribution of benefits, priority is being afforded to small businesses in communities that were disproportionately impacted negatively by the pandemic based on preexisting economic vulnerabilities and disadvantages. Current investments in Small Business Recovery include the following programs:

- **Restaurant and Small Business Recovery Program (\$27M)**: To provide \$5,000 grants to 5,000 eligible microenterprises and small businesses located and operating in the City that required economic support due to business interruptions or closures suffered because of the COVID-19 pandemic.
- **Small Business Rental Assistance Program (\$12.7M)**: To provide grants of \$2,500 up to \$15,000 to eligible businesses that need financial assistance for paying past-due rent accrued during the pandemic to aid in their recovery. The intended beneficiaries are impacted small businesses and microbusinesses, with priority being given to businesses located in Qualified Census Tracts (QCTs) and low-income neighborhoods.
- **LA Optimized (\$2.5M)**: To provide technical assistance to small businesses in areas of most need in the form of outreach and curriculum, creation of business listings and website optimization. It also encourages and assists businesses with business listings to allow them to be found on the world's largest digital platforms to help increase digital reach and gain more sales.

Direct Support to Households (Corresponding U.S. Treasury SLFRF Expenditure Categories: Food programs, Assistance to Unemployed or Underemployed workers, Rent, Mortgage, & Utility Aid, Healthy Childhood Environments: Childcare)

Los Angeles is a diverse community of over 4 million citizens with diverse areas of need, many of which were exacerbated by the pandemic. Specifically, COVID-19 related social distancing and quarantine experiences have negatively impacted many Los Angeleno households with adverse impacts on resident finances, health, and academic and social development. Further, the COVID-19 pandemic has amplified existing inequities in poor communities of color by compounding injustice in health care, job opportunities, housing, and family stability. As a result, young people have experienced significant trauma from disparities in job loss and economic insecurity, as well as educational loss and disconnection.

In addition, Los Angeles has the nation's second largest city population of citizens over 65 years old with food insecurity among seniors being a critical health problem during COVID-19. Senior citizens were disproportionately impacted due to the pandemic's associated health risks and mandated safer at home orders creating a need for more services for seniors. Given the diverse areas of support needed by the Los Angeles Community, the City is using SLFRF to address various programs in direct support of Los Angeles households to navigate the negative impacts that were exacerbated the pandemic including investment in the following:

- **Licensed Preschool Centers (\$20M)**: To support working parents with safe, reliable and affordable childcare options, which had been closed or lacking during the pandemic, the City has prioritized the reopening and operation of licensed preschool centers within QCTs to support families by providing more options for consistent access to childcare for children ages two to five years old. The City will site these programs at previously shuttered childcare locations, allowing the City to open doors, ensuring that communities will have more childcare options in the future. The benefit of this program is multigenerational with both parents and children benefiting from access.
- **Senior Meals Program Extension (\$10M)**: To service senior citizens in need of more at home food delivery options, an increased number of meals were made available to older adults who are 60 years or age and older through the City's Senior Meals Program, many of whom are low-income and nutritionally at-risk.
- **Solid Resources Fund Low Income Customer Arrearage Payment Program (\$9.1M)**: To assist Angelenos with unpaid utility debt that was accrued during the COVID-19 pandemic, the City automatically credited eligible residential solid waste collection customers with an active lifeline discount account.
- **Older Worker Program (\$743K)**: To assist with job training and unemployment, part-time, on-the-job training for older adults experiencing homelessness or are at risk of experiencing homelessness was provided to place them in training opportunities, connect them to various social services, and help them transition into unsubsidized employment.

Promoting Strong Healthy Communities through Investments in Neighborhood Features that Promote Health and Safety (COVID-19 Mitigation and Prevention in Congregate Settings)

While "Safer at Home" orders became a necessary strategy to ensure the health and safety of Angelenos during the pandemic, the closure of parks disrupted important opportunities for recreation, community gatherings, and youth activity. Access to clean and open public recreational spaces has long been an important means for improving the quality of life of Los Angeles communities but particularly in lower-income communities with limited investment in other recreational amenities. During the pandemic, park closures have negatively impacted the maintenance of the City's parks and recreational facilities, delayed planned investments for

expanding amenities, and above all, negatively impacted the ability of the City’s most vulnerable communities to have access to park space for more organized recreational, youth, and social activities. In response, the City is investing a sizable portion of its SLFRF to make improvements and renovations to parks, green spaces, and recreational facilities through the following publicly available initiatives:

- **Recreation and Park Improvements for Health and Safety (74 Park and Recreation Facilities) (\$75M)**: SLFRF is funding 74 park and recreation center projects, including the upgrading or creation of swimming pools, playground equipment, walking trails, and other recreational and support facilities and open space. Nearly all these investments are situated in public parks that service disproportionately impacted neighborhoods as envisioned by the U.S. Treasury’s policy aims for the use of SLFRF to invest in the improvement of public health and safety outcomes in such vulnerable communities.
- **Play Streets (\$500K)**: To expand the recreational space in low-income communities with limited access to parks and green spaces through an initiative that hosts “pop-up play events” for children living within QCTs. These events will promote strong and healthy communities by investing in features that give disproportionately impacted neighborhoods a cohesive and interactive outdoor event, free of charge and open to all participants.
- **People Streets (\$500K)**: To improve neighborhood safety and transform streets into vibrant public spaces for increased levels of walking and bicycling, community gatherings, and recreation at the neighborhood level this program supports the installation of low cost, temporary projects – parklets, plazas, colorful intersections, and expanded bike parking.

Citywide economic recovery support particularly focused on the tourism sector given its acute downturn from the pandemic (Aid to Tourism, Travel, or Hospitality):

Tourism is a major revenue source for the City of Los Angeles and its businesses, and the tourism industry was among the hardest hit by the devastating impacts of the pandemic with the City losing more than \$13 billion in tourist spending because of the coronavirus outbreak.² To assist with its recovery the City pursued a national marketing campaign to bring visitors back to Los Angeles through the following program:

- **Marketing for Tourism and Hospitality (\$5M)**: to support a national marketing campaign to bring visitors back to Los Angeles and assist with the recovery of the tourism, hospitality, and restaurant industries.

Increasing Equitable Access to Affordable and High-Speed Internet and Related Resources (Corresponding U.S. Treasury SLFRF Expenditure Categories: Broadband, and Internet Access Programs)

A lack of access to fast, reliable, and affordable broadband is a longstanding barrier to equity in Los Angeles County and beyond, but the COVID-19 pandemic made plain its catastrophic impacts across all sectors in City communities. Post-pandemic, the City’s digital divide will only deepen persistent barriers as many services and jobs have moved to be completely remote. Even as the pandemic subsides, nearly every aspect of modern life is offering and/or exclusively moving to online services such as much of the workforce now relying on their home internet to work from home or run their own business, healthcare providers switching to telehealth, online rent relief programs and job applications, and online education becoming more widespread. Therefore, the

² L.A. tourism officials see heavy coronavirus costs - Los Angeles Times (latimes.com)

need to close the digital divide will become increasingly important.³ The City is using SLFRF in support of connectivity and digital inclusion for universal broadband services in disadvantaged communities through funding the following programs:

- **Universal Broadband Backbone Infrastructure Pilot Program (\$2.3M)**: Los Angeles residents will benefit from City investments designed to bring sustainable, reliable, affordable, carrier-neutral backhaul connections to community anchor institutions and last mile providers within East Hollywood, Historic South Central, and Canoga Park. This area was chosen because of its high concentration of low-income and disconnected residents. This area has the second-highest density of disconnected and under-connected households in the City. This project is designed to balance between providing immediate benefit to households and preparing the City to be a key part of a more equitable internet.
- **Digital Inclusion (Tech Kiosks, Tech Tryout Carts) (\$331K)**: Both programs offered at the Los Angeles Public Library (LAPL) locations will provide aid via technology device options and use assistance. The services are available to populations within library locations that serve underprivileged communities/households.
- **Computers and Wi-fi in Recreation and Parks (RAP) Centers (\$225K)**: This digital inclusion initiative will refresh computer assets, expand Wi-Fi infrastructure, and create comfortable access locations to enhance RAP computer labs.

Supporting the continued provision of everyday government services by using revenue replacement to fund eligible services impacted in departments (Corresponding U.S. Treasury SLFRF Expenditure Categories: Provision of Government Services):

The City of Los Angeles experienced a \$1.1 billion revenue gap in 2020–21 (FY21) and a \$1.1 billion revenue gap in 2021-22 (FY22) because of the pandemic. Relative to this revenue loss, pursuant to U.S. Treasury’s formula for determining the amount of SLFRF that a grantee can use to offset COVID-19 related revenue loss, the City would in turn be able to use its entire \$1.28 billion allocation to counter revenue losses. Of this allowance, the City has directed \$1.0 billion in SLFRF among the following critical government services:

- Public Safety and Emergency Services (\$794M)
- Recreation and Park Services and Improvements for Health and Safety (\$105M)
- Public Library Services (\$85.9M)
- Transportation Services (\$73.6M)
- Sanitation Services (\$27.5M)

Setting Equitable Outcome and Other Key Performance Goals and Metrics

Advancing equity and other public benefitting policy aims is a core priority of the City’s management and policy making processes. In alignment with the intent of the SLFRF funding, the City applies these priorities in its selection and design of SLFRF programs. As noted, the City’s core aim in using SLFRF is to invest in critical government services, projects, and programs that address systemic public health and economic challenges, which exacerbated the pandemic’s negative public health and economic impacts among the City’s historically underserved and

³ Digital Equity LA Coalition Report, [“Slower and More Expensive: Sounding the Alarm – Disparities in Advertised Pricing for Fast, Reliable Broadband.”](#) (California Community Foundation, October 2022).

disadvantaged communities and populations. Moreover, the City also views the use of SLFRF as a generational opportunity to fund key policy aims that are central to helping assure longer term growth, prosperity, and resilience among City households and small businesses.

In furtherance of this effort to leverage SLFRF for equitable and other key policy outcomes, the City has conducted design sessions with every department that is implementing SLFRF initiatives. These sessions have focused on aligning envisioned projects and programs with existing equity and other policy plans and goals; creating feasible and measurable metrics for gauging success in reaching targeted outcomes; and mapping implementation and risk management processes that can course correct program processes based on observed barriers or other impediments seen in output data, stakeholder feedback, and other means for implementation monitoring.

The following sections further discuss the City's overarching equity and other policy goals, describe the City's means for establishing metrics and analyzing output to address awareness and access issues, and provide specific examples of these metrics and processes in the City's SLFRF funded initiatives.

Overarching Equitable Outcome Goals

In full, the City's aim is to leverage SLFRF to help overcome historical barriers to government assistance and help create pathways for those most negatively impacted from the pandemic to benefit now from the aid and services enabled using this funding.

As a large city characterized by its diversity across many criteria—economic, ethnic, immigration status, native language, age, and ability, to name a few—the City of Los Angeles has many historically underserved, marginalized, or adversely affected communities, including several in which a majority of households are below 60 percent of the median income or exceed 25 percent or more of the federal poverty community average. The City is committed to providing equitable access to pandemic recovery assistance for households, small businesses, and other community interests in these communities across the current range of the City's SLFRF-funded aid programs to small businesses and households, early learning centers, and park and recreational amenities. Looking ahead, the City will continue its commitment to using its SLFRF as a driver of equitable outcomes with additional investments in broadband, digital inclusion, small business expansion, workforce training, improved neighborhood transit mobility, utility assistance.

Tactics for Increasing Community Awareness of SLFRF Funded Assistance

City departments reporting on SLFRF expenditures are using various marketing and public outreach efforts to disseminate information regarding available pandemic recovery assistance to targeted residents and businesses and especially to intended beneficiaries in the most impacted communities. In departments using SLFRF for aid programs, they are pursuing a variety of approaches and partnerships to target hard-to-reach populations with language and technology barriers.

As new intended aid programs continue to be developed targeting evolving pandemic recovery needs among households and businesses, departments will develop their own tailored outreach strategies and approaches to reach impacted and disproportionately impacted community members. Generally, many of these projects will distribute information across diverse mediums, such as digital and social media, direct email, and announcements from the Mayor and City Councilmembers.

Additionally, the City has a network of 99 Neighborhood Councils, elected advisory bodies who advocate for their communities with the City on local community and Citywide issues and who serve as a direct line of information to community members on City services. Lastly, the City will continue to partner with community-based media outlets and organizations that primarily serve vulnerable populations.

Leveraging Initiative Output Metrics to Improve Access and Distribution of SLFRF Funded Benefits

The City is committed to both recognizing and breaking down the many barriers to services that our diverse population may face. Age, mobility, language, financial condition, education level, housed-status, comfort with government, and so many more elements can impact an individual's ability or willingness to seek or access services.

As such, SLFRF-funded assistance programs are being designed to identify and reach vulnerable populations and distribute information, application assistance, and actual aid in an equitable manner. Among current and planned projects these efforts include use of bilingual case management and materials to reach broader populations; use of targeted outreach and focused technical assistance to ensure equitable access to services; simplified, non-digital registration options in vulnerable communities; and use of weighted lottery systems to select recipients for economic assistance, mindful of the greater challenges faced by small businesses in underinvested and marginalized communities.

Using Design Sessions to Integrate Equitable Outcome and Other Key Performance Metrics into SLFRF Funded Project and Program Execution

Pursuant to the City's financial policies and practice, the City incorporates equitable outcome and overall policy goal performance considerations throughout its budgeting and project development processes. This often includes citywide strategic planning efforts involving community stakeholder input as well as processes for incorporating evidence-based studies, research, and other efforts performed among the City's government and private sector clients. The outcomes from these efforts are prioritized goals to be used in vetting, designing, and executing initiatives in furtherance of those goals. In turn, output and outcome-based metrics are established by which to gauge progress, barriers, and the need for course corrections and/or added resources or partnerships to better meet intended aims.

In the context of using SLFRF, the City applied this methodology to prioritize proposed project ideas and then help departments design selected initiatives to put into place organizational structures, implementation processes, performance metrics, and rule compliance protocols that would accommodate the aim of meeting intended policy aims and mandates.

As a first step the City developed a project scoring methodology to vet proposed SLFRF funded projects for their upfront alignment with City overall equity and other policy goals, along with COVID-19 recovery aims. Individual projects were evaluated using a series of benchmarks based on these City aims and applicable SLFRF and other federal mandates, each of which were weighted based on importance and relevance. In turn, a project idea received a score that reflected its alignment with City goals, SLFRF rule compatibility, and capacity for helping reduce gaps in awareness, access, and participation among vulnerable and other disadvantaged communities.

For selected projects the City then conducted multi-phase design sessions to assist departments implement their respective SLFRF initiatives with guidance on structures for carrying out project and program processes to target resources to beneficiaries most in need, including safeguards for identifying and addressing current and historical disparities. These sessions also provided insight and feasibility analyses to establish realistic and tangible output and outcome metrics by which to gauge progress against an initiative's recovery goals, federal mandates, and equitable access and distribution needs.

Once departments begin to execute SLFRF initiatives, they generate and collect data to measure equitable outcomes and the achievement of other policy goals. Departments conduct quarterly or monthly evaluation of data collected to compare results to stated goals and identify barriers to data collection and opportunities for improving metric selection ahead of quarterly and annual reporting. This also enables the City to develop data presentation formats for ongoing SLFRF use to City Council, stakeholders, and the community at large.

Resulting key performance indicators and other output and outcome-related metrics among current SLFRF-funded initiatives are detailed in the Project Inventory section in addition to an analysis of gathered data to date.

Community Engagement

The City's growth and recovery depends on our ability to reach and engage with communities, businesses, and key stakeholders. To inform needs and practices, City agencies worked with stakeholders such as advisory groups and community-based organizations to inform new or expanded program design. The City also relied heavily on its City Council structure and community-level engagement to understand area-specific concerns or needs. We worked through our network of 99 Neighborhood Councils to receive feedback and amplify opportunities and resources. Departments distributed information about programs on multiple platforms, including traditional media, social media, the internet, emails, community-based outlets, and networks, the Notify LA emergency alert system, and even paper flyers. Finally, with close to 200 languages spoken in City homes, we conducted outreach in multiple languages. City websites can also be translated into necessary languages to ensure that all communities can access information. Additionally, in support of the City's newly developed grant programs to assist with small business recovery, the City leverages its BusinessSource Centers to provide applicants technical assistance in applying for grant funds, answering questions, and submitting applications.

Labor Practices⁴

The City of Los Angeles maintains high standards in its labor practices. All contractors must provide equal benefits to all employees and their spouses/partners (regardless of gender or sex) and comply with all provisions of the City's Living Wage Ordinance, including paying their employees a minimum "living wage" with health benefits and compensated days off. The "living wage" changes yearly and is updated July 1 of every year. The City also maintains a certification program to promote opportunities for disadvantaged, minority, women, and small, local business owners who want to participate in City contracting projects. Certifications can be based on the

⁴ Additional information on standard contracting provisions and labor practices can be found here: [StandardProvisions.pdf](#) (lacity.org)

characteristics of the business owner (such as minority or women owned), be size based, or allow for local business preference.

Project Inventory

PROJECT INVENTORY

As of June 30, 2023, the City has obligated 106 projects as reported within the SLFRF quarterly project and expenditure reports to the Treasury. The Project Inventory below includes projects and programs with active spending. Appendix A provides a comprehensive view of all projects currently obligated to Treasury dedicating the use of this funding, including projects and programs with active spending and those that have yet to begin.

1. Licensed Preschool Centers

Project ID: RAP-LPC: Licensed Preschool Centers⁵

Funding Amount: \$20,000,250

Project Expenditure Category: 2.14, Healthy Childhood Environments: Early Learning

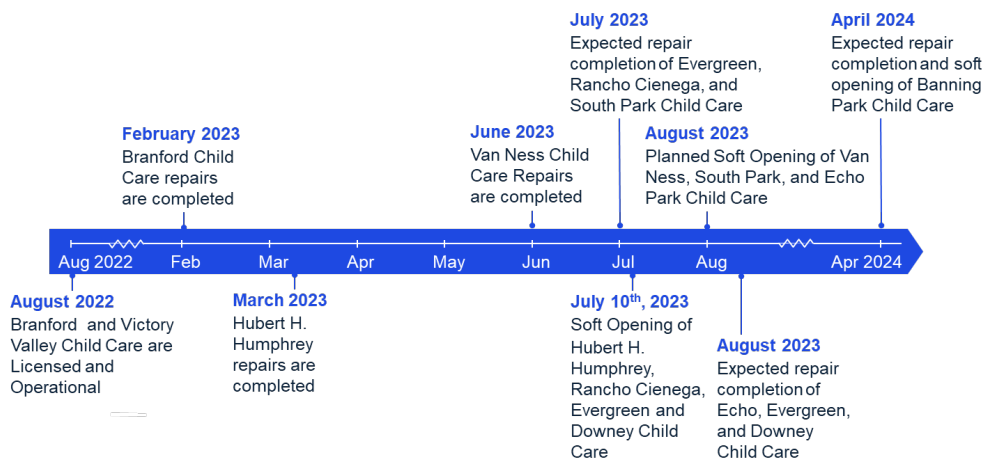
Website: <https://www.laparks.org/childcare>

Project Overview

The COVID-19 pandemic spotlighted the lack of licensed childcare facilities in the City of Los Angeles as many parents were unable to return to work due to the absence of childcare. As such, the City’s RAP Department is restoring ten licensed childcare facilities sited in economically disadvantaged communities that were closed previously due to a lack of funding. The program scope will also include operating costs such as the purchase of equipment and supplies and the hiring and training of qualified staff.

Over this past fiscal year, two childcare centers; Branford Child Care, Victory-Valley Child Care, concluded repairs and are fully operational and licensed. Five other centers estimate construction to conclude by the summer of 2023. All licensed preschool centers intend to be fully operational and licensed by April 2024.

Timeline for Re-Opening Licensed Preschool Centers



⁵ City of LA has consolidated all licensed preschool center projects for annual reporting purposes to outline the overarching performance and equitable goals across the 10 projects.

All of the programs are sited within or adjacent to neighborhoods where 50 percent or more of the households have incomes below 200 percent of Federal Poverty Levels (FPL) including a majority of centers within QCTs (See Figure 2 and Figure 3). The childcare program operated by RAP will offer families based in these communities reliable and appropriate care. The activities and curriculum will provide an academic foundation to prepare youth ages two to entry into first grade. The positive outcomes may include parents continuing their employment, youth receiving age-appropriate development and education, youth receiving healthy nutrition (breakfast, lunch, and snack), and program staff providing a safe and clean environment.

Figure 2: Map of Licensed Preschool Center Locations on the percentage of Tracts Below 200 percent Federal Poverty Line

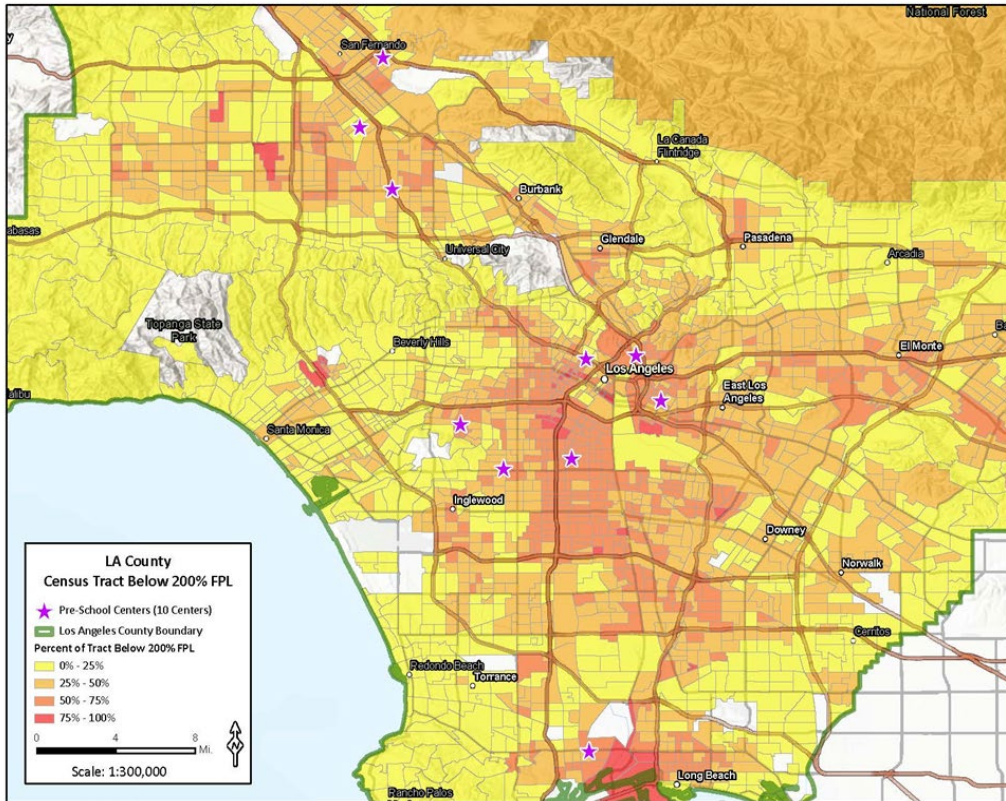
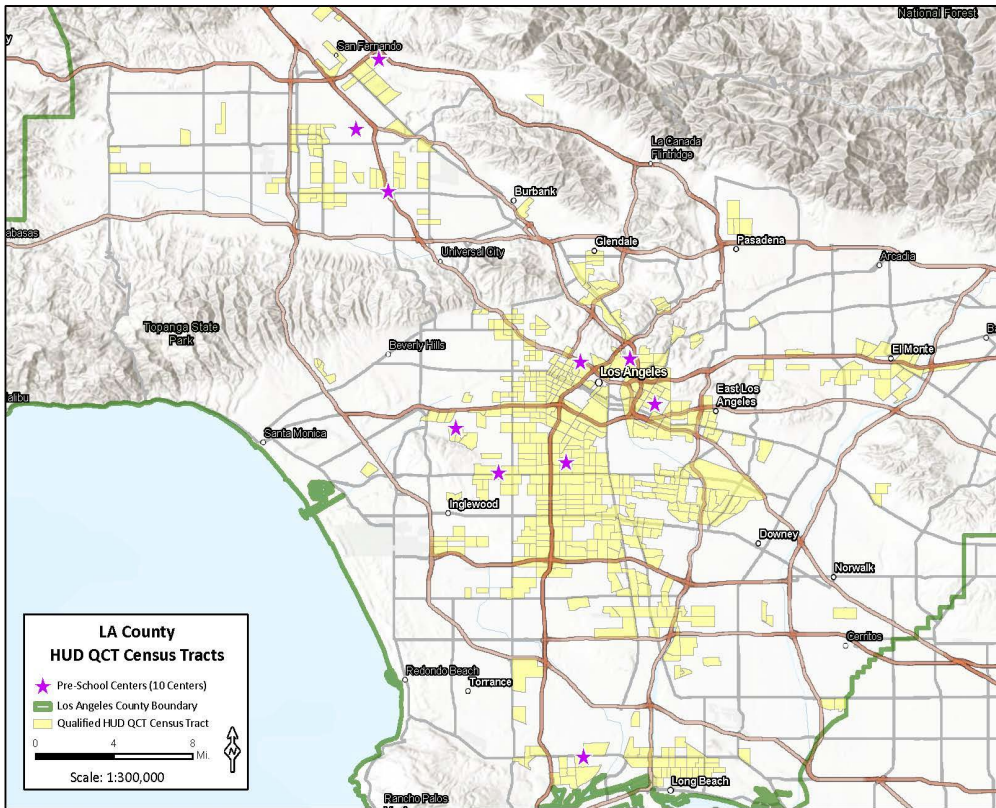


Figure 3: Map of Licensed Preschool Centers Within Qualified Census Tracts



Performance Goals and Metrics

The goal of the Licensed Preschool Centers program is to renovate and open 10 licensed preschool centers in historically underserved communities that have been identified by the City as having the highest need of childcare services.

At present, two of the ten licensed preschool centers to be developed using SLFRF are now operational and currently enrolling students on a part day basis. The following performance outcomes reflect ongoing operations in those two facilities. Performance data from those additional facilities to be opened will be added to quarterly and annual reporting as each facility comes online.

US Treasury Mandatory Performance Metric	Data	Analysis
Number of children served by childcare and early learning services (preschool/pre-K/ages 3 to 5)	16	<p>The City intended for all ten RAP centers to be opened and fully operational by July 2023. Due to construction delays and challenges onboarding resources, the number of children intended to have been served by this point is below performance goals.</p> <p>Among the two RAP centers that are functional the number of children being served is at goal based upon the staffing resources available.</p>
City of Los Angeles Performance Indicators	Data	Analysis

Outputs	Number of facilities opened and fully operational	2	The City intended for all ten RAP centers to be opened and fully operational by July 2023. Due to construction delays and challenges onboarding resources, only two facilities are currently open and operational with the other eight facilities under construction and planned to open ranging from July 2023-April 2024.
	Number of Public Interest Forms Received	263	Families are able to fill out an online interest form. Upon completion of the interest form, families are placed on a waitlist. Once a childcare center is open for enrolment and/or has available space, the families are contacted to come in person or complete an application online. Of the two RAP centers that are open and operational 100 applications (62% of public interest forms) were received.
	Number of applications received	100	
	Number of seats created	20	The City intended for all ten RAP centers to be opened and fully operational by July 2023, therefore more seats were expected to be created by this timeframe, however are still planned for over the next year.
Outcomes	Percentage of families satisfied/very satisfied with program quality (from Parent Survey)	Pending Data	Data to be collected in future periods.

Equitable Goals and Outcomes

To promote equitable outcomes, the Licensed Preschool Centers program will provide opportunities to families that qualify based on the California Department of Education and California Department of Social Services eligibility requirements for subsidized childcare and increase preschool enrollment in historically underserved/disadvantaged communities. RAP’s licensed childcare program provides an opportunity for parents in these communities to continue their employment and/or seek new employment opportunities. RAP’s childcare program will provide a safe haven with professional licensed staff who will offer a host of activities that will stimulate the children’s growth. In addition, full day healthy nutrition is provided to all youth participants who may not have access to the same quality nutrition at home. By opening centers in these underserved communities, this program provides low-income families access to licensed preschool centers, allowing parents to continue or obtain employment while providing safe early childhood education opportunities for their children. The following equitable outcomes reflect ongoing operations in the two currently open facilities.

Equitable Outcomes	Data
Number of centers that are open and operational in disadvantaged neighbourhoods	2
Demographic breakdown of enrolled children	Data to be collected in future periods.
Percentage of children/families that qualified for subsidies	
Percentage of children enrolled that reside in a QCT	
Percentage of children enrolled that reside in census tract where 50% or more of the population are below the 200% Federal Poverty Limit	
Demographic breakdown of residents within X-mile radius of centers. ⁶	

Use of Evidence

Evidence-Based Interventions	
As licensed preschool centers are still undergoing renovation, no evidence-based interventions or program evaluation is being performed at this time.	
Total project spending allocated toward evidence-based interventions	\$0

⁶ Parameters to be determined in the next reporting period.

2. Recreation and Park Improvement Projects⁷

Funding amount: \$75,000,000

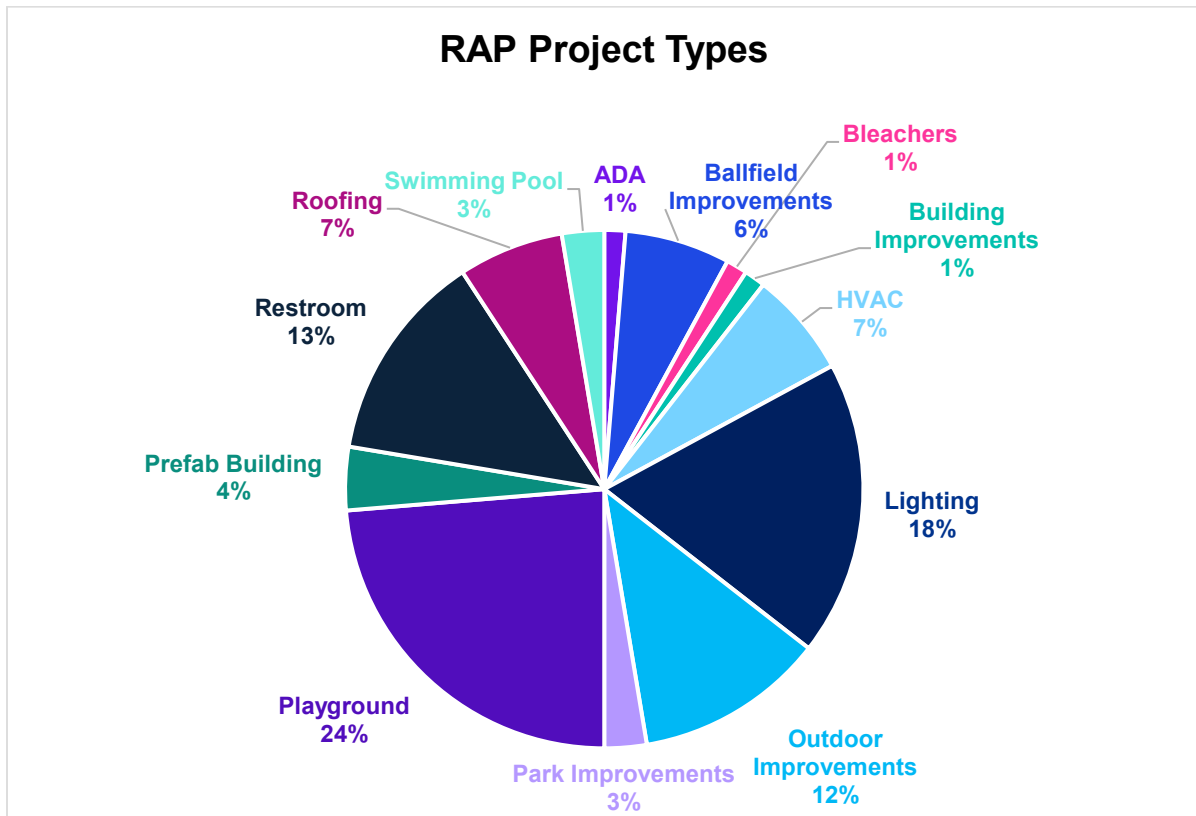
Project Expenditure Categories:

- 2.22, Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
- 1.4, Prevention in Congregate Settings
- 6.0, Government Services

Website: N/A

In support of strong healthy communities that promote health and safety, the City is investing SLFRF in 74 separate parkland and recreational facility improvements, including 62 projects consistent with EC 2.22; four projects consistent with EC 1.4; and eight projects consistent with EC 6.0. At present the City is reporting spending on the following 30 from this list of 74 projects:

Figure 4: RAP Projects by Type



⁷ The City of LA has consolidated all Recreation and Park Improvement projects for annual reporting purposes to outline the overarching performance and equitable goals across the 74 projects reported under Expenditure Categories 2.22, 1.4, and 6.0.

Project Overview

The purpose of this program is to provide clean, renovated, and safe public recreation spaces that target service to disproportionately impacted communities. The City selected the park projects based on highly needed improvements in areas with limited resources. The City prioritized projects based on the following criteria:

- The park services a community with moderate to very high park need. Figure 6 highlights the areas of need (High, Medium, Low) according to the LA County Park Needs Assessment.
- The park serves a QCT/low-income community – Using preexisting parameters based on park type (neighborhood/community/regional) and catchment areas (2/5/10 miles), the department determined if a proposed project served a QCT (See Figure 11 and Figure 12).
- Distribution – The program was designed to provide park improvement projects to every City Council district with low-income neighborhoods throughout the City. By working closely with Councilmembers, RAP identified recreation and park improvement projects in low-income and historically underserved communities within each City Council district.

By renovating these parks and recreation centers, the City is providing clean, safe indoor and outdoor recreation opportunities for the community to congregate, socialize, and be active, improving the physical and mental health outcomes in communities that were disproportionately impacted by the pandemic. The City will make improvements to parks, green spaces, recreational facilities, sidewalks, and pedestrian safety features such as crosswalks and, streetlights, and conduct other projects to revitalize public spaces. As of June 30, 2023, the City has completed improvements of thirteen projects. Fourteen additional projects are estimated to complete by September 2023, thirty-one by end of Fiscal Year 2024, and completion of the remaining sixteen by the end of Fiscal Year 2026.

Figure 5: RAP Improvement Project Statuses

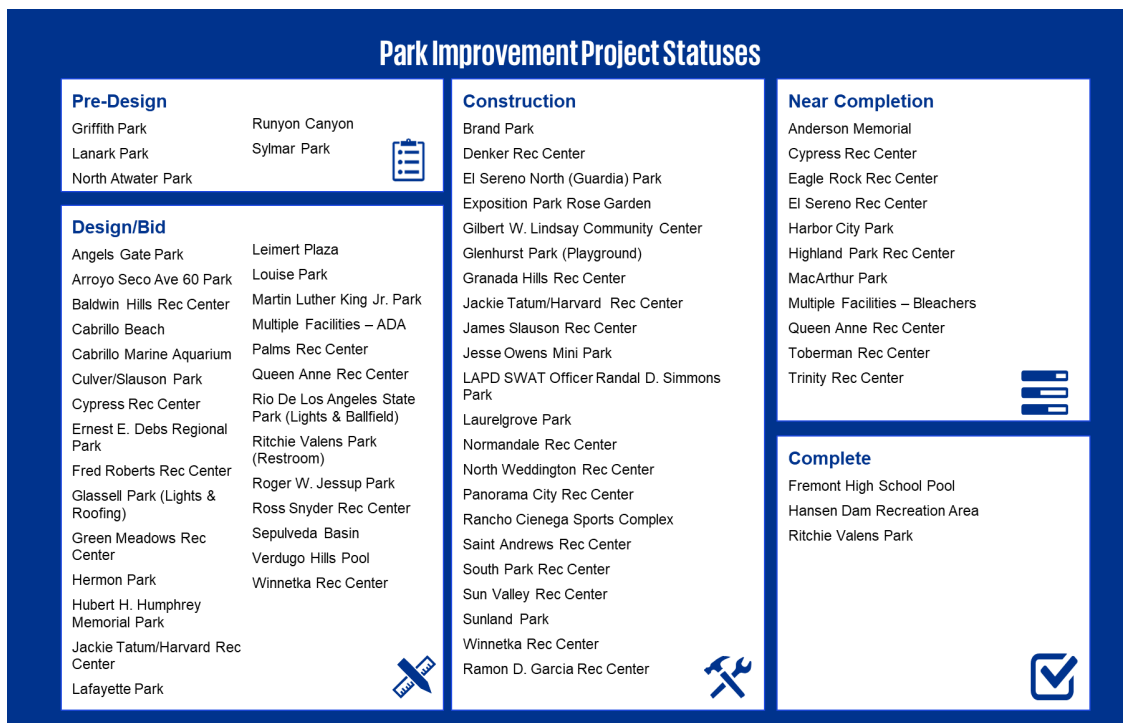
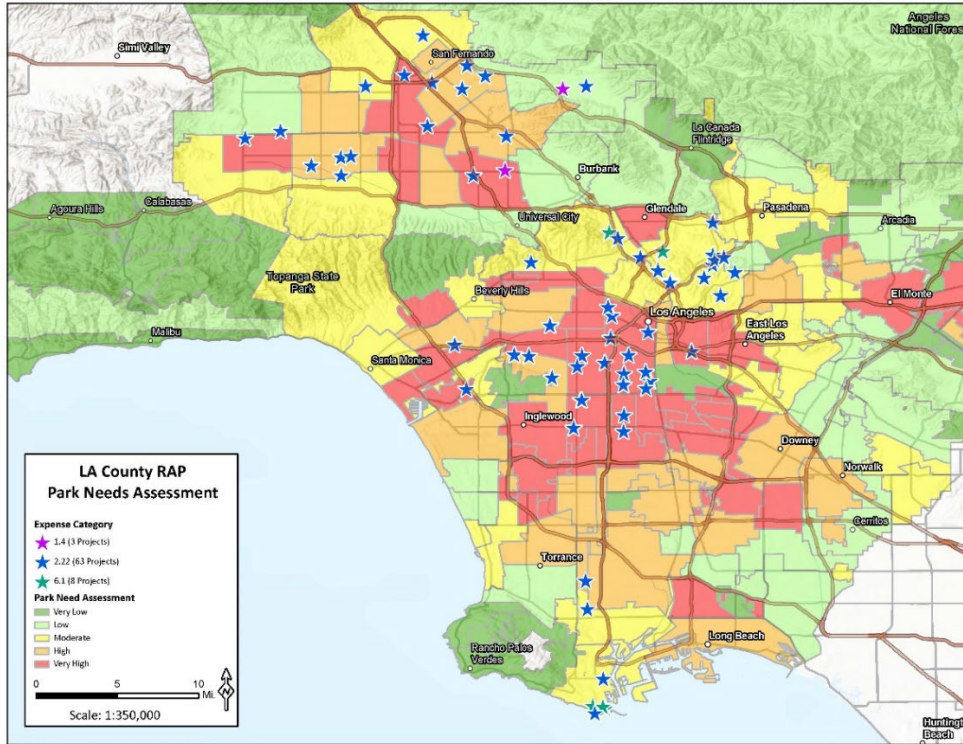


Figure 6: LA County Park Needs and Recreation and Park Improvement Locations by Expenditure Category



Performance Metrics and Analysis

The goal of this program is to provide safe and accessible parks by renovating and improving existing indoor and outdoor recreation spaces and to offer affordable and equitable recreation programming in newly renovated spaces.

To date, 63 of the 74 capital renovations are currently underway. As renovations continue, program enrollment across the renovation of parks has increased by percent on average across all parks prior to FY 2020-2021 due to the pandemic as displayed in Figure 10; Year-over-year (YOY) Count of Sports and Fitness, Cultural, and Aquatics by Facility. Similarly, following the FY 2020-2021 based on the trends outlined in Figure 10: Year-over-year RAP Program Enrollments at Newly Renovated Parks and Centers, the City anticipates after renovations are complete to provide safe and accessible parks where enrollment returns to/increases pre-pandemic levels. The City will track the program goals and outcome metrics outlined below as the projects are completed and operational.

City of Los Angeles Performance Indicators		Data	Performance Analysis
Outputs	Recreation & Park projects in-progress	73	Progress against the Capital Project Plan is on track to complete all 74 projects by 2026.
	Additional number of park and recreation spaces improved since last fiscal year	13	Progress against the Capital Project Plan is on track to complete all 74 projects by 2026.

	Number of activities hosted at newly renovated parks	2,096	Since FY 20-21 the number of activities hosted across completed capital projects has increased by 869%.
	Number of activity enrollments at newly renovated parks	34,312	Since FY 20-21 the number of activities hosted across completed capital projects has increased by 676%.
Outcomes	Percentage increase of activity enrollment at newly renovated parks versus prior years	869% from FY 20-21	See Figure 7 through Figure 9 for YOY Count of Aquatics, Cultural, and Sports and Fitness Activities by Facility.
	Percentage increase in programs hosted at recently renovated properties within a year of construction completion	676% from FY 20-21	See Figure 10 for Year-over-year RAP Program Enrollments at Newly Renovated Parks and Centers.

In Figure 7 through Figure 9, RAP activities have mostly increased since the pandemic and are continuing to get back to pre-pandemic levels across cultural and aquatics activities, while sports and fitness activities have well surpassed pre-pandemic levels.

Figure 7: Year-over-year count of sports and fitness activities by facility

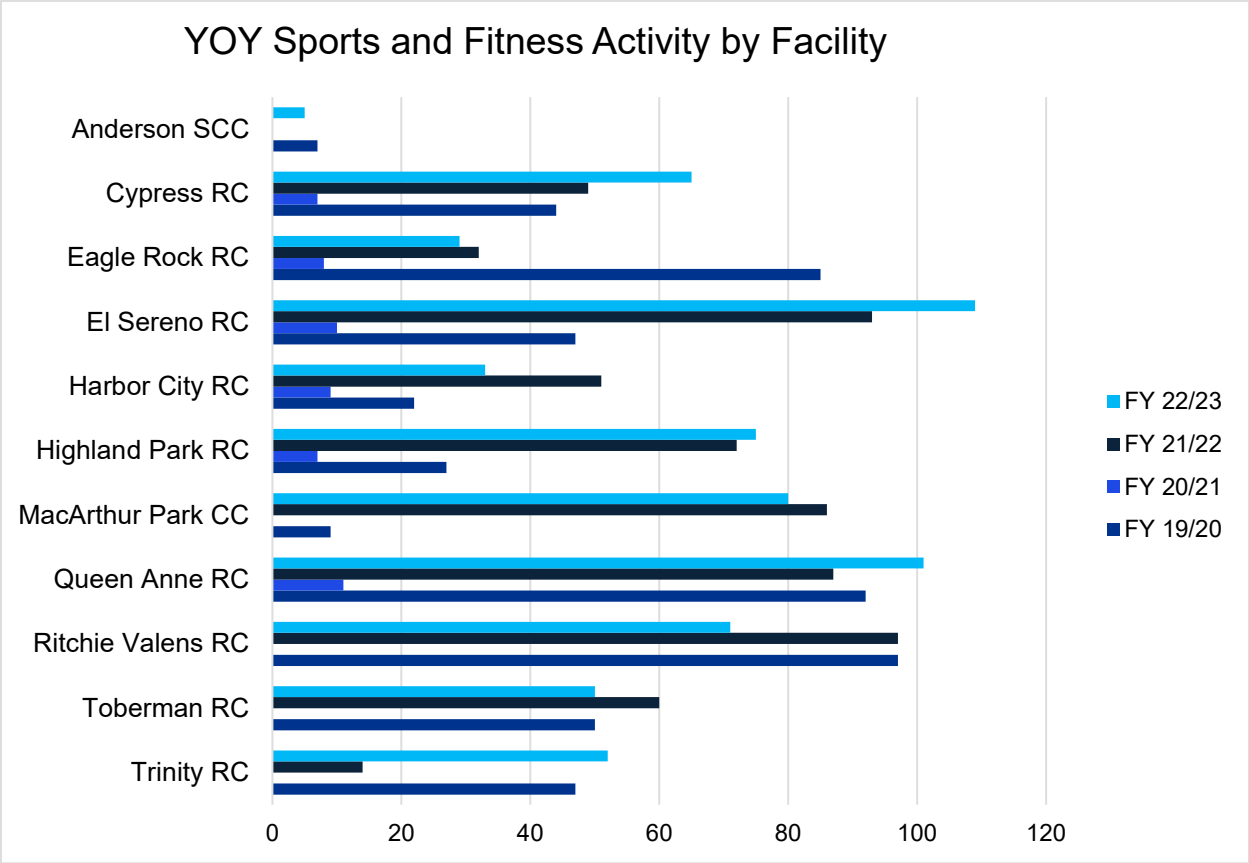
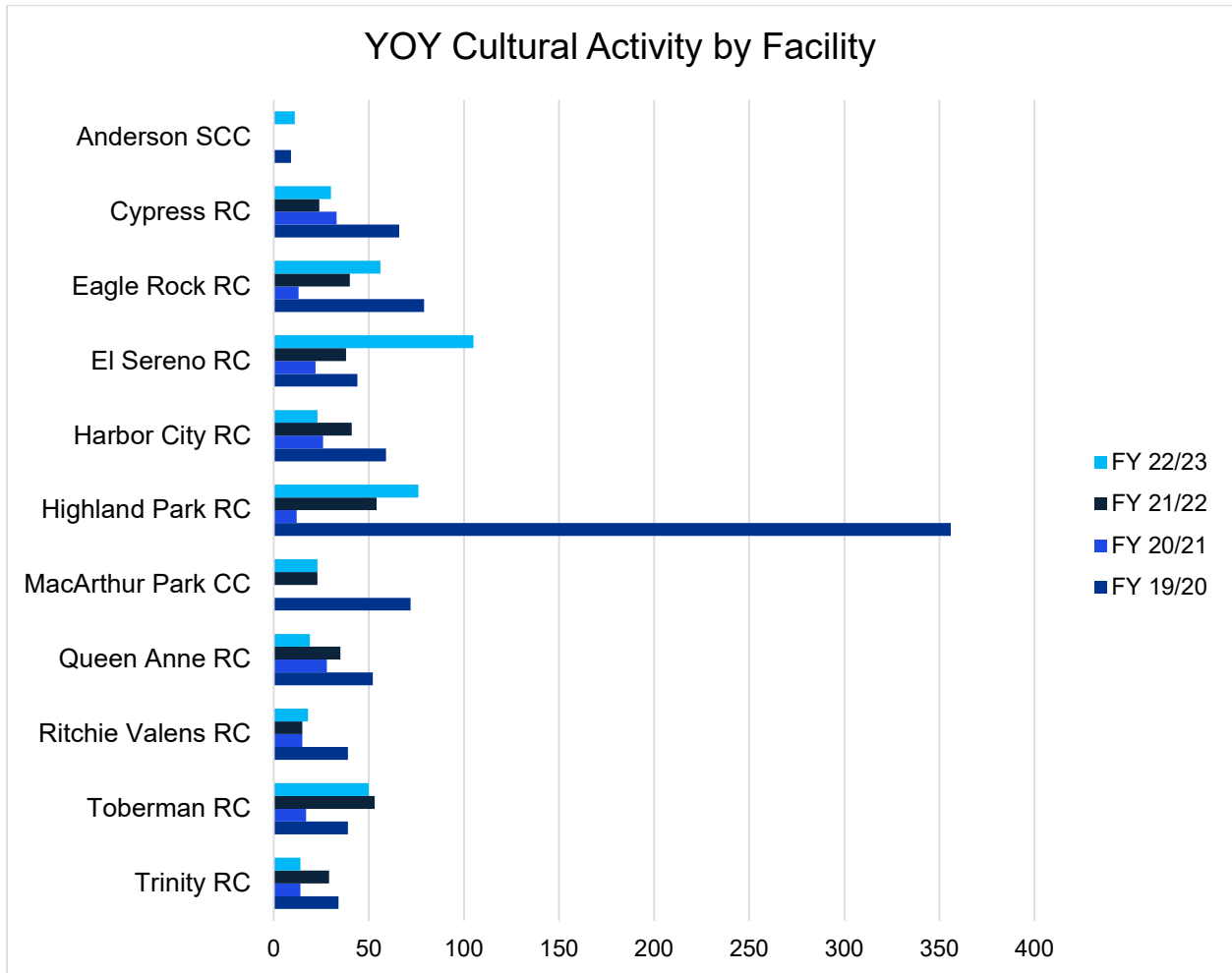
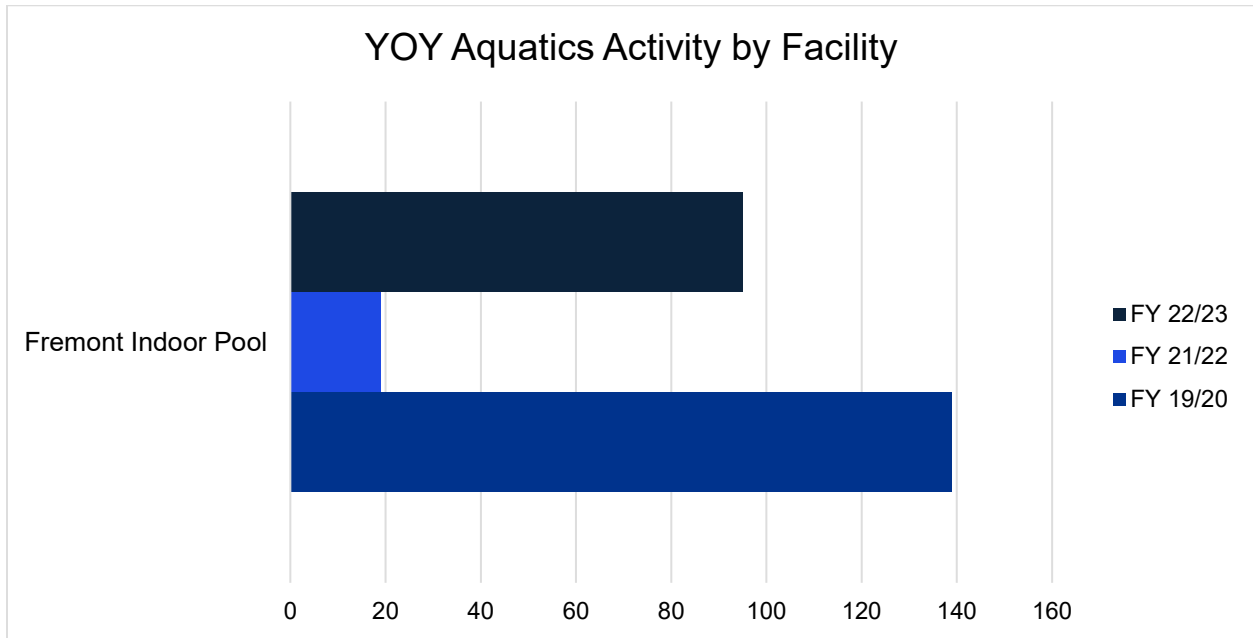


Figure 8: Year-over-year count of cultural activities by facility⁸



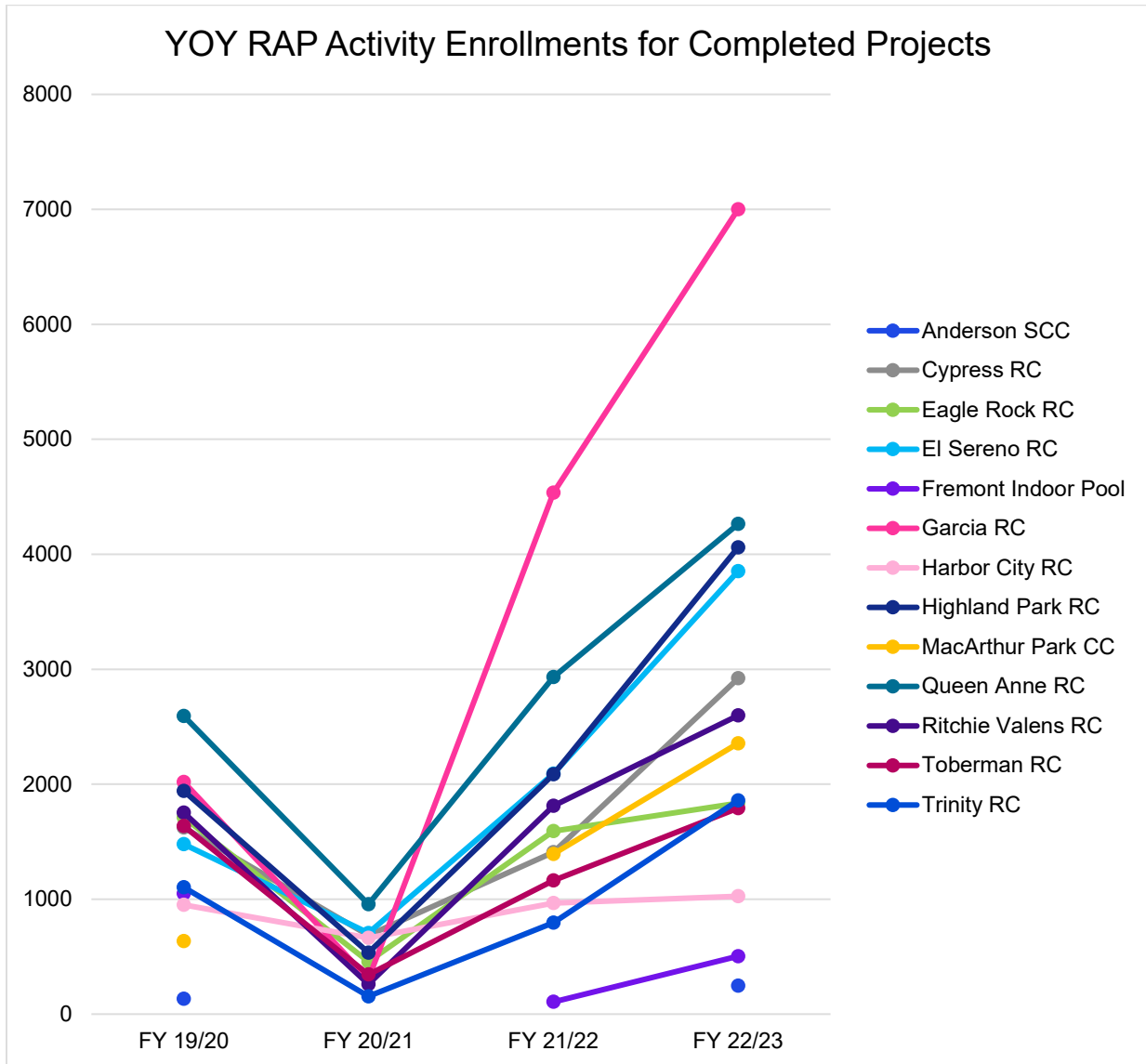
⁸ In FY 19/20, 275 music lessons for piano were offered at Highland Park and no other facility. Since then the program has been discontinued at Highland Park, contributing to the large deviance in the data.

Figure 9: Year-over-year count of aquatics activities by facility



In Figure 10, RAP Activity Enrollments for Completed Projects demonstrates a pre-pandemic related decline in enrollments followed by a sharp increase from FY 21-22 related to facilities re-opening and added improvements. There is a strong correlation with the increases in FY 22-23 related to the surplus of the enrollments with the improvements completing.

Figure 10: Year-over-year RAP Program Enrollments at Newly Renovated Parks and Centers



Equitable Goals and Outcomes

The City’s investment of SLFRF into public park space is informed by the City’s overarching commitment to equitable access to parks and other recreational space. More specifically, the City’s Executive Directive on Achieving Park Equity drives the City’s priority focus of assuring investment in parks and open space in underserved communities, including rehabilitation and enhancement efforts for parks and recreation centers located in or near QCTs and other low- and moderate-income (LMI) census tracts.

In furtherance of this Citywide priority, RAP’s Recreation and Park Improvements Program prioritizes existing facilities that serve LMI communities and areas identified in RAP’s Strategic Plan as having moderate to very high park needs. According to RAP’s Strategic Plan, “nearly 7 in 10 L.A. residents live in areas of high or very high park need. Geographic disparities in park need

exist throughout the City and reflect historic investment patterns and land-use characteristics. These disparities disproportionately impact low-income households and communities of color that would draw tremendous benefits from better access to parks and green space.” As such, the City’s park space investments, using SLFRF, endeavor to help address this inequity by providing enhancements in park accessibility such as improved lighting and safety renovations, along with recreational amenities, equipment, and other facilities in parks that serve disproportionately impacted and traditionally underserved communities.

Equitable Outcomes	Data
Percentage of census tracts with 50 percent or more of the population below the 200 percent Federal Poverty Limit within a 0.5-mile radius of a newly renovated RAP facility	See Figure 11
Percentage of RAP improvement projects located within a moderate to very high park need area as defined in the Park Proud LA Strategic Plan for 2018-2022	See Figure 12
Population and Age, and Household and Income breakdown of LA City residents with access to a renovated RAP facility (based on 2010 census data) within 0.5 miles	See (Figure 13 through Figure 19)

The intended outcome of the park improvements is to reach a universal level of service by providing low-income neighborhoods with moderate to very high park needs with much needed recreation and park renovations. RAP identified 74 park and recreation center projects that required amenities to be upgrades or renovations. The large majority (all but four) of projects, selected firstly based on need of renovations and improvements, are situated either within QCTs or are within a QCT service area as established by RAP’s existing parameters for park type catchment areas as show in in the following figures.

Figure 11: Map of Recreation and Parks Improvement Locations on percentage of LA County Census Tracts Below 200 percent Federal Poverty Line

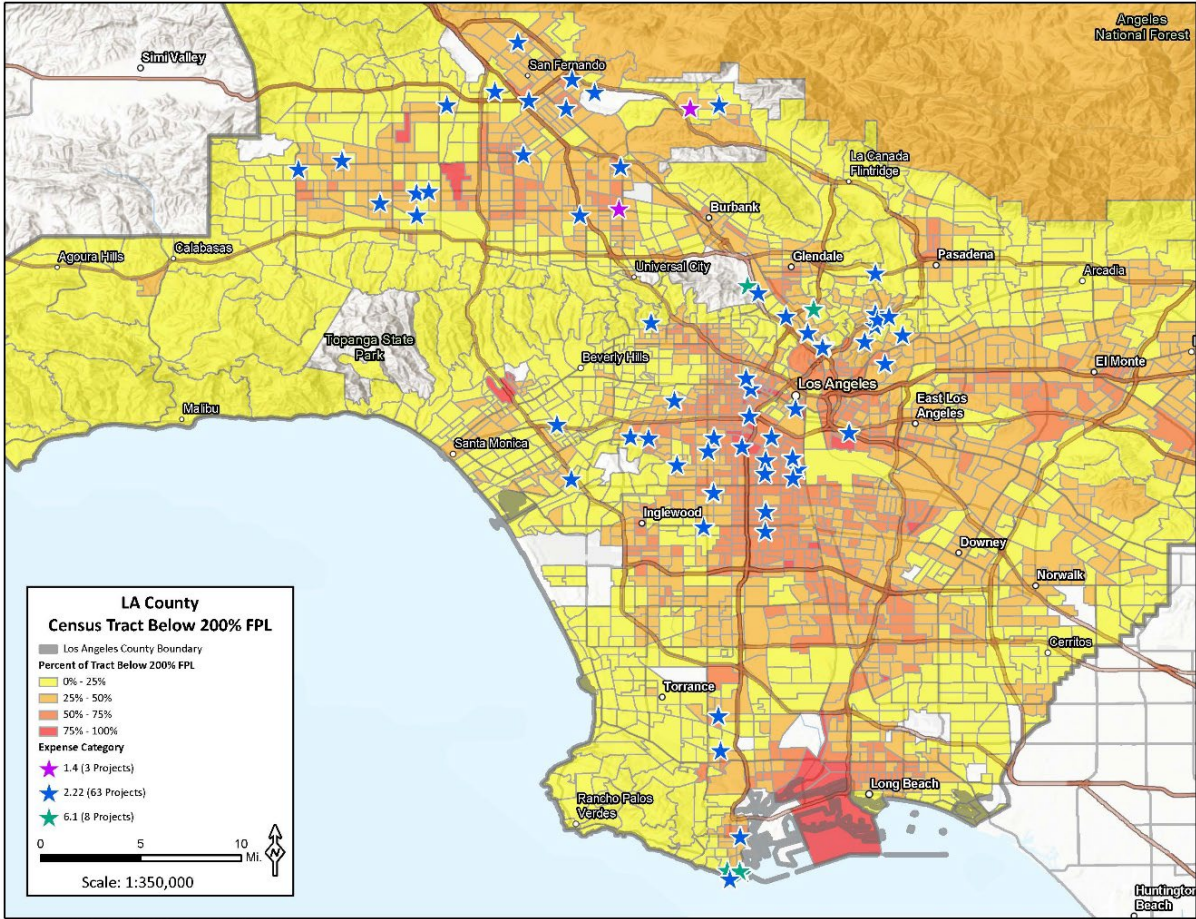
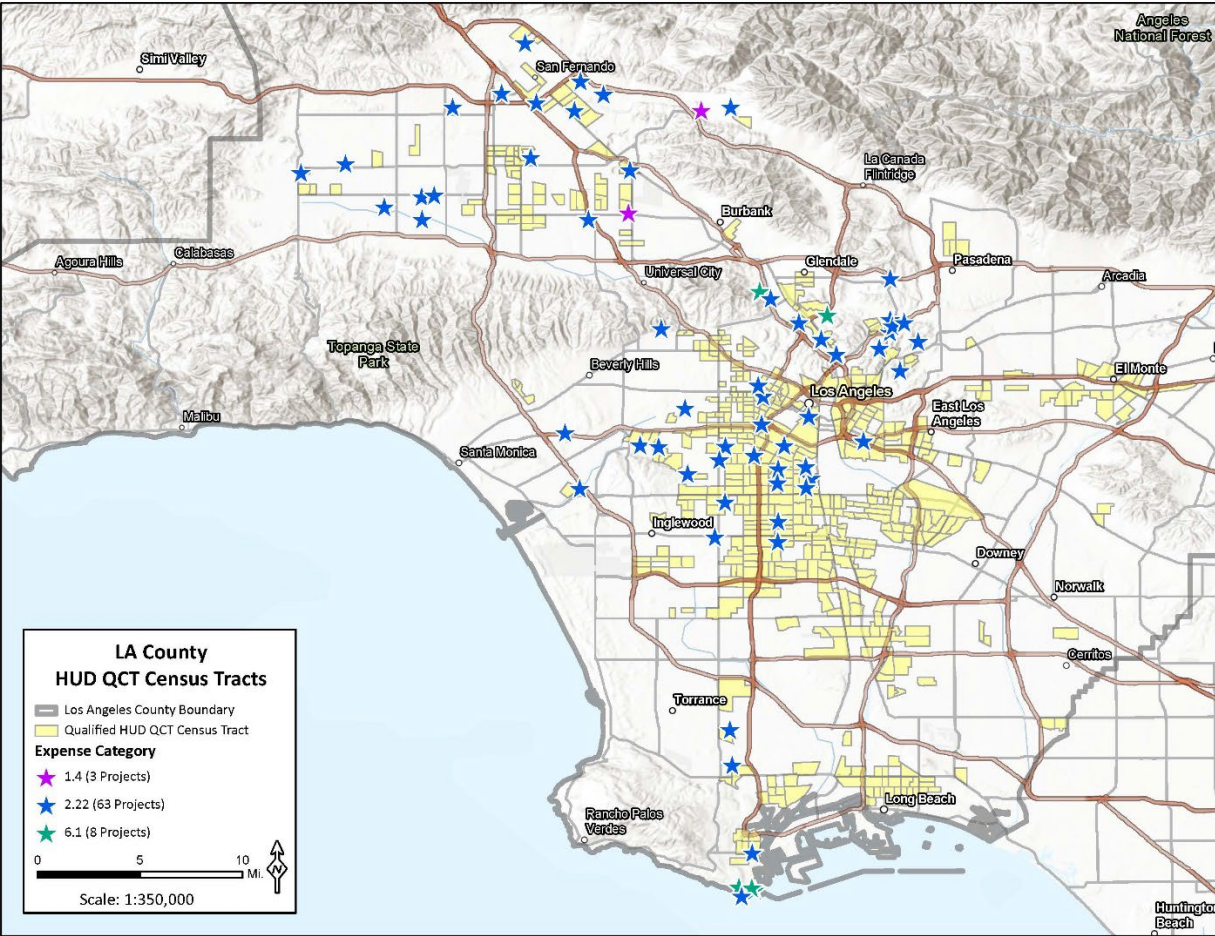


Figure 12: LA County HUD QCT Census Tracts and Recreation and Park Improvement Locations by Expenditure Category



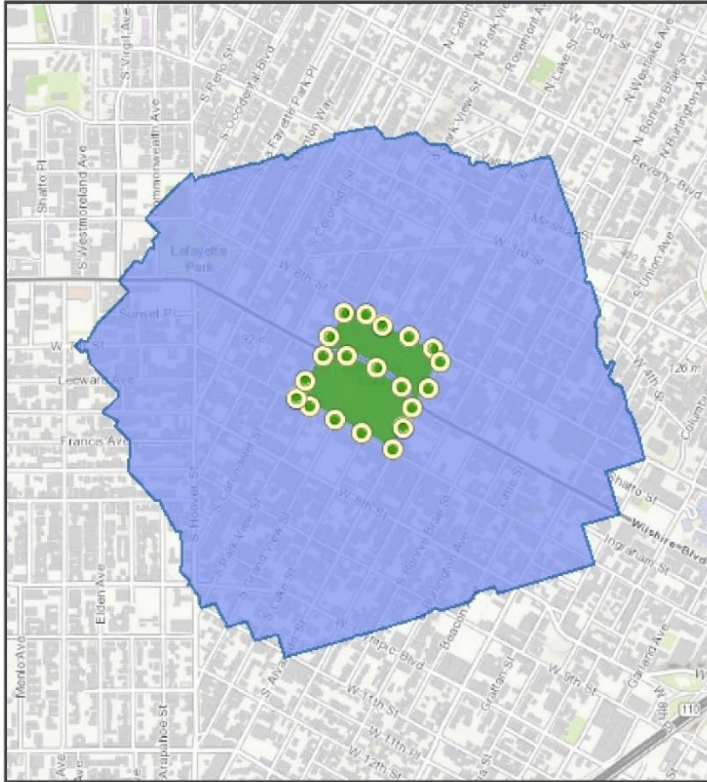
Further, the figures below were designed to provide data on park access using (1) the road/street network to determine the 1/2-mile distance, (2) park entrances to draw the data (not the boundaries) so that it accurately shows who can access the park, and (3) count LA City residents served. While Figure 13 through Figure 19 are reflective of completed or nearly completed Park Improvements through June 2023, the appendices will provide a complete listing of future completed parks as well.

Figure 13: Population & Age and Household & Income breakdown of LA City residents with access to MacArthur Park (based on 2010 census data) within 0.5 miles



EQUITABLE PARKS & AMENITIES
DECISION SUPPORT SYSTEM

Park Analysis Report



Scenario Information

Scenario Name:
MacARTHUR (GEN. DOUGLAS) PARK

Description:

Scenario Type:
Existing Park Upgrade
MacArthur Park

Park Class:
Neighborhood

Baseline Dataset*:
RAP Parks Only

*The baseline dataset is the existing parks dataset whose service areas are used to calculate the currently non-served metrics given below in blue. These residents and households, which would be served by the proposed park, are not currently served by any existing park in the baseline dataset.

Population and Age Breakdown

	Total Residents Served:	Currently Non-Served Residents Served:
Residents Served:	41,695	0
Residents Served by Age		
Under Age 5:	3,260	0
Age 5 to 9:	2,550	0
Age 10 to 14:	2,366	0
Age 15 to 17:	1,548	0
Age 18 to 64:	27,786	0
Age 65 and Over:	4,185	0

Household and Income Breakdown

	Total Households Served:	Currently Non-Served Households Served:
Households Served:	14,465	0
Households Served by Annual Income		
Under \$25,000:	7,509	0
\$25,000 to \$34,999:	2,456	0
\$35,000 to \$49,999:	2,031	0
\$50,000 to \$74,999:	1,664	0
\$75,000 and Over:	805	0

Source: Census/ACS 2010

City of Los Angeles
Department of Recreation and Parks
Date Generated: 06/23/2015

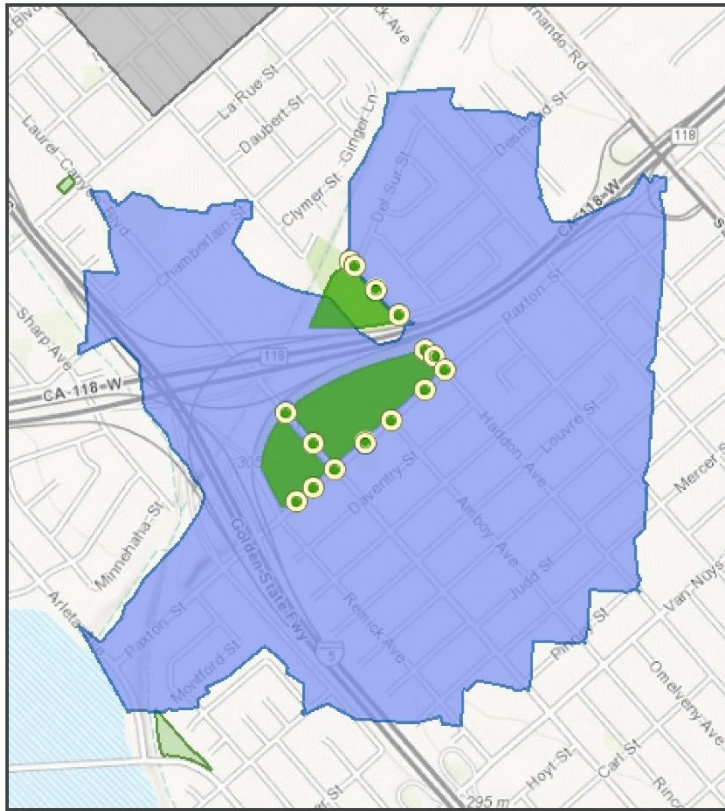
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Figure 14: Population & Age and Household & Income breakdown of LA City residents with access to Ritchie Valens Park (based on 2010 census data) within 0.5 miles



EQUITABLE PARKS & AMENITIES
DECISION SUPPORT SYSTEM

Park Analysis Report



Scenario Information

Scenario Name:
VALENS (RITCHIE) PARK

Description:

Scenario Type:
Existing Park Upgrade
Ritchie Valens Park

Park Class:
Neighborhood

Baseline Dataset*:
RAP Parks Only

*The baseline dataset is the existing parks dataset whose service areas are used to calculate the currently non-served metrics given below in blue. These residents and households, which would be served by the proposed park, are not currently served by any existing park in the baseline dataset.

Population and Age Breakdown

	Total Residents Served:	Currently Non-Served Residents Served:
Residents Served:	7,150	0
Residents Served by Age		
Under Age 5:	634	0
Age 5 to 9:	562	0
Age 10 to 14:	550	0
Age 15 to 17:	364	0
Age 18 to 64:	4,463	0
Age 65 and Over:	577	0

Household and Income Breakdown

	Total Households Served:	Currently Non-Served Households Served:
Households Served:	1,444	0
Households Served by Annual Income		
Under \$25,000:	319	0
\$25,000 to \$34,999:	126	0
\$35,000 to \$49,999:	172	0
\$50,000 to \$74,999:	351	0
\$75,000 and Over:	476	0

Source: Census/ACS 2010

City of Los Angeles
Department of Recreation and Parks
Date Generated: 07/07/2015

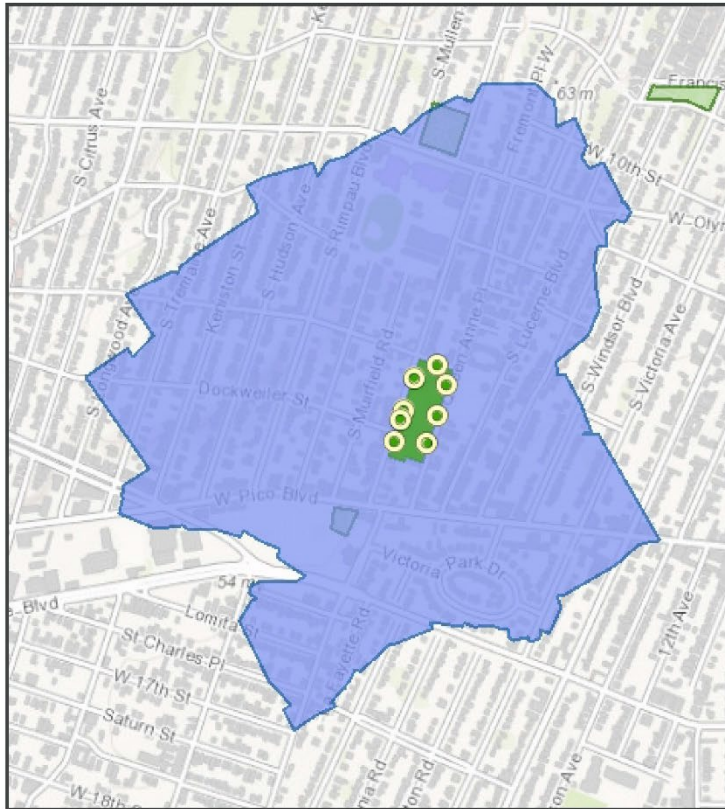
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Figure 15: Population & Age and Household & Income breakdown of LA City residents with access to Queen Anne Recreation Center (based on 2010 census data) within 0.5 miles



EQUITABLE PARKS & AMENITIES
DECISION SUPPORT SYSTEM

Park Analysis Report



Scenario Information

Scenario Name:
QUEEN ANNE RECREATION CENTER

Description:

Scenario Type:
Existing Park Upgrade
Queen Anne Recreation Center

Park Class:
Neighborhood

Baseline Dataset*:
RAP Parks Only

*The baseline dataset is the existing parks dataset whose service areas are used to calculate the currently non-served metrics given below in blue. These residents and households, which would be served by the proposed park, are not currently served by any existing park in the baseline dataset.

Population and Age Breakdown

	Total Residents Served:	Currently Non-Served Residents Served:
Residents Served:	6,642	0
Residents Served by Age		
Under Age 5:	412	0
Age 5 to 9:	381	0
Age 10 to 14:	418	0
Age 15 to 17:	255	0
Age 18 to 64:	4,399	0
Age 65 and Over:	777	0

Household and Income Breakdown

	Total Households Served:	Currently Non-Served Households Served:
Households Served:	2,273	0
Households Served by Annual Income		
Under \$25,000:	598	0
\$25,000 to \$34,999:	288	0
\$35,000 to \$49,999:	248	0
\$50,000 to \$74,999:	351	0
\$75,000 and Over:	788	0

Source: Census/ACS 2010

City of Los Angeles
Department of Recreation and Parks
Date Generated: 06/25/2015

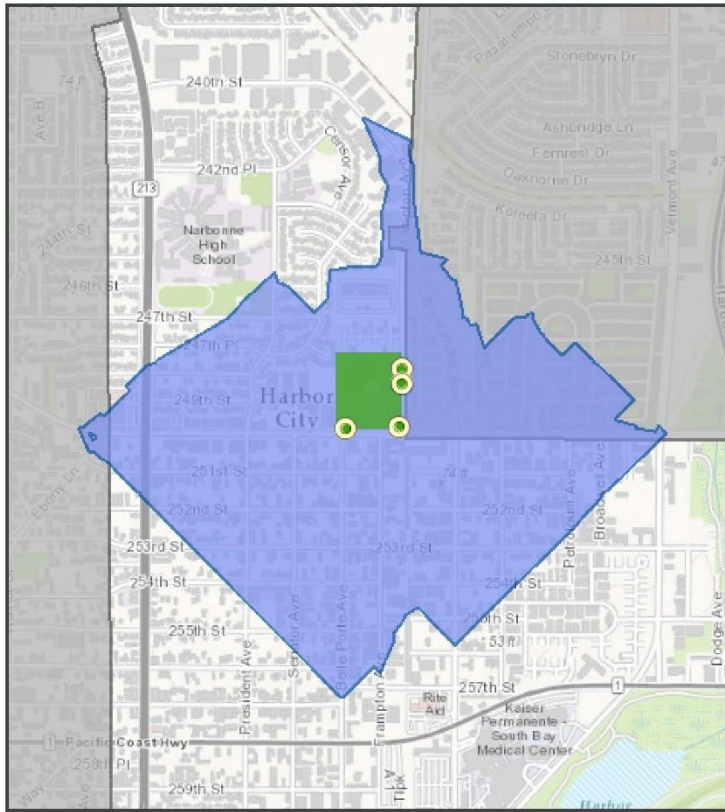
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Figure 16: Population & Age and Household & Income breakdown of LA City residents with access to Harbor City Rec Center (based on 2010 census data) within 0.5 miles



EQUITABLE PARKS & AMENITIES
DECISION SUPPORT SYSTEM

Park Analysis Report



Scenario Information

Scenario Name:

Harbor City Rec Center

Description:

Scenario Type:

Existing Park Upgrade

Harbor City Park

Park Class:

Neighborhood

Baseline Dataset*:

All Parks (RAP and Non-RAP)

**The baseline dataset is the existing parks dataset whose service areas are used to calculate the currently non-served metrics given below in blue. These residents and households, which would be served by the proposed park, are not currently served by any existing park in the baseline dataset.*

Population and Age Breakdown

	Total Residents Served:	Currently Non-Served Residents Served:
Residents Served:	7,158	0
Residents Served by Age		
Under Age 5:	592	0
Age 5 to 9:	578	0
Age 10 to 14:	555	0
Age 15 to 17:	363	0
Age 18 to 64:	4,593	0
Age 65 and Over:	477	0

Household and Income Breakdown

	Total Households Served:	Currently Non-Served Households Served:
Households Served:	2,101	0
Households Served by Annual Income		
Under \$25,000:	475	0
\$25,000 to \$34,999:	184	0
\$35,000 to \$49,999:	342	0
\$50,000 to \$74,999:	428	0
\$75,000 and Over:	672	0

Source: Census/ACS 2010

City of Los Angeles
Department of Recreation and Parks
Date Generated: 10/26/2015

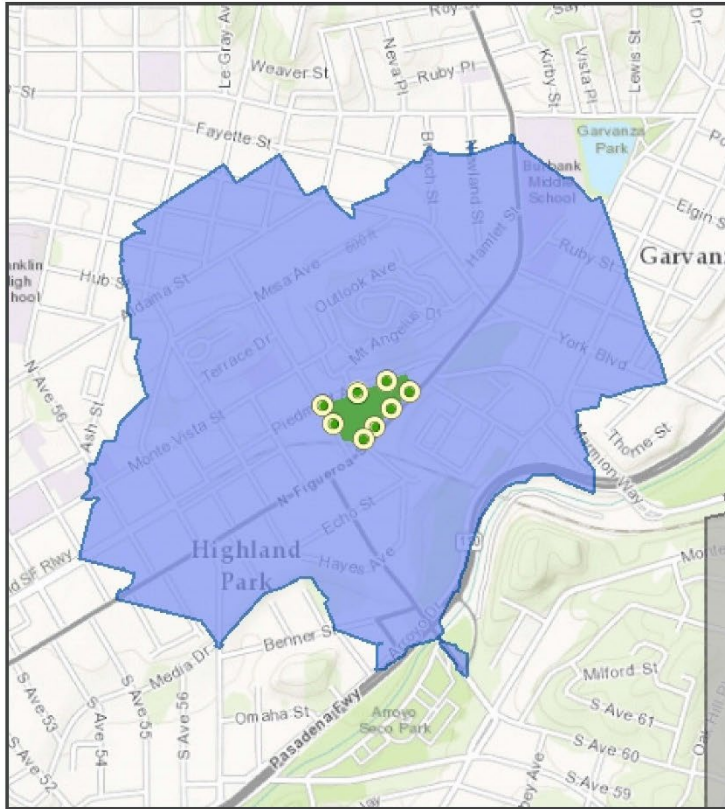
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Figure 17: Population & Age and Household & Income breakdown of LA City residents with access to Highland Park Rec Center (based on 2010 census data) within 0.5 miles



EQUITABLE PARKS & AMENITIES
DECISION SUPPORT SYSTEM

Park Analysis Report



Scenario Information

Scenario Name:

Highland Park Rec Ctr

Description:

Scenario Type:

Existing Park Upgrade

Highland Park Recreation Center

Park Class:

Neighborhood

Baseline Dataset*:

All Parks (RAP and Non-RAP)

*The baseline dataset is the existing parks dataset whose service areas are used to calculate the currently non-served metrics given below in blue. These residents and households, which would be served by the proposed park, are not currently served by any existing park in the baseline dataset.

Population and Age Breakdown

	Total Residents Served:	Currently Non-Served Residents Served:
Residents Served:	7,939	0
Residents Served by Age		
Under Age 5:	597	0
Age 5 to 9:	602	0
Age 10 to 14:	617	0
Age 15 to 17:	372	0
Age 18 to 64:	5,131	0
Age 65 and Over:	620	0

Household and Income Breakdown

	Total Households Served:	Currently Non-Served Households Served:
Households Served:	2,428	0
Households Served by Annual Income		
Under \$25,000:	697	0
\$25,000 to \$34,999:	347	0
\$35,000 to \$49,999:	486	0
\$50,000 to \$74,999:	435	0
\$75,000 and Over:	463	0

Source: Census/ACS 2010

City of Los Angeles
Department of Recreation and Parks
Date Generated: 10/13/2015

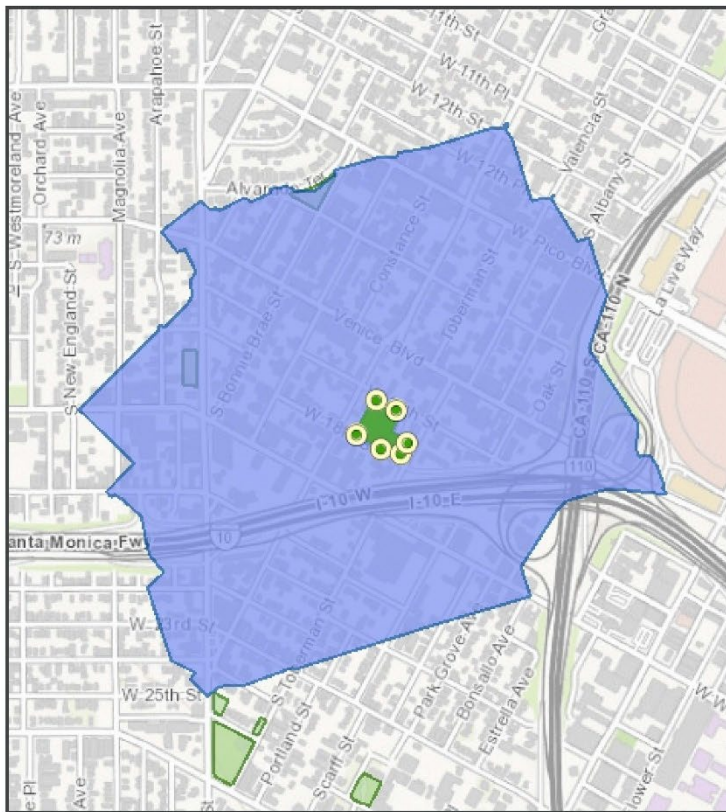
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Figure 18: Population & Age and Household & Income breakdown of LA City residents with access to Toberman Recreation Center (based on 2010 census data) within 0.5 miles



EQUITABLE PARKS & AMENITIES
DECISION SUPPORT SYSTEM

Park Analysis Report



Scenario Information

Scenario Name:
TOBERMAN RECREATION CENTER

Description:

Scenario Type:
Existing Park Upgrade
Toberman Recreation Center

Park Class:
Neighborhood

Baseline Dataset*:
RAP Parks Only

*The baseline dataset is the existing parks dataset whose service areas are used to calculate the currently non-served metrics given below in blue. These residents and households, which would be served by the proposed park, are not currently served by any existing park in the baseline dataset.

Population and Age Breakdown

	Total Residents Served:	Currently Non-Served Residents Served:
Residents Served:	9,844	0
Residents Served by Age		
Under Age 5:	805	0
Age 5 to 9:	715	0
Age 10 to 14:	674	0
Age 15 to 17:	464	0
Age 18 to 64:	6,380	0
Age 65 and Over:	806	0

Household and Income Breakdown

	Total Households Served:	Currently Non-Served Households Served:
Households Served:	2,932	0
Households Served by Annual Income		
Under \$25,000:	1,592	0
\$25,000 to \$34,999:	360	0
\$35,000 to \$49,999:	402	0
\$50,000 to \$74,999:	295	0
\$75,000 and Over:	283	0

Source: Census/ACS 2010

City of Los Angeles
Department of Recreation and Parks
Date Generated: 07/07/2015

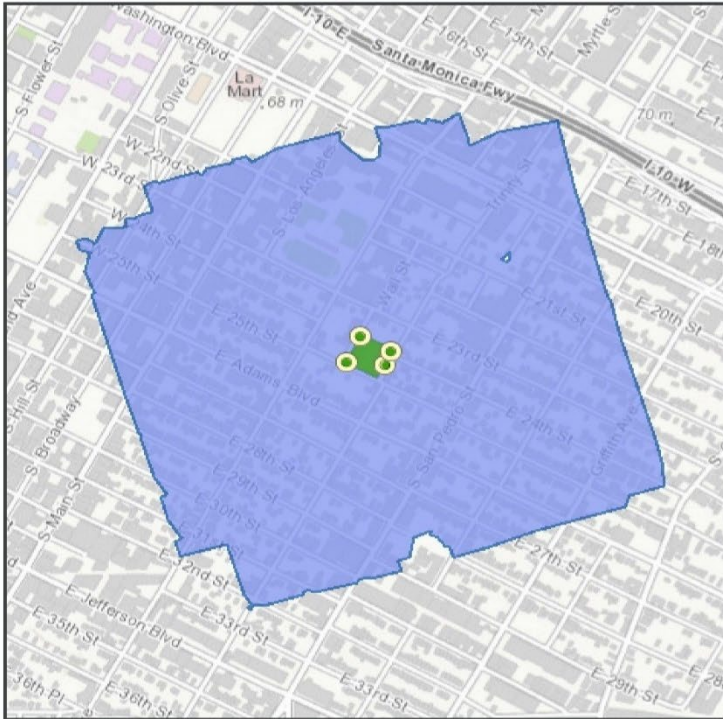
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Figure 19: Population & Age and Household & Income breakdown of LA City residents with access to Trinity Recreation Center (based on 2010 census data) within 0.5 miles



EQUITABLE PARKS & AMENITIES
DECISION SUPPORT SYSTEM

Park Analysis Report



Scenario Information

Scenario Name:

TRINITY RECREATION CENTER

Description:

Scenario Type:

Existing Park Upgrade

Trinity Recreation Center

Park Class:

Neighborhood

Baseline Dataset*:

RAP Parks Only

*The baseline dataset is the existing parks dataset whose service areas are used to calculate the currently non-served metrics given below in blue. These residents and households, which would be served by the proposed park, are not currently served by any existing park in the baseline dataset.

Population and Age Breakdown

	Total Residents Served:	Currently Non-Served Residents Served:
Residents Served:	13,068	0
Residents Served by Age		
Under Age 5:	1,271	0
Age 5 to 9:	1,139	0
Age 10 to 14:	1,180	0
Age 15 to 17:	749	0
Age 18 to 64:	7,868	0
Age 65 and Over:	861	0

Household and Income Breakdown

	Total Households Served:	Currently Non-Served Households Served:
Households Served:	2,972	0
Households Served by Annual Income		
Under \$25,000:	1,257	0
\$25,000 to \$34,999:	534	0
\$35,000 to \$49,999:	529	0
\$50,000 to \$74,999:	442	0
\$75,000 and Over:	210	0

Source: Census/ACS 2010

City of Los Angeles
Department of Recreation and Parks
Date Generated: 07/07/2015

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3. Restaurant and Small Business Recovery (Comeback Checks) Program

Project ID: EWDD-01: Restaurant and Small Business Recovery

Funding amount: \$27,006,193.17

Project Expenditure Category: 2.29, Loans or Grants to Mitigate Financial Hardship

Website: <https://ewddlacity.com/index.php/recovery/comebackla>

Project Overview

The Restaurant and Small Business Recovery Program provided \$5,000 grants referred to as “Comeback Checks” to 5,000 eligible microenterprises and small businesses located and operating in the City that required economic support due to business interruptions or closures suffered during of the COVID-19 pandemic.

The Restaurant and Small Business recovery grants supported small businesses disproportionately impacted by the pandemic that are facing challenges, closures, or revenue loss. Priority was given to businesses located within the highest needs areas based on economic indicators including but not limited to low-moderate income (LMI) census tracts, poverty level, and demographic make-up. The recovery grants help fund COVID-19 mitigation measures allowing businesses to safely reopen to the public.

Funds can be used for eligible business expenses including but not limited to payroll, commercial rent, utilities, insurance, and adaptive business practices needed to operate the business. The application process started in October 2021 and the City experienced an overwhelming interest in the program with over 24,500 applications received and most of the funds disbursed by the Fall of 2022.

Performance Goals and Metrics

The goal of the Restaurant and Small Business Recovery Program is to distribute \$5,000 per grant to 5,000 small businesses (\$25 million) in low-income census tracts, as defined by the Department of Housing and Urban Development (HUD). Small businesses and restaurants historically struggle with access to capital and COVID-19 created additional vulnerabilities.

At present, the Restaurant and Small Business Recovery Program has provided \$25 million in grant funding to 5,000 small businesses during the current reporting period, with 75 percent being located within the highest and high need City census tracts. By receiving aid these businesses can in turn fund COVID-19 mitigation measures allowing them to safely re-open to the public, with a large focus on those servicing highest and high need communities. The following performance indicators outputs and outcomes reflect the programs progress and metrics to date.

US Treasury Mandatory Performance Indicators	Data	Performance Analysis
# of businesses served	5,000	This tracks to expectations set by EWDD to disburse 5,000 grants to small businesses.
City of Los Angeles Performance Indicators	Data	Performance Analysis

Outputs	Number of applications received	24,506	The number of applications received exceeded the City's expectations for program interest. The weighted lottery was implemented to ensure equitable distribution of the funds to those with the highest need.
	Number of approved applications	5,000	The number of approved applications tracks to expectations set by EWDD to disburse 5,000 grants to small businesses.
	Number of businesses referred to BusinessSource Centers (BSC)	1,599	While 32% of the businesses were referred to BSCs for technical assistance, it was not mandatory for the businesses to use the services.
	Number of businesses served by BusinessSource Centers	489	31% of businesses were referred to a BSC and opted to use its services.
Outcomes	Number of businesses that remained open after six months	2,356	EWDD conducted compliance verifications for all grant recipients and confirmed that approximately half of the businesses that received assistance were still operating at the time of the monitoring.
	Distribution of Grants by: <ul style="list-style-type: none"> • Industry • Number of Employees • Recipient Type • Subindustry 	See Figure 20 and Figure 21 Below	The Comeback Checks program has distributed aid to over 20 industries across the City of LA where most of the small businesses operated with 0-4 employees. 32% of the aid was granted to small businesses in the Food and Accommodation and Health subindustries.

Equitable Goals and Outcomes

The equitable goals and outcomes of the program was to have approximately 75 percent of program funds go to businesses with \$1M in annual revenue or less and the remaining 25 percent to businesses with annual revenues of \$1 to \$5M. To achieve an equitable distribution of funds, City census tracts were ranked and categorized into quintiles from highest to lowest need. The ranking was based on indicators including poverty levels, median income, educational attainment, demographic make-up, and other indicators. Each census tract was scored on all the indicators and the aggregate indicator score was then used to rank order all census tracts. All the census tracts categorized into quintiles created the following five categories: highest, high, moderate, low and lowest need. Priority was given to small businesses and restaurants located in the highest and high need census tracts of the City.

To aid in program accessibility and awareness, the City partnered with BusinessSource Centers (BSCs) to help share information regarding the Restaurant and Small Business Recovery Program. BSCs are located throughout the City to provide technical assistance and

business support services to impacted small businesses during the application process. Eight of the nine BSCs are located within QCTs, targeting disproportionately impacted communities. BSCs also conduct outreach and marketing on the comeback checks to further access and awareness. In total the City made information available via the forums below:

- Mayor and Council Offices outreach, especially in target areas
- Social media campaign with Council Offices
- Media kits
- Press releases
- Mayor announcements
- The Economic and Workforce Development website
- BusinessSource Centers

Additionally, businesses were selected for funding through a weighted lottery process. Businesses based in LMI communities that were not able to take advantage of other public emergency funding sources were provided additional weight.

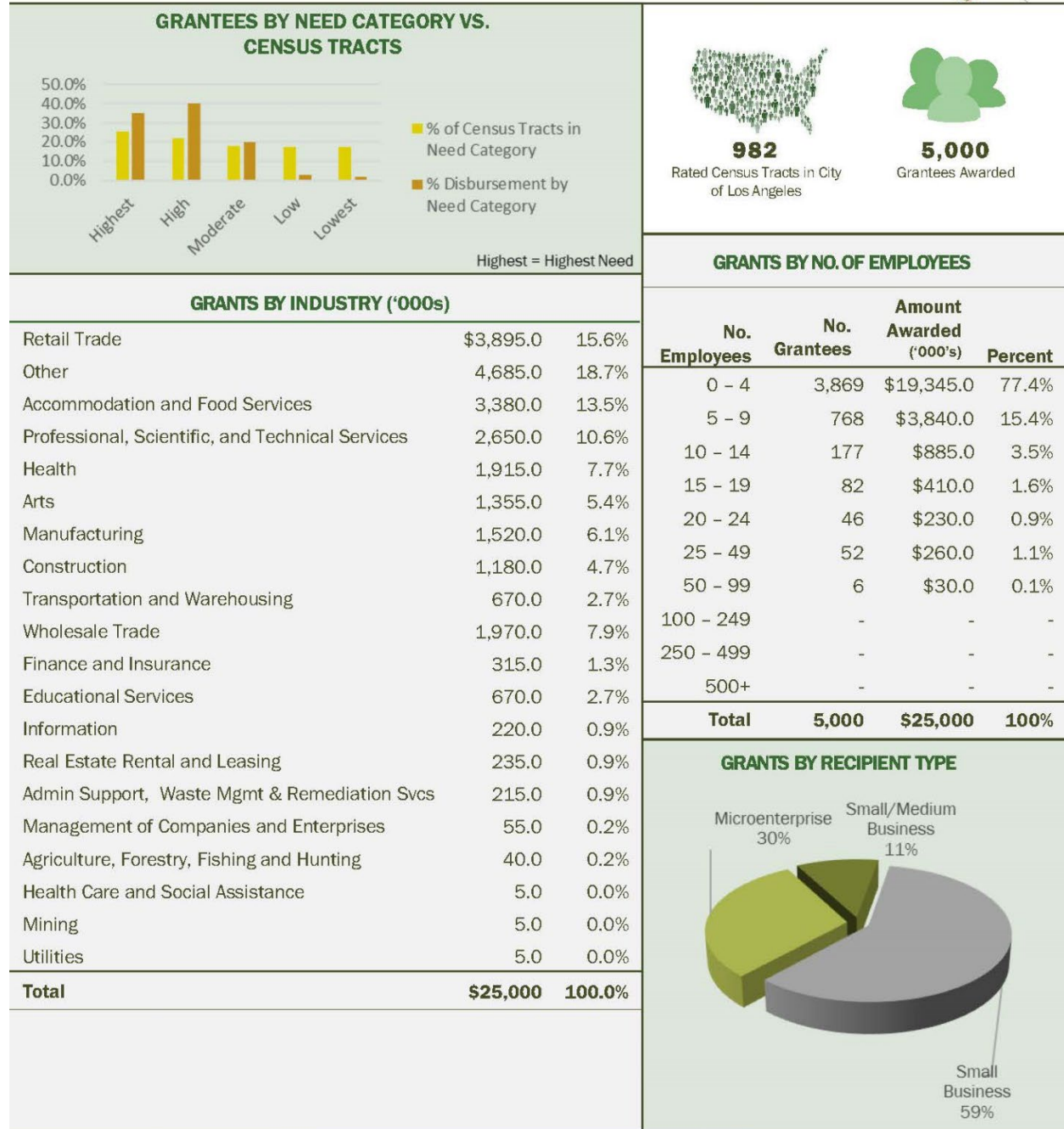
While small businesses and restaurants Citywide have struggled with pandemic disruptions, those businesses in marginalized and underinvested communities tend also to have more limited access to capital and other resources by which to remain resilient to such disruptions and adapt to new business practices and a changing marketplace in the aftermath of the pandemic. In Figure 20 below, 752 of the grants were disbursed amongst the high to highest need census tracts, 20 percent amongst census tracts with moderate need, and five percent across census tracts with the lowest need meeting the goals established by the program tracking towards the City’s equitable goal.

Equitable Outcomes	Data
Grantees by Need Category vs. Census Tracts	See Figure 21 below

Figure 20: Comeback Checks Distribution of Grants by Need Category vs. Census Tracts, Number of Employees, and Industry

City of Los Angeles

The Comeback Checks Program was created to provide \$5,000 grants to 5,000 qualified small businesses in the City of Los Angeles.



These grants were funded by the City of Los Angeles.

We would like to extend a sincere thank you to our partners who made this grant program possible



Figure 21: Comeback Checks Distribution of Grants by Subindustry

City of Los Angeles

The Comeback Checks Program was created to provide \$5,000 grants to 5,000 qualified small businesses in the City of Los Angeles.



GRANTS BY SUBINDUSTRY ('000s)

	\$ Disbursed	% of Disbursed
ARTS		
Independent Artists, Writers, and Performers	\$600.0	44.3%
Other Arts, Amusement and Recreation Industries	\$260.0	19.2%
Arts, Dance, and Musical Groups	\$160.0	11.8%
Fitness and Recreational Sports Centers	\$140.0	10.3%
Agents and Managers for Artists, Athletes, Entertainers, and Other Public Figures	\$90.0	6.6%
Promoters of Performing Arts, Sports, and Similar Events	\$80.0	5.9%
Amusement, Arcades, and theme parks	\$15.0	1.1%
Spectator Sports	\$5.0	0.4%
Museums, Historical Sites, and Similar Institutions	\$5.0	0.4%
Total - Arts	\$1,355.0	100.0%
ACCOMMODATION AND FOOD SERVICES		
Restaurants, bars, cafes and other eating places	\$2,630.0	77.8%
Other Food Service	\$415.0	12.30%
Mobile Food Services	\$225.0	6.7%
Hotels and Motels	\$70.0	2.1%
Other Traveler Accommodation	\$40.0	1.2%
Total - Accommodation and Food Services	\$3,380.0	100.0%
HEALTH		
Child Day Care Services	\$55.0	10.6%
Home Health Care Services	\$75.0	14.4%
Other Health Care Services	\$105.0	20.2%
Physicians, Dentist, and other health practitioners	\$235.0	45.2%
Residential Care Facilities	\$30.0	5.8%
(blank)	\$20.0	3.8%
Total - Health	\$520.0	100.0%
OTHER		
Other Services	\$1,970.0	42.0%
Barbershop, hair salon, & nail salon	\$1,385.0	29.6%
Automotive Repair	\$595.0	12.7%
Other health & beauty services	\$360.0	7.7%
Dry-cleaning and Laundry Services	\$360.0	7.7%
Parking lots and Garages	\$10.0	0.2%
Funeral Services	\$5.0	0.1%
Total - Other	\$4,685.0	100.0%

These grants were funded by the City of Los Angeles.

We would like to extend a sincere thank you to our partners who made this grant program possible



4. Small Business Rental Assistance

Project ID: EWDD-02: Small Business Rental Assistance

Funding amount: \$12,763,483.97

Project Expenditure Category: 2.29 – Loans or Grants to Mitigate Financial Hardship

Website: <https://ewddlacity.com/index.php/recovery/rentassist>

Project Overview

According to the Los Angeles County Economic Development Corporation the City of Los Angeles economy has a relatively high prevalence of the types of industries (and their accompanying workforce) that were the hardest hit by the COVID-19 pandemic such as personal services; sectors focused on entertainment, particularly the film and television industry; and the types of businesses that cater to tourists such as restaurants, bars, and hotels. As a result, the City was particularly impacted by the pandemic-induced changes to the economy compared to California or the nation as a whole.

There is an urgent need to assist businesses that were negatively impacted by the pandemic, to support the City's economic base and to retain local jobs. Due to the Safer at Home mandates across Los Angeles County in mid-March 2020, all non-essential businesses were closed to prevent the spread of the virus. These interruptions and closures resulted in loss of business revenue. Consequently, business owners were not able to meet their operating expenses such as rent, utilities, insurance, etc. The City and County of Los Angeles swiftly provided eviction protections to business owners that were unable to pay rent. As these protections expire, businesses are subject to eviction that would result in permanent closure of the businesses and job losses. The Small Business Rental Assistance Program assists eligible businesses to pay back rent, to help keep their doors open thereby retaining jobs in the City.

Assistance is in the form of grants of \$2,500 up to \$15,000 to eligible businesses that need financial assistance to aid in their recovery from the pandemic, identify a negative economic impact resulting from COVID-19, and must be able to demonstrate that the grant funds will be used for recovery from the pandemic. Businesses must be located within L.A. and will use the grants to cover some or all of any outstanding location rental fees. The intended beneficiaries are impacted small businesses and microbusinesses, with priority being given to businesses located in low-income neighborhoods.

Performance Goals & Metrics

Small Business Rental Assistance aims to provide rental assistance to up to 800 eligible small businesses for rent payments that are in arrears and were incurred on or after March 1, 2020.

As of June 30, 2023, the City has disbursed 545 grants to small businesses or \$6.6 million to aid in delinquent rent payments incurred on or after March 1, 2020, through April 30, 2023. To date, two rounds have been completed in which 2,139 applications were received. Round 3 of applications began in early May and concluded on May 24, 2023, in which 602 applications were received. The City will be reviewing these applications for another round of disbursements anticipated for next Fiscal Year. The table below outlines Small Business Rental Assistance Performance Goals and Key Performance Indicators.

US Treasury Mandatory Performance Indicators		Data	Performance Analysis
Number of businesses served		545	The goal of Small Business Rental Assistance was to provide aid to up to 800 eligible small businesses. As of June 30 2023, 545 businesses have been served as of Rounds 1 and 2. Round 3 data will be available in the next reporting period and is projected to put the program on target to meet goal to serve up to 800 businesses. The goal is supported by increased awareness and partnerships with the City's BusinessSource Centers to assist with applications and technical assistance.
City of Los Angeles Performance Indicators		Data	
Outputs	Number of applications received	2,139	
	Number of approved applications	545	
	Number of businesses that required technical assistance through the City's BusinessSource Centers	132	
	Number of businesses awarded by industry sector	Data will be available in the next reporting period.	
	Number of employees in the businesses assisted	1,161	
Outcomes	Number of businesses that remained open after six months based on sampling	Data will be available in the next reporting period.	EWDD is in the process of conducting compliance verifications and the data will be updated in the next reporting period. Compliance verifications will be conducted by EWDD's Portfolio Management team through an online self-certification process.

Equitable Goals and Outcomes

The equitable outcome goals of the Small Business Rental Assistance program are to provide financial assistance to businesses impacted by the pandemic, targeting businesses located in low-income census tracts. In addition, providing priority to businesses located in low-income and disadvantaged neighborhoods allows this program to reach businesses in disproportionately impacted communities creating positive impact within underserved communities throughout Los Angeles.

To meet equitable outcome goals, Small Business Rental Assistance was created to serve 800 businesses and target small business in low-income census tracts. 74.3 percent of the businesses who received an award were located in LMI census tracts. 25 percent of the business owners identified as Black, Indigenous, or People of Color (BIPOC) as shown in Figure 22 below.

Prior to each funding round, EWDD's Public Information Officer conducted extensive outreach and marketing efforts in English, Spanish, and other languages as needed prior to the release of Round 1 of the program, including but not limited to:

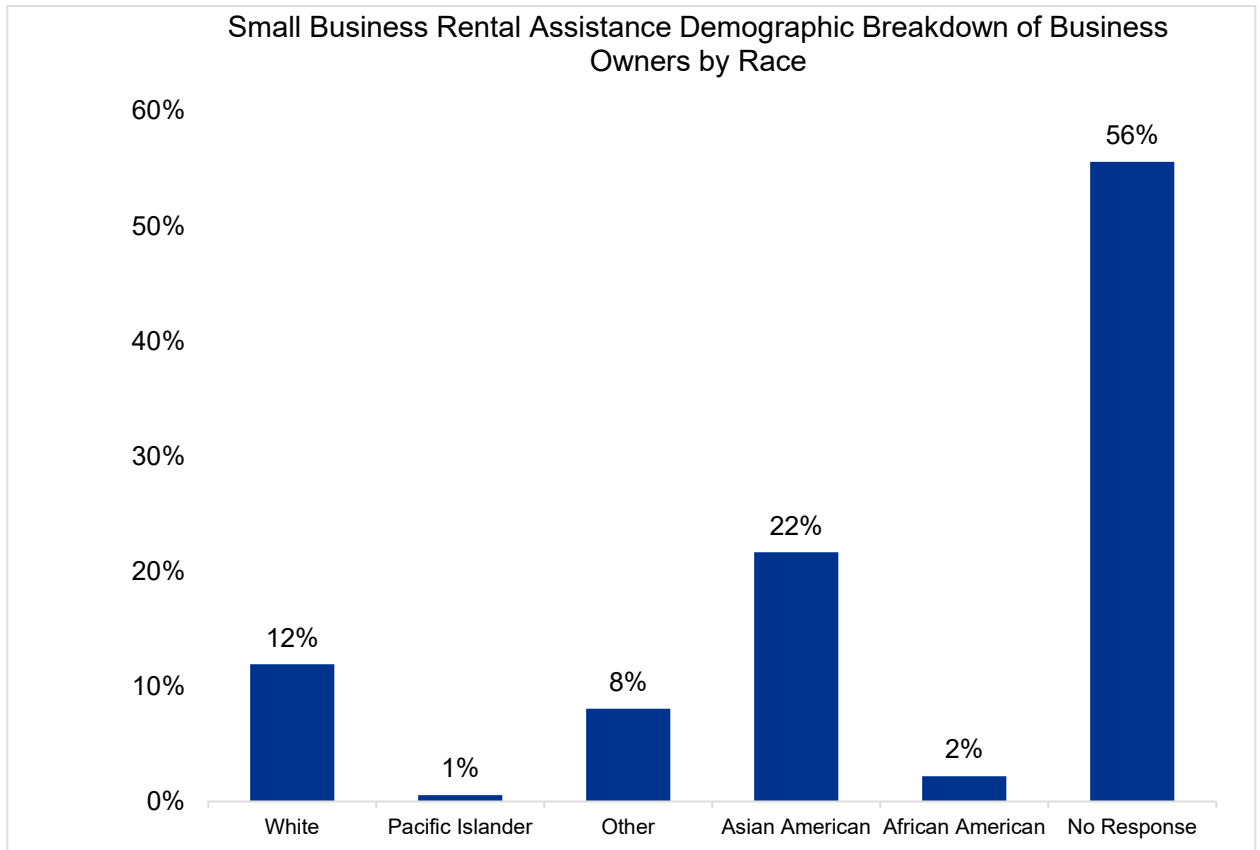
- EWDD’s social media
- Council Offices
- Mayor’s Office
- Focused outreach in underrepresented areas
- BusinessSource Centers
- Business organizations
- Press releases

Through rounds 1 and 2, 25 percent of applicants who applied and qualified received aid. Through the City’s BusinessSource Centers, businesses have access to qualified business counselors to provide guidance and assist with review of eligibility, documents, and the application. Beyond the BusinessSource Centers, the City provides other means of assistance by offering no-cost financial counseling from Money Management International as well as linking small businesses to free legal help via the LA Regional Small Business Legal Aid Program.

In May 2023, the City launched Round 3 of the program. To continue to increase awareness and accessibility to the Small Business Rental Assistance program and other support services, the City set forth greater marketing efforts via social media and continued working with BusinessSource Centers to target eligible applicants for the program. In the next reporting period, the City anticipates tracking towards the goal of serving 800 small businesses and continuing to target those small businesses located in LMI census tracts.

Equitable Outcomes	Data
Demographic information of business owners	See Figure 22 below
Percentage of female-owned business owners	28%
Percentage of business owners of Hispanic descent	1%
Number of businesses located in low-moderate census tracks as defined by HUD	406

Figure 22: Demographic Breakdown of Small Business Rental Assistance Grant Assistance to Business Owners by Race



5. LA Optimized

Project ID: EWDD-04: LA Optimized

Funding amount: \$2,500,000

Project Expenditure Category: 2.30

Website: <https://ewddlacity.com/index.php/local-business/laoptimized>

Project Overview

The COVID-19 pandemic has changed many of the ways small business owners interact with customers. The pandemic and quarantine orders exposed the need for small businesses to consider innovative models and new approaches to selling goods to customers, particularly the need for having an online presence. In November 2021, the U.S. Department of Commerce released a report that the pandemic helped increase e-commerce retail sales above \$210 billion in the second quarter of 2020, an increase of 31.8 percent from the previous quarter. Many small businesses have not been able to keep up with e-commerce opportunities due to technology barriers.

The LA Optimized Program provides various levels of assistance to small businesses operating in the City, targeting those that were impacted by the pandemic. LA Optimized services are offered City-wide, prioritizing businesses located in areas of most need, including BusinessSource Center (BSC) high need service areas, focus areas identified in the Comprehensive Economic Development Strategy (CEDS) and those located in Jobs and Economic Development Incentive (JEDI) zones and federal Opportunity Zones.

The program's service outcome aims to provide technical assistance in the form of outreach and curriculum, creation of business listings/optimization and websites/optimization. It also encourages and assists businesses with business listings to allow them to be found on the world's largest digital platforms to help increase digital reach and gain more sales. Values of an online business listings on Google or Yelp, or social media for business, such as Facebook and Instagram, include:

- Sell online without a website
- Get found on search and maps
- Increase reach to potential customers

Performance Goals and Metrics

The goal of the program is to outreach to at least 1,000 businesses, enroll 500 business, create 300 business listings or optimization and 200 websites or optimization, and establish 100 e-commerce businesses selling goods and increasing revenue.

During the initial round of L.A. Optimized, the City partnered with a contractor, Braven Agency, to help deliver services under the program. The data below provides accomplishments under the initial round.

US Treasury Mandatory Performance Indicators		Data	Performance Analysis
Number of businesses served		77	Of the 124 eligible applicants for the program, 77 successfully enrolled and completed all services based on business needs for technology and digital services.
City of Los Angeles Performance Indicators		Data	Performance Analysis
Outputs	Total number of businesses outreached	1,183	Braven's outreach goal was 1,000, and they exceeded the goal. Outreach efforts included email, telephone calls, written correspondence, and social media alerts to ensure these targets were met.
	Total Businesses Applied	212	Braven received a total of 212 applications based on eligibility criteria.
	Total Businesses Eligible	124	Braven determined that of the 212 applications, 124 met the eligibility criteria to proceed with enrollment.
	Total Businesses Enrolled	77	Braven enrolled 62% of the 124 eligible businesses. Braven provided assessment assistance and guidance to enroll customers; however, 20% were unresponsive and 22% did not want to commit to review websites or social media to create and/or optimize.
Outcomes	Total number of business listings creation or optimization	53	Based on assessment and business needs, of the 77 enrolled businesses, 68% received business listings creation or optimization services.
	Total number of website creation or optimization	63	Based on assessment and business needs, of the 77 enrolled businesses 82% received website creation or optimization services.

A second round of the L.A. Optimized Program will be launched by Fall 2023 to continue to provide services to impacted businesses. Outcomes will be updated when information becomes available.

Equitable Goals and Outcomes

LA Optimized is a citywide program for current Los Angeles small and micro businesses impacted by the COVID-19 pandemic. To ensure equitable access to resources, the program gives priority to businesses located in areas of highest need listed below.

- BSC high need service areas: LA Optimized is required to work closely with the City’s ten BSCs. The program uses the BSC service area study to identify underserved communities that were inherently disproportionately impacted by the pandemic. These areas include:
 - Southeast Los Angeles
 - South Los Angeles
 - Watts
 - East Los Angeles
 - Pico Union/Westlake
- CEDS focus areas: The CEDS identifies economic resiliency vulnerabilities in certain geographic areas of the City and incorporates place-based strategies for economic development in the neighborhoods. LA Optimized uses these CEDS focus areas, which are located throughout the City, to prioritize assistance to businesses.
- JEDI Zones: Geographic areas that are economically distressed and/or underinvested, based on economic indicators such as income levels, unemployment, blight and other area-based economic distress criteria. Due to preexisting economic conditions, small businesses in JEDI Zones were particularly vulnerable to pandemic-related disruptions and stressors that interfered with commerce, access to capital, and workforce availability.
- Opportunity Zones: Low-income communities as designated by the U.S. Department of the Treasury to promote private investment and spur economic growth and job creation in low-income communities.

Equitable Outcomes	Data
Demographics of the majority owner of the small businesses	See Figure 23 and Figure 24 below
LA Optimized service area coverage	See Figure 25 and Table 1 below
Total number businesses located in areas of high need	42

As shown in Figure 23 and Figure 24, of the seventy-seven businesses served under the first round of LA Optimized, 38% of the majority owners receiving technical assistance from LA Optimized identify as BIPOC. 30% identify as Hispanic/Latino ethnicity.

Figure 23 Demographics of the Majority Owner of LA Optimized Small Businesses Served by Race

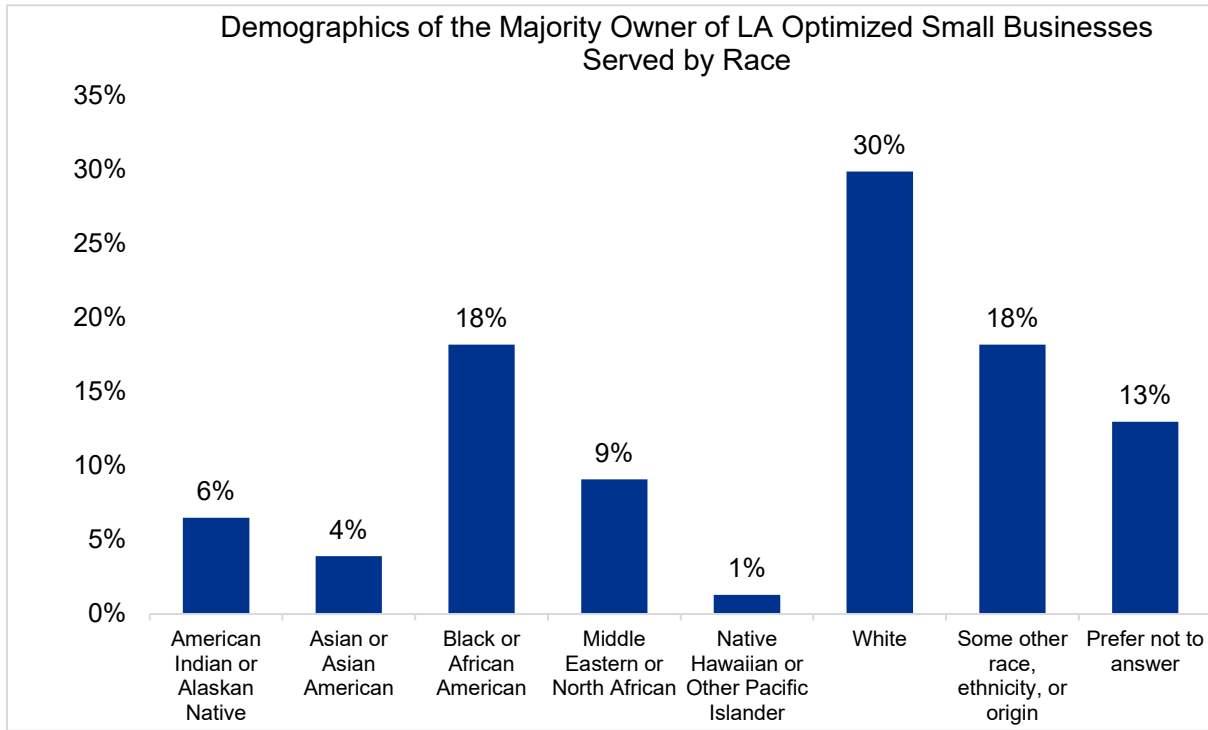


Figure 24 Demographics of the Majority Owner of LA Optimized Small Businesses Served by Ethnicity

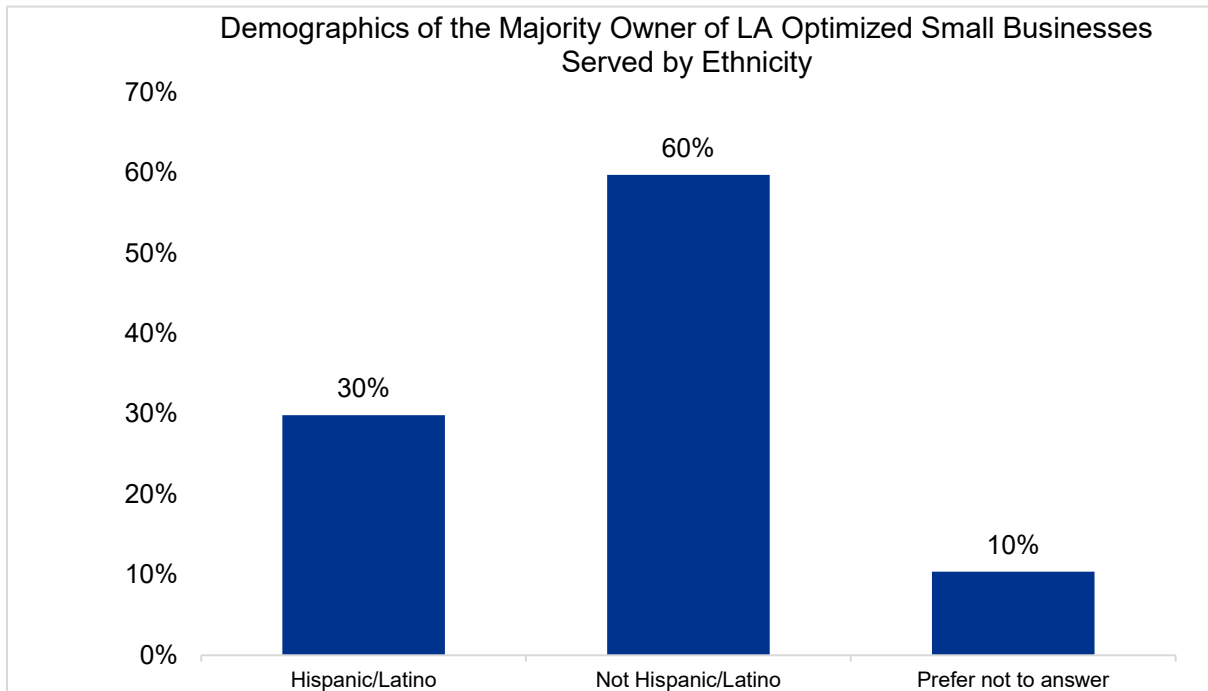


Table 1 below displays the service areas sorted with number one representing the area identified as having the greatest needs. Braven placed a greater focus on the underserved priority areas.

Of the seventy-seven enrolled, 54% of the businesses were located in the areas of high need. Figure 25 displays the count of LA Optimized businesses served by council district.

Table 1 LA Optimized service areas by Council District ranked by greatest need

Area Rank	Service Area	Council Districts	Number of Businesses Served
1	Southeast Los Angeles	9, 14	5
2	Watts	8, 9, 15	6
3	East Los Angeles	1, 14	11
4	Pico Union/ Westlake	1, 4, 13, 14	9
5	South Los Angeles	8, 9, 10	11
6	Harbor	15	1
7	North Valley	6, 7	7
8	Hollywood	4, 5, 10, 13	4
9	South Valley	2, 4, 6	8
10	West Valley	3, 5, 6, 12	15

6. Effective Public Service Delivery for EWDD ARPA Programs – Avivar

Project ID: EWDD-09: Effective Service Delivery for EWDD ARPA Programs - Avivar

Funding amount: \$175,000

Project Expenditure Category: 3.4 – Public Sector Capacity: Effective Service Delivery

Website: N/A

Project Overview

EWDD is responsible for implementing and managing six ARPA funded programs. Due to the nature of these funds, the associated federal requirements and reporting needs, and the number of programs being administered in a short amount of time, EWDD required capacity building to provide the department with support to ensure successful execution of their ARPA programs. To build that capacity, EWDD contracted with Avivar Capital to provide consulting services in support of five of the six EWDD ARPA programs to ensure that the funds are successfully deployed within the prescribed time limits. The five programs are: Restaurant and Small Business Recovery Program, Small Business Rental Assistance Program, Jobs, and Economic Development Incentives (JEDI) Zones Program, Good Food Zones Business Assistance Program, and Legacy Business Recovery Program. Avivar is providing EWDD with capacity building by providing GIS mapping, assisting with drafting program guidelines, and providing additional support and input where needed. The original contract amount for these services was \$175,000.

7. Senior Emergency Meals Program – Restaurant Project

Project ID: DOA-01: Seniors Meals Program – Restaurant Project

Funding amount: \$10,000,363.46

Project Expenditure Category: 2.1, Household Assistance: Food Programs

Website: <https://aging.lacity.org/seniormeals>

Project Overview

When COVID-19 hit, millions of older adults found themselves more vulnerable and in need of urgent support when the pandemic exacerbated existing trends in food insecurity. People who were already experiencing food insecurity found themselves at more severe levels, and other people were experiencing food insecurity for the first time. Older adults were no exception, on top of a higher risk of COVID-19-related disease burden and hospitalizations.

To lessen food insecurity among older adults, the Department of Aging (DOA) partnered with vendor Everytable, LLC to provide and deliver fresh meals to seniors. This program served two meals per day, five or seven days a week, to older adults who had no access to food options, which included serving a supplemental meal to the City’s existing Congregate and Homebound Meal Program participants by providing a second meal to eligible seniors. Participants were required to be 60 or older and live within the City of Los Angeles. Participants were eligible to receive deliveries of up to two boxed meals per day. This extension of the Senior Emergency Meals Program operated from February 2022 through October 2022.

Performance Goals and Metrics

The goal of the Senior Meals Extension Program is to provide reliable and nutritional food services to homebound and low-income elderly adults (60 and above) who battle food insecurities caused by financial burdens or who have preexisting health issues or concern of health risks associated with COVID-19 exposure. The program targets to eliminate hunger and malnutrition in the City’s elderly population and combat COVID-19 deaths and exposure within the elderly population.

To date, the program funding is used to extend the existing Senior Meals Program to provide meals to all seniors who apply regardless of race or socioeconomic class. Over this past year, the extension of the Senior Meals Program has served 8,727 households and delivered approximately 1.3 million meals to seniors. The table below outlines Senior Meals Program Goals and Key Performance Indicators:

US Treasury Mandatory Performance Indicators	Data	Performance Analysis
Number of households served	8,727 (approximately 11,000 individuals)	The program goal was to serve approximately 10,000 individuals. The program exceeded that goal in assisting approximately 11,000 individuals across 8,727 households. LADOA’s extension program was designed to serve waitlisted seniors who had no meal options. The program provided a second meal 5 or 7 days per week to over 1,000 seniors who

			are currently enrolled in DOA's senior meals program. The program also added approximately 6,000 new enrollments.
City of Los Angeles Performance Indicators		Data	Performance Analysis
Outputs	Number of cluster site orders	32,330	The extension program was provided by the various Multipurpose Senior Centers , throughout the City, to ensure the older adults do not suffer from food insecurity while isolating at home during the pandemic. This program has nearly doubled LADOA's Elder Nutrition Programs operation.
	Number of home deliveries	195,017	
	Number of meals delivered with no issue (as intended)	1,307,863	

Equitable Goals and Outcomes

Given that seniors have faced a greater health risk from the COVID-19 virus with limited access to food options, the program's equitable outcome goals have been to provide two meals per day among the City's senior population who are: low-income, frail, homebound, and/or are currently receiving services from the DOA's multipurpose senior centers.

The DOA designed this program to serve over 1,600 seniors who were waitlisted and had no meal options in addition to serving an additional meal to the Department's enrolled participants in its existing meal programs. This is a total goal of 10,000 individuals. The program had two eligibility criteria. Participants were required to be 60 years or older and live within the boundaries of the City of Los Angeles. The Department conducted outreach to its service providers and local partners via flyers, messaging, and its social media platform to ensure that this program was available to all eligible older adult Angelenos. The senior meal program used a variety of services intended to disseminate information to create awareness about this program. This included:

- Senior Meal Hotline
- Social Media
- DOA website
- Multipurpose centers

No administrative requirements were in place that could impact an individual's ability to complete an application. Interested applicants were able to apply online or call the meal program hotline to proceed with the simple two-step self-verification process. Applicants had to certify that they met the age eligibility requirements and confirm residence within the City of Los Angeles.

Equitable Outcomes	Data
Seniors served within a QCT, maintaining, and using participants by their address throughout the program period.	See Figure 25 Below

Use of Evidence

Evidence-Based Interventions	
No evidence-based interventions or program evaluation is being performed at this time.	
Total project spending allocated toward evidence-based interventions	\$0

8. Older Worker Employment Program (Serving Homeless or At-Risk Older Adults)

Project ID: DOA-02: Older Worker Employment Program

Funding amount: \$688,023

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Website: <https://aging.lacity.org/older-adults/employment-training>

Project Overview

The Older Worker Employment Program (OWEP) provides part-time, on-the-job training for eligible older adults experiencing homelessness or at risk of experiencing homelessness. The goal of the program is to identify and recruit older adults experiencing homelessness to place them in job and training opportunities, connect them to various social services, and help them transition into unsubsidized employment.

Of all the U.S. Cities, Los Angeles has the second highest number of seniors in the nation. Homeless older adults are the fastest and largest growing cohort among the homeless community.⁹ To ensure that older adults facing homelessness do not become chronically homeless, there must be immediate and appropriate interventions. Also, according to a CDC report, around 80 percent of US coronavirus deaths were of people age 65 and older.¹⁰

With a growing older adult homeless population and high housing prices, more and more of our seniors are facing housing challenges, forcing them into congregate living situations on the streets, shelters, or transitional housing. Congregate living increases the chance of COVID-19 transmission, and older adults were disproportionately likely to die if they contracted COVID-19. The Older Worker Employment Program, which is an annually funded program, provided at-risk seniors with a temporary income and a chance to gain job skills that facilitate transition into ongoing stability through permanent, unsubsidized employment.

Performance Goals and Metrics

The goal of the OWEP is to identify and recruit older adults experiencing homelessness in order to place them in training opportunities, connect them to various social services, and help them transition into unsubsidized employment. The program aims to provide stability by combating unemployment, homelessness, and depression among unemployed older adults.

The OWEP program is award-winning innovation that is unique and does not exist anywhere else. Working directly with homeless older adults is a new activity that the Department continues to develop to enhance program delivery. As such, the Department continues to redefine programmatic goals and to measure its success. OWEP's primary goal is to achieve unsubsidized placement. Additionally, the program aims to provide older homeless individuals or those at risk of homelessness with life stabilizing skills and support, such as access to banking and financial services and connection with the Department's social supportive services.

⁹ A New Study Shows Older Adults Are The Fastest-Growing Population Among People Experiencing Homelessness | LAist

¹⁰ What Share of People Who Have Died of COVID-19 Are 65 and Older – and How Does It Vary By State? | KFF

Using the ARPA funds, the OWEP served 24 participants in their training program through September 2022. The program lasts approximately 18 months or until unsubsidized employment is realized. This program provides seniors with the skills, confidence, and opportunities they need to obtain employment and independence.

During COVID-19, many in-person services were unavailable. To combat this disruption, the program issued iPads with data service to all enrolled participants. This allowed the program to:

- Provided one-on-one technology education & support via a contractor
- Conducted daily wellness calls
- Promoted programs or services to improve quality of life
- Provide social connection options
- Provide access to Telehealth, virtual and remote training; and
- Continue wage stipend to ensure that Participants are stabilized despite the various obstacles and limits

The table below outlines the OWEP programs Goals and Key Performance Indicators:

US Treasury Mandatory Performance Indicators		Data	Performance Analysis
Number of workers enrolled in sectoral job training programs		19	Homeless older adults were engaged and supported as active program participants with the goal of these individuals developing more skills and interaction with society. A key program outcome of these individuals was the stabilization of the trainees.
Number of workers completing sectoral job training programs		0	
People participating in summer youth employment programs		0	
City of Los Angeles Performance Indicators		Data	Homeless Service provider organizations were educated that older adults have unique needs, want to be considered as still able to contribute, and have potential and desire to reintegrate into society. While 19 individuals were enrolled and active in the program, during the ARPA funded period of performance, no participants have completed the full program but have continued with subsidized employment being a project goal and accomplishment to have these at-risk individuals working and interacting. While there are goals for the trainees to become independent this was more difficult to accomplish during the pandemic when everything was closed. OWEP continues to work with the homeless and to date, the program has proven effective by continuing to socialize the trainees and to look for avenues to keep them connected.
Outputs	Number of seniors are currently enrolled in the program	19	
	Number of seniors recruited from various shelter partner agencies	18	
Outcomes	Percentage of seniors who've completed the program attaining employment	0	
	Percentage of un-/underbanked participants that now access their own banking services following the completion of their training	19	

Equitable Goals and Outcomes

The OWEP program aims to provide stability by combating unemployment, homelessness, and depression by identifying and recruiting older adults experiencing homelessness to place them in training opportunities, connect them to various social services, and help them transition into unsubsidized employment.

Homeless individuals or those at risk of homelessness who are Black, Indigenous, or other people of color (BIPOC) are particularly at risk to not having access to employment, reliable financial support and services, and other support networks that could help eliminate or reduce their risk of homelessness. The DOA increased awareness of this program through:

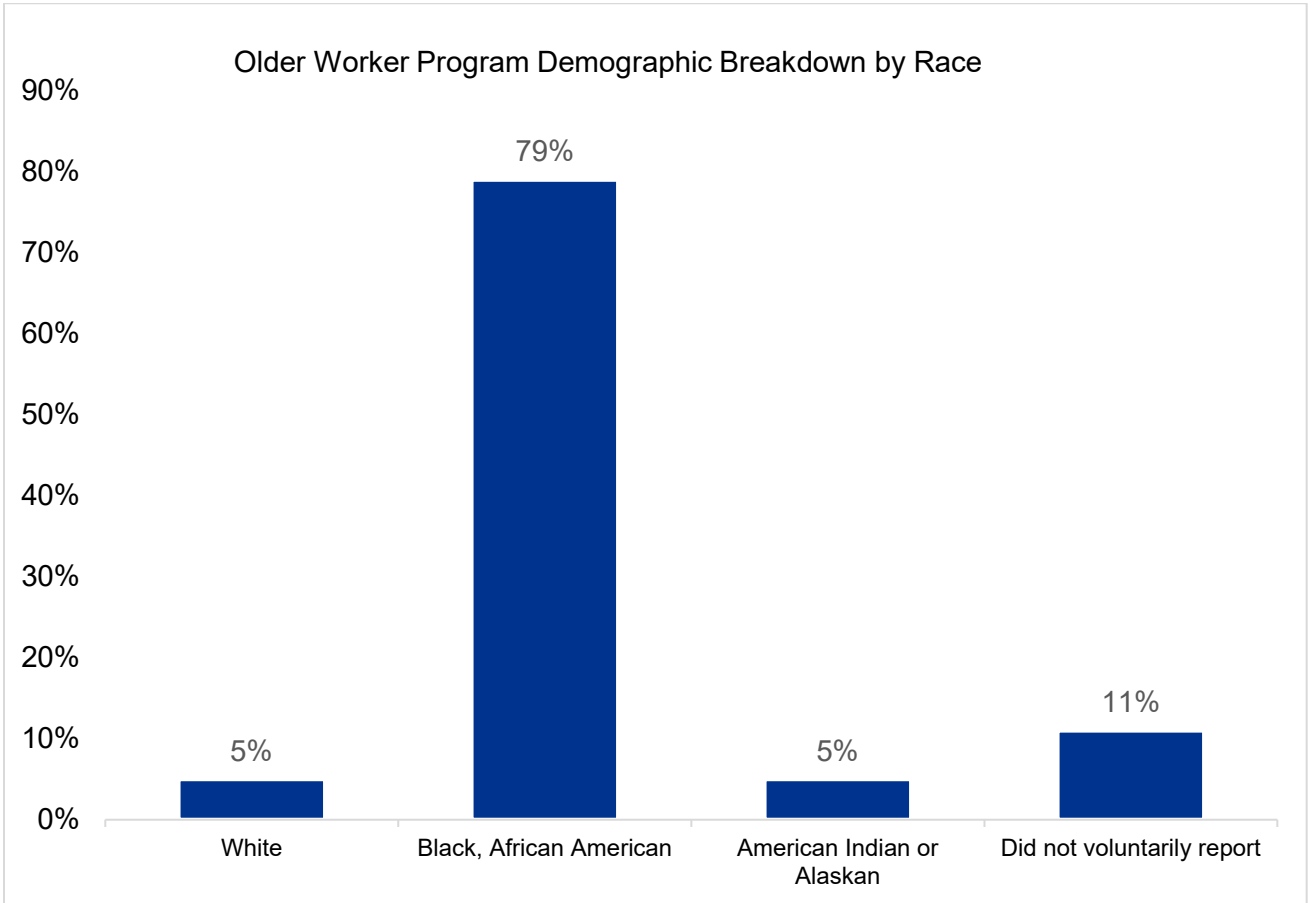
- Recruitment of unemployed older adults through various shelter partner agencies.
- Workforce investment opportunity programs.
- WorkSource Centers throughout the City.

Given the goals of the program and the population to be served, the DOA worked closely with known partner organizations and resources to limit administrative requirements and ensure appropriate outreach and support. DOA employees ensure all eligible program participants receive job training and services geared to their individual needs, experience, and interests. The program offers five different training categories including nutritional, clerical, technical assistance, maintenance, and administrative.

The aim of the OWEP program is to provide training to the homeless or those with the highest risk of homelessness. With 84 percent of the seniors served identifying as BIPOC, the City has met its target of providing stability to the most vulnerable populations.

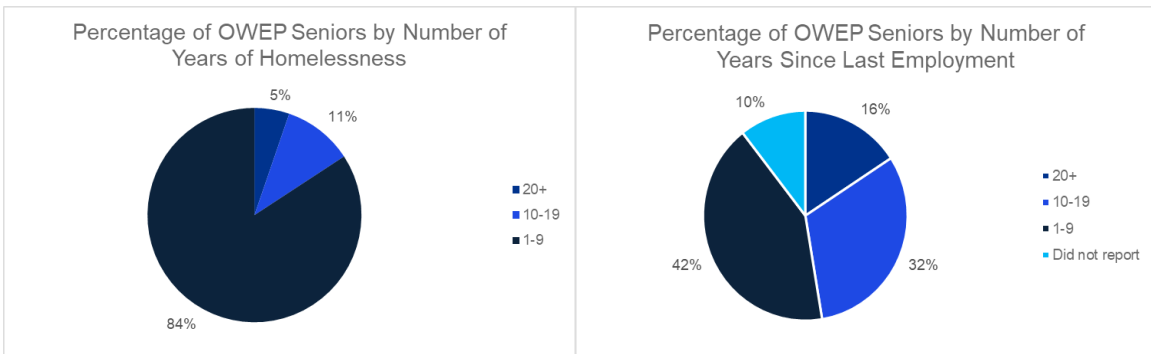
Equitable Outcomes	Data
Racial demographic breakdown of enrolled seniors	See Figure 26 below
Percentage of Black, Indigenous, and People of Color	84%
Percentage of seniors enrolled who fall into the following categories:	
• Homeless	100%
• Veteran	11%
• Limited English Proficiency	5%
• Disability	37%

Figure 26: Older Worker Program Demographic Breakdown by Race



Most seniors who participated in OWEPP have been homeless for over a decade and unemployed for a decade or more as seen in Figure 27. By continuing to support these populations through training and services, the City aims to continue to understand their unique needs, keeping them connected to continue to mitigate the risk of homelessness.

Figure 27: Demographic Breakdown of Older Worker Program Participants



Use of Evidence

Evidence-Based Interventions	
No evidence-based interventions or program evaluation is being performed at this time.	
Total project spending allocated toward evidence-based interventions	\$0

9. Play Streets

Project ID: LADOT-04: Play Streets

Funding amount: \$500,000

Project Expenditure Category: 2.22, Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Website: <https://ladotlivablestreets.org/programs/play-streets>

Project Overview

The City of Los Angeles' Play Street program is the culmination of many years of collaboration between community groups, elected officials, City staff, and other nongovernmental organizations to broaden capacity for increased levels of walking and bicycling, community gatherings, and recreation at the neighborhood level. The aim for this program is to transform L.A.'s largest public asset—its 7,500 miles of city streets—into active, accessible spaces for people.

The COVID-19 crisis exacerbated the need for public spaces with restricted access to parks and public health orders to cut down on overcrowding. Play Streets is designed to provide recreational space in low-income communities with limited access to parks and green spaces. Implementing Play Street events in marginalized communities of Los Angeles provided a much-needed alternative for low-income residents. Play Streets is administered by the City's Department of Transportation (LADOT) in partnership with active, in-neighborhood community partners and works to purchase outdoor play equipment and host "pop-up play events" for children living within QCTs.

In all, Play Streets will support residents in transforming their streets into places for play, while also improving public health, neighborhood safety, and community connections. In this, the Program will center on park-poor neighborhoods with socioeconomic and other vulnerability characteristics that evidence a disproportionate negative economic impact from the COVID-19 pandemic.

Performance Goals and Metrics & Equitable Outcomes

The goal of this program is to promote a strong healthy community by investing in features that give disproportionately impacted neighborhoods with restricted access to parks and outdoor amenities outdoor recreational options while cutting down on overcrowding, promoting health, and fostering community growth. In choosing locations to host these events, LADOT identifies historically marginalized communities that are park poor with restricted access to parks and outdoor amenities. The Play Streets Program is community driven, allowing residents the opportunity to choose how streets can be used as public spaces, temporarily, periodically, or permanently.

To date, LADOT has partnered with over 20 community-based organizations on the planning of five Play Street events from February 2022 thru June 2023, including arts, community service, schools, and Neighborhood Councils. The City also coordinated and partnered with elected offices to facilitate both the preparation and execution of the Play Streets events. The events consisted of guided and unguided play and game activities for children and adults, health service information, vaccination clinics, bike rodeos, music, and dance performances. A light lunch and snacks were provided to attendees and surveys were conducted to collect

event demographics for reporting purposes. A community sponsor nominates a street block for play and leads outreach to neighbors regarding participation including the following:

- Public interaction and on-the-street mapping at busy thoroughfares; community members can plot their streets of choice and give input on what location will and will not work
- Community workshops with local community groups, residents at large, and residents of selected demonstration streets
- Door knocking and flyer distribution
- Event surveys
- Resident interviews

The five Play Streets events from February 2022 through June 2023 were located in high need areas (QCTs), including the following:

1. **Panorama City (North Hills):** The Play Streets event was hosted led by LADOT in partnership with the Los Angeles Neighborhood Initiative (LANI) and Council District 6 (CD6). With high rates of both COVID-19 infections and deaths in CD6, the council office wanted to use the event not only to provide a safe public space for children and adults to recreate but to encourage residents to get their booster shots. A vaccination clinic was on hand at the event to offer COVID-19 booster shots for residents who needed it.
2. **Westlake:** This event was initiated by the Westlake South Neighborhood Council and LADOT and LANI partnered with the Neighborhood Council to execute. The event provided a safe space for children and adults to play and connect with their community. A mobile vaccination clinic was invited to participate and provide COVID-19 booster shots to Westlake residents.
3. **Watts Towers Cultural Site:** A local community member petitioned LADOT to create this needed recreational space to foster community connections in the wake of the COVID-19 pandemic's forced social isolation. The event had a positive, casual atmosphere, attracting mostly local residents. Many of the attendees along East 107th Street admitted to never having met their neighbors on the same block and by the end of the Play Street, many of these families' children were playing together as if they were old friends. A local taco vendor provided lunch for the attendees and a group of community-based organizations and local government agencies were on hand to offer healthcare information and on-site bicycle repair.
4. **Posada en Casa:** This event extended from Blythe Street to Casa Esperanza's property, creating a holiday-themed atmosphere that was welcoming to residents in the surrounding community. The event had a strong arts focus, with local artists and musicians (including students from nearby Panorama High School) providing entertainment. Other community organizations joined to provide public health resources, gang intervention, and bicycle repair. Fluent Spanish-speaking event staff were on hand to facilitate questions this majority-Latino community had. There was a large turnout of around 500 people, and the community hosts are already requesting follow-up Play Streets in the neighborhood.
5. **Pico Union:** LADOT partnered with the Pico-Neighborhood Council (PUNC) and Council District 1 to host Play Streets in the historic Pico Union neighborhood of Los Angeles on Alvarado Terrace and Bonnie Brae between Pico and Venice Blvd. The PUNC chose June 10, 2023 to host their Streets to coincide with their 20 year anniversary and marked the kick-off of the 2023 Play Streets series. In this round, LADOT received 43 applications for Play Streets mainly from high need communities and Pico-Union was the highest scoring applicant based on the equity map. The event was highly attended by local residents

peaking at 250 attendees. Several partners had resource booths at the event such as Century City Neighborhood Partners who conducted a food giveaway, the Los Angeles Department of Recreation and Parks brought additional play equipment for the children; the Los Angeles Fire Department brought their fire apparatus for the kids to interact with.

The table below outlines the Play Streets programs Goals and Key Performance Indicators and Equitable Outcomes:

City of Los Angeles Performance Indicators		Data	Performance Analysis
Outputs	Number of events held	5	The Play Streets Program has hosted five events during the reporting period, all within QCTs or Low-Moderate communities which tracks towards the program expectations. In total, 404 children attended these events ¹¹ illustrating this program's opportunity to foster community ties in historically underserved communities and exceeding targets set out by the program. Every event hosted thus far has resulted in the community asking for Play Streets to return. As a result, the program has received 42 new applications for events. SLFRF funding will fund four additional Play Streets events scheduled through the end of 2023.
	Number of children participating	654	
	Number of event hours	24	
	Number of volunteers	84	
Outcomes	Percent increase in Play Streets events held each quarter	50%	
	Percent increase of attendance at Play Streets events from quarter to quarter (this does not include the number of children from the 2021 events)	62%	
	Requests for follow-up events	42	
	Number of new community relationships	6	
Equitable Outcomes			Data
Number of events held within QCTs			5
Number of events held within 0.5 miles of an LMI neighborhood			5
Number of children participating who live within 0.5 miles of an LMI neighborhood			654

¹¹ Only children were counted in 2022. 154 children participated in the first quarter. 250 children participated in the fourth quarter.

10. People Streets

Project ID: LADOT-02: People Streets

Funding amount: \$500,000

Project Expenditure Category: 2.22, Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Website: <https://ladot.lacity.org/projects/livable-streets#people-st>

Project Overview

People Streets is a community-driven LADOT program that installs low cost, temporary projects – parklets, plazas, colorful intersections, and expanded bike parking – to improve neighborhood safety and transform streets into vibrant public spaces. Eligible community-based organizations can submit an application for a plaza or parklet to be installed which enhances the quality of life in our city. People Streets projects remain publicly accessible and are not tied to any individual business or organization.

Relative to U.S. Treasury’s aims for Coronavirus Fiscal Recovery Funding (SLFRF) to be used to invest in neighborhood safety and health as means of recovery from the pandemic’s negative impacts, the People Streets Program will leverage SLFRF to create temporary plazas and parklets to enable active, inviting gathering places in partnership with community organizations. These expanded public spaces can calm traffic and increase safety for people who walk, bike, and take transit; encourage increased levels of walking and bicycling, all the while supporting economic vitality and pedestrian-centered activity that fosters a greater sense of community.

Using a set of established criteria, including establishing proposed locations as disproportionately negatively economically impacted from COVID-19, LADOT selects a limited number of applications with which to move forward. Considerations for proposal selection include organizational capacity, site location, site context, community support, and access needs for public spaces. Those selected then work closely with LADOT to complete the process of bringing a project to life.

Performance Goals and Metrics

With the goal of improving neighborhood safety and health indicators as part of the City’s pandemic recovery, People Streets aims to:

- Transform underused city streets into active, vibrant, and accessible public spaces through the designs of community partners that apply for approval to create plazas and parklets.
- Increase community support to create more permanent liveable streets.

Currently, the People Streets program has two Plaza projects pending construction which are located at 1036 Broxton Avenue (Broxton Plaza) and 117 Bimini Place (Bimini Place Plaza). Currently, \$3k in labor costs were spent to date covered the GeoDesign team curation of design plans for the upcoming plaza installations.

City of Los Angeles Performance Indicators		Data	Performance Analysis
Outputs	Number of permits issued	1	The number of permits issued at this time is tracking towards LADOT's expected timeline for the pending projects.
	Number of permits issued for each project type: <ul style="list-style-type: none"> Plazas Parklets Bike corrals 	1	One pending plaza installation has signed their plaza permit.
Outcomes	Percentage of permits seeking reissuance (indicator of continued community commitment to supported activities)	0%	Plaza and Parklet community partners are seeking renewed permits to continue to maintain the Plaza and Parklet. These outdoor spaces have become a bright spot in the communities they serve, and the Department anticipates continuing these partnerships. However, no SLFRF funded projects are up for renewal at this time.

Equitable Goals and Outcomes

People Streets will prioritize park poor communities and directly engages the City's play "experts"—the children and families of LA— in design and implementation while streamlining related application and approval processes.

The central aim of People Streets is equitable outcomes in terms of community accessibility to public meeting and recreational space. As such, the programs eligibility criteria are themselves the equitable outcome goals and metrics.

Tier #1 Eligibility (Census Tract) (any one of the below):

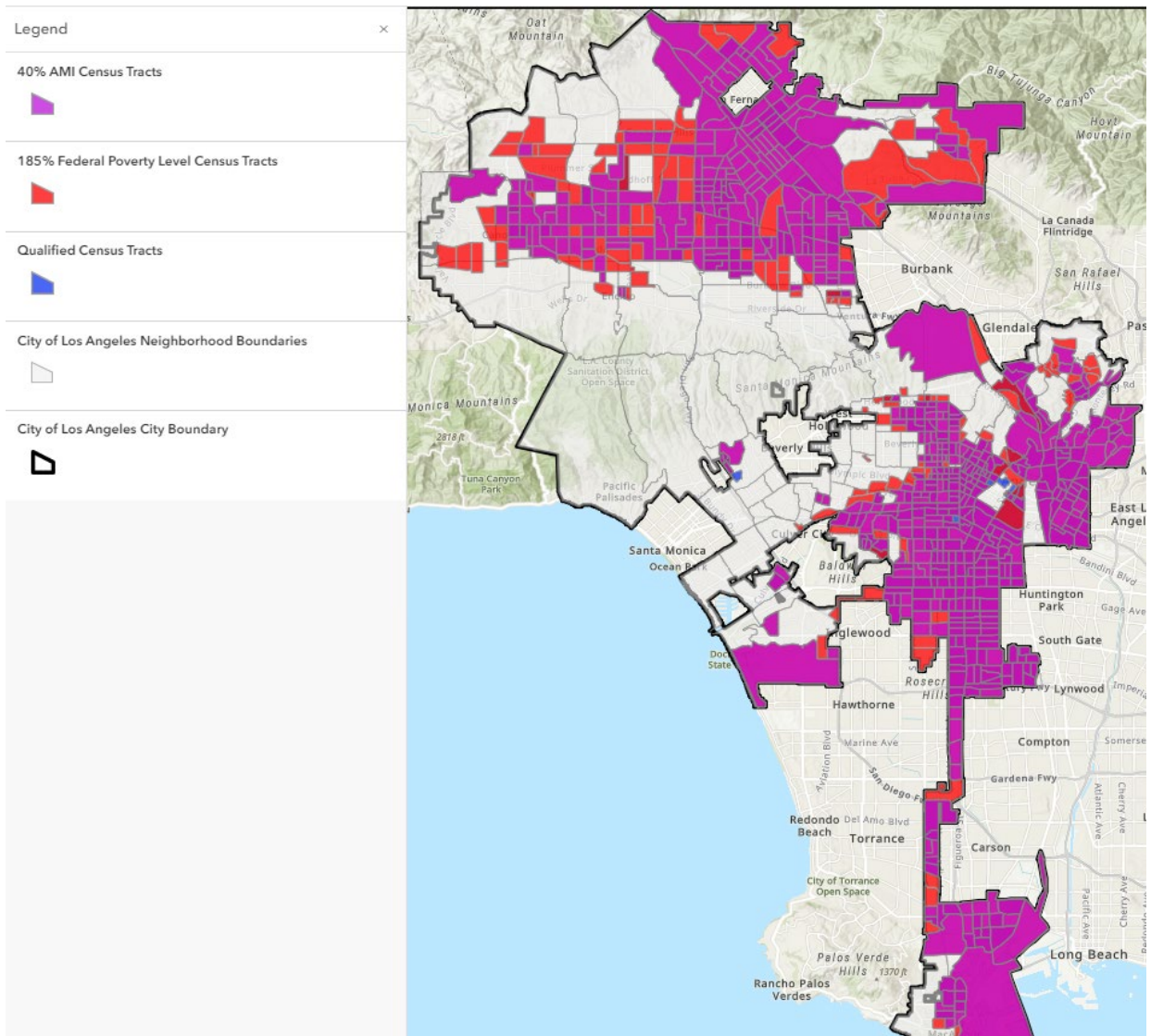
- 1) Qualified Census Tract
- 2) Census Tract in which 50 percent or more households are at or below 40 percent LA County Median Income (AMI)
- 3) Census Tract in which 50 percent or more households are at or below 185 percent Federal Poverty Level for LA County

Tier #2 Eligibility (Priority area) (both of the below):

- 1) 40 percent of the weighted focuses on Social Vulnerability and HIN Exposure;
- 2) and additional 10 percent high COVID-19 hospital rates

The map below (Figure 29) conveys current City of Los Angeles Census Tracts that meet the programs eligibility thresholds and equitable outcome goals.

Figure 28: City of Los Angeles Census Tracts Tier #1 and Tier #2 Eligibility



By demonstrating the benefits of using street space for public space, these projects can, in turn, attract, expedite, and foster future investment in infrastructure that better provides for people walking, bicycling, and accessing transit. LADOT has developed the following equitable outcome goals and measurements to illustrate the impact the People Streets program offers the disproportionately impacted communities:

Equitable Outcomes	Data
Number of permits within the program's eligibility areas	2 of 2

Percentage of elderly and/or children using the space for safe outdoor activity

Data pending completion of plaza installations.

11. Universal Broadband

Project ID:

BSL-1: Backbone Infrastructure Installation Pilot

BSL-2: DI – Strategy Development and Coordination

Funding amount: \$2,310,000

Project Expenditure Categories:

5.21-Broadband: Other projects

3.4 Public Sector Capacity Effective Service Delivery

Website: N/A

Project Overview

In 2022, the City Council and Mayor approved the use of SLFRF for Universal Broadband Services in support of communities that presently lack access to affordable and reliable high-speed internet. The Bureau of Street Lighting (BSL) is administering this funding toward building and managing new open access, carrier-neutral fiber infrastructure and network systems, as well as testing multi-purpose community-serving wireless networks in pilot communities.

The City's goal is to help bridge the digital divide through a balance of providing immediate benefit to households and preparing the City to be a key part of a more equitable internet. The program is comprised of a number of pilot projects which introduce approaches that leverage the City's network of over 200,000 streetlights.

Among active SLFRF expenditures, the City is using \$2 million in SLFRF to construct new underground fiber conduit and access points in the sidewalk right of way and installing dark fiber for public and private use. This initiative is known as the Backbone Infrastructure Installation Pilot Project. The goal is to test and demonstrate BSL's competitive advantage in building fiber infrastructure, while laying a foundation in key disconnected communities for more equitable internet service. The pilots are being flexibly deployed to align to synergies with other projects in order to enable sustainable and affordable carrier-neutral connections to community institutions (i.e. city public schools, libraries, and other facilities) and last mile providers within areas that have a high percentage of households lacking high-speed home broadband. These priority areas include sub-neighborhoods within East Hollywood, Historic South Central, and Canoga Park.

The Backbone Infrastructure Installation Pilot work began March 24, 2023 with projected operations by public agencies and private carriers to begin by March 2024. Initial funding has been used to procure assets and equipment for the first portions of conduit and fiber that the BSL is building, which is the East Hollywood neighborhood. When this initial installation is completed by the end of 2023, there will be an approximate one-mile "bridge" between existing public middle mile infrastructure and high-need households. As open-access middle-mile fiber, the infrastructure far exceeds the capacity to deliver 100Mbps symmetrical speeds for priority households. In all, the projected date for the use of this initial segment is the first quarter of 2024, with deployment and use of all segments by January 2025.

In addition, the City is using additional funding for short-term administrative and research support to guide the City’s Digital Inclusion Program from a strategic development, programmatic alignment, and coordination perspective. This includes consultant support for tracking federal and state legislation, as well as a contracted baseline study with best practices recommendations for addressing the ‘digital divide’ in Los Angeles and analysis on the City’s highest digitally distressed areas.

Specifically, the City contracted with the Los Angeles Economic Development Corporation’s (LAEDC) COVID-19 to develop an impact report that provides a methodological framework to analyze the digital divide, understand how the digital divide is present throughout Los Angeles, estimate the impact that the digital divide has on the economy of the City, and provide actionable recommendations to address the digital divide in certain areas and with certain populations. The analysis was conducted in three phases: 1) Breaking down the digital divide; 2) the Digital Divide in the City of Los Angeles; 3) The Impact of the Digital Divide in the City of Los Angeles.

Performance Goals and Metrics

The goal of this program is to help bring sustainable, reliable, affordable, carrier-neutral backhaul connections to community anchor institutions and last mile providers within the East Hollywood, Historic South Central, and Canoga Park. This area was chosen because of its high concentration of low-income and disconnected residents. This area has the second-highest density of disconnected and under-connected households in the City.

This project is designed to balance between providing immediate benefit to households and preparing the City to be a key part of a more equitable internet. As such the City have defined two objective areas that have guided our proposal and that will inform our assessment of the program’s success:

- **Start to Connect our Currently Disconnected Communities** - Begin building infrastructure where the need is greatest, and start to establish trusted relationships between residents and public connectivity resources within these communities.
- **Build City Expertise and Capacity in Public Internet Infrastructure** - Test emerging technologies and applications for internet distribution and delivery, develop and hone the City’s competitive advantage in conjunction with other jurisdictions and partners, and prepare the City to be competitive for Federal, State, and other grants opportunities.

PWBSL is currently in the beginning stages of the Broadband project implementation. The City will track the program goals and performance and outcome metrics outlined below as the program goes into operation.

US Treasury Mandatory Performance Indicators	Planned	Actual
A complete list of counties where households, businesses, and community anchor institutions that are to be served by the broadband project are located.	Los Angeles County	
Projected/actual construction start date	3/24/23	3/24/23
Projected/actual initiation of operations date	12/31/25	Data will be available in future reporting period.

US Treasury Mandatory Performance Indicators	Planned	Actual
Is the project designed to, upon completion, reliably meet or exceed symmetrical 100 Mbps download and upload speeds?	Yes	Data will be available in future reporting period.
Confirm that the project is designed to, upon completion, reliably meet or exceed 100 Mbps download speed and between at least 20 Mbps and 100 Mbps upload speed and be scalable to a minimum of 100 Mbps download speed and 100 Mbps upload speed.	Yes	Data will be available in future reporting period.
Is the project designed to provide service to households?	No	No
If yes, confirm that the service provider for the project participates, or will upon completion of the project, either participate in the Federal Communications Commission (FCC) Affordable Connectivity Program (ACP) or otherwise provide access to a broad-based affordability program that provides benefits to households commensurate with those provided under the ACP to low-income consumers in the proposed service area of the broadband infrastructure.	N/A	N/A
Broadband Project Technology Type	Fiber	Data will be available in future reporting period.
Total Miles of Fiber Deployed	8 miles	Data will be available in future reporting period.
Total number of funded locations served	0	Data will be available in future reporting period.
Total number of funded locations served receiving below 25/3 Mbps (pre-SLFRF Investment)	0	Data will be available in future reporting period.
Total number of funded locations served receiving 25/3 Mbps or greater but less than 100/20 Mbps (pre-SLFRF Investment)	0	Data will be available in future reporting period.
If the sum of the two items (above), total locations receiving below 25/3 Mbps and total locations receiving 25/3 Mbps or greater but less than 100/20 Mbps is not equal to the number provided for the total number of funded locations to be served by the project, explain in the text box provided	0	Data will be available in future reporting period.
Total number of funded locations receiving minimum 100/100 Mbps	0	Data will be available in future reporting period.
Total number of funded locations receiving minimum 100/20 Mbps and scalable to minimum 100/100 Mbps	0	Data will be available in future reporting period.

US Treasury Mandatory Performance Indicators	Planned	Actual
Total number of funded locations receiving minimum 100/20 Mbps and scalable to minimum 100/100 Mbps	0	Data will be available in future reporting period.
Provide the sum of the three speed categories above that will be available following the SLFRF investment. The sum of the counts provided should equal the total number of locations provided above.	0	Data will be available in future reporting period.
Total Number of Funded Locations by Type: Residential - Total Housing units	0	Data will be available in future reporting period.
Total Number of Funded Locations by Type: Business	0	Data will be available in future reporting period.
Total Number of Funded Locations by Type: Community Anchor Institution	0	Data will be available in future reporting period.
The sum of the counts provided above should equal the total number of locations provided above. If the sum of Residential locations, Business locations, and Community Anchor Institution locations is not equal to the number provided for the total number of funded locations to be served by the project, please explain in the text box provided.	0	Data will be available in future reporting period.
Number of housing units at residential locations	0	Data will be available in future reporting period.
Maximum download speed offered/advertised at this location post CPF investment	0	Data will be available in future reporting period.
Maximum Download Speed Delivered at Location Post Investment	0	Data will be available in future reporting period.
Maximum upload speed offered at location Post Investment	0	Data will be available in future reporting period.
Maximum upload speed delivered at location post investment	0	Data will be available in future reporting period.
Latency delivered at location post-investment	0	Data will be available in future reporting period.

City of Los Angeles Performance Indicators		Data	Performance Analysis
Outputs	Number of miles of new publicly owned open access / neutral host middle mile fiber infrastructure installed	0	Data will be available in future reporting period.
	Total number of fiber-miles installed	0	Data will be available in future reporting period.
	Average frequency of installed splice boxes	0	Data will be available in future reporting period.
	Cost per mile of new underground conduit fiber infrastructure	0	Data will be available in future reporting period.
Outcomes	Number of last mile connections facilitated (number of locations served by last-mile projects)	0	Data will be available in future reporting period.
	Number / Percentage of new Internet Service Providers (ISPs)	0	Data will be available in future reporting period.
	Number / Percentage of households with internet speed over 100/20 Mbps as a result	0	Data will be available in future reporting period.

Equitable Goals and Outcomes

The City of Los Angeles' intended outcomes for the Backbone and Community Connectivity broadband installation projects ("SLFRF Broadband Investments") have been mobilized to ensure investments are directed to the Los Angeles communities that need them most - those that have been historically marginalized and are disproportionately disconnected. The following equitable outcome metrics will be measured to ensure equitable goals to increase the percentage of people in the design area to have at home high speed fixed broadband.

Equitable Outcomes	Data
Number of households participating in FCC's Affordable Connectivity Program (ACP)	Data will be available in future reporting period.
Percentage decrease of households with no internet access (Internet Adoption)	Data will be available in future reporting period.

12. Tech Kiosks Project

Project ID: LIB-1: Tech Kiosks Project

Funding amount: \$150,000

Project Expenditure Categories: 2.4 Household Assistance: Internet Access Programs

Website: N/A

Project Overview

Prior to the pandemic, the City of Los Angeles was already facing a huge gap between those that have access to computers and the internet and those who do not. This digital divide was exacerbated by the pandemic, putting many people at a disadvantage and impacting their daily lives. With a spotlight now shining more intensely on broadband and updated technology needs, organizations such as the Los Angeles Public Library (LAPL) are working to close the gap.

To help overcome the digital divide felt by households with unconnected or under-connected internet access, the Libraries are providing Tech Kiosks which offer laptops for check out for in-house use for up to two hours at no cost to the patrons at their neighborhood library. This will allow people with connectivity that do not have internet access or that do not own a device.

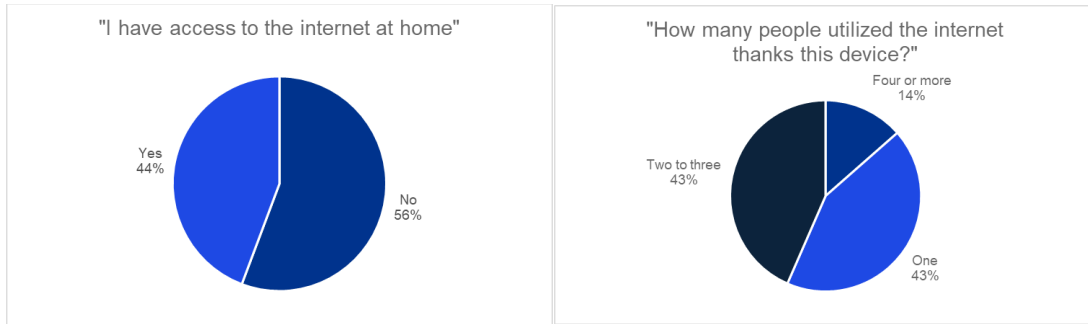
Further aligned with U.S. Treasury's aims for such SLFRF investment, Tech Kiosks will provide aid via technology assistance. The services are available to populations within library locations that serve underprivileged communities/households. This technology will expand internet access without the construction of new networks and is further supported via a digital literacy program at LAPL through the Cybernaut initiative.

According to 19 percent of LA County households and 16 percent of California households remain unconnected or under-connected to the internet¹². In Los Angeles, the families left behind are predominantly in communities of color and low-income communities¹³. Based on survey responses collected from library patrons who borrowed hotspots from the LAPL, that 56 percent of borrowers do not have access to the internet at home and that more than 57 percent of devices were used by more than one person in the household (Figure 29).

¹² Free Broadband for the Residents of the County of Los Angeles: An Action plan for community wireless networks to build digital equity [1113566 Utilizing Existing Infrastructure and Resources to Accelerate Digital Equity 9-30-21.pdf \(lacounty.gov\)](#)

¹³ Public Policy Institute of California California's Digital Divide <https://www.ppic.org/publication/californias-digital-divide/>

Figure 29: Tech Kiosks Survey Results



Performance Goals and Metrics

The performance goal of the Tech Kiosks program is to overcome the digital divide felt by households with unconnected or under-connected internet access by funding Tech programs that provide access and assist to develop skills that are free of charge to the public through various Library locations, often located in or near historically disadvantaged communities.

LAPL is currently in the process of purchasing and installation of the equipment needed for administration of the Tech Kiosks program. To date, LAPL has purchased three Tech Kiosks for the following locations within disadvantaged communities: Exposition Park Library, San Pedro Library, and Watts Library. All kiosks have been delivered to their respective locations and are awaiting installation. Between the three sites, thirty-six laptops have also been purchased. The City will track the program goals and, performance, and outcome metrics outlined below as the program goes into operation.

US Treasury Mandatory Performance Indicators		Data	Performance Analysis
Number of Households Served		Pending	As of June 30, all kiosks have been installed at all locations and the program is looking to expand to operationalization within the next fiscal year.
City of Los Angeles Performance Indicators		Data	Performance Analysis
Outputs	Number of users without a personal computer	Pending	Data will be available in the next reporting period.
	Number of users without home internet access		
	Percentage of users by location (breakdown of program users by library location)		
	Number of computers checked out		

Outcomes	Number/percentage of users accessing services for the following: <ul style="list-style-type: none"> • School • Job Searching • Work/Business 		
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Equitable Goals and Outcomes

The equitable goal of this program is to offer technology education, use training and device options at no cost aiming to promote digital literacy and inclusion. The intended outcomes from the Tech Kiosks program are to provide aid to address digital literacy among households (library users) who live in disadvantaged communities/households that were negatively impacted by the COVID-19 pandemic by providing both access to digital technology and programs for expanding skills in using computers and the internet. The following equitable outcome metrics will be measured to ensure equitable goals are met:

Equitable Outcomes	Data
Number/percentage of users accessing services at locations within QCTs	Data will be available in the next reporting period.

Use of Evidence

Evidence-Based Interventions	
No evidence-based interventions or program evaluation is being performed at this time.	
Total project spending allocated toward evidence-based interventions	\$0

13. Tech Tryout Carts

Project ID: LIB-2: Tech Tryout Carts

Funding amount: \$145,000

Project Expenditure Categories: 2.4 Household Assistance: Internet Access Programs

Website: N/A

Project Overview

To help overcome the digital divide felt by households with unconnected or under-connected internet access, Tech Tryout Carts provides movable carts that offer a selection of mobile devices for patrons to use at their neighborhood library. The project is intended to teach patrons how to use library resources and e-media apps via a technology petting zoo model assisted by library staff which showcases the use of each device. Libraries are often a first stop for people looking to start learning about technology via computer classes or computer access and those looking to research job opportunities or government benefits, which are critical for many people out of work due to COVID-19. For many library users with limited connectivity at home, libraries are a key source of internet access, whether that means using library Wi-Fi with their own devices or logging on to a library computer. Tech Tryout carts will further a user’s digital literacy knowledge by providing access to technology and a learning environment with varied tools, devices, and information.

Performance Goals and Metrics

The goal of this program is for LAPL is to offer mobile device and technology overview sessions at all participating library locations with the aim of promoting digital literacy and inclusion by hosting two programs monthly per branch location, for a total of 18 programs a month.

To date, two programs have been hosted with more planned in the future where Tech Tryout Carts will provide aid to address digital literacy and function as a training tool for area constituents / library users who often live in disadvantaged communities and households that were negatively impacted by the pandemic. The LAPL will monitor users’ improvement in digital skills via surveys. The City will track the program goals and performance, and outcome metrics outlined below as the program goes into operation.

US Treasury Mandatory Performance Indicators		Data	Performance Analysis
Number of Households Served		2	Two programs were hosted each of which had 1 attendee
City of Los Angeles Performance Indicators		Data	Performance Analysis
Outputs	Number of users at events by location	2	Two programs were hosted for 1 hour, each of which had 1 attendee. LAPL’s intended goals was for two programs to
	Number of events	2	
	Time spent conducting events	2 hours	

Outcomes	Percentage of users gaining digital literacy	Pending	happen monthly per branch location, for a total of 18 programs a month. Currently, LAPL is not meeting that goal due to staffing levels reducing the number of programs, as well as continued improvements to the operationalization of the program.
	Percentage growth in participation at event	Pending	

Equitable Goals and Outcomes

The equitable outcome goal of this program is to provide digital literacy sessions within libraries located in QCTs. To date, Tech Try Out Carts have been installed at the following locations:

- Chinatown
- Exposition Park
- Harbor City
- Panorama City
- Pico Union
- Valley Plaza
- Watts
- West Valley

The intended outcome from Tech Tryout Carts program is to improve digital literacy among households (library users) who live in disadvantaged communities that were negatively impacted by the COVID-19 pandemic by providing both access to digital technology and programs for expanding skills in using computers and the internet. The following equitable outcome metrics will be measured to ensure equitable goals are met:

Equitable Outcomes	Data
Number of events held within QCT library locations	2
Number of participants attending events within QCT library locations	2

Use of Evidence

Evidence-Based Interventions	
No evidence-based interventions or program evaluation is being performed at this time.	
Total project spending allocated toward evidence-based interventions	\$0

14. Solid Resources Fund Low Income Arrearage Credit Payment Program

Project ID: LASAN-01: Solid Resources Fund Low Income Arrearage Credit Payment Program

Funding amount: \$9,108,433.65

Project Expenditure Category: 2.2-Household Assistance: Rent, Mortgage, and Utility Aid

Website: [Billing Discounts \(lacitysan.org\)](http://lacitysan.org)

Project Overview

The Solid Resources Fee Low Income Arrearage Credit program provides direct financial relief to households in the form of utility assistance for solid resources (trash services) arrearages. Through the use of SLFRF, trash bill credits are provided to 31,706 residents where arrearages were accumulated between the eligible pandemic period of March 3, 2021, through May 31, 2022. This program was designed to provide relief for high need/high impact communities, specifically low-income senior and disabled residents, who were disproportionately impacted by the negative impacts of COVID-19.

Specifically, eligible residential solid resources collection customers with an active California Lifeline Program discount automatically were granted an SLFRF credit for the amount they were behind in utility payments. The program successfully targeted a utility service category (trash service) other than electric, gas, water, and wastewater, which were concurrently being addressed through other pandemic related relief programs.

Performance Goals and Metrics

The goal of the Solid Resources Fee Low Income Arrearage Credit program quickly provide utility and/or financial relief for residents that were negatively impacted by the COVID-19 pandemic.

To assess the success of this program against programs goals, the City tracked the following output metrics:

US Treasury Mandatory Performance Indicators		Data	Performance Analysis
Number of Households Served		31,706	Served 31,706 low-income households who had utility accounts in arrearage based upon the California Lifeline Program.
City of Los Angeles Performance Indicators			
Outcomes	Number of beneficiaries with a reduced bill due to the program		

Equitable Goals and Outcomes

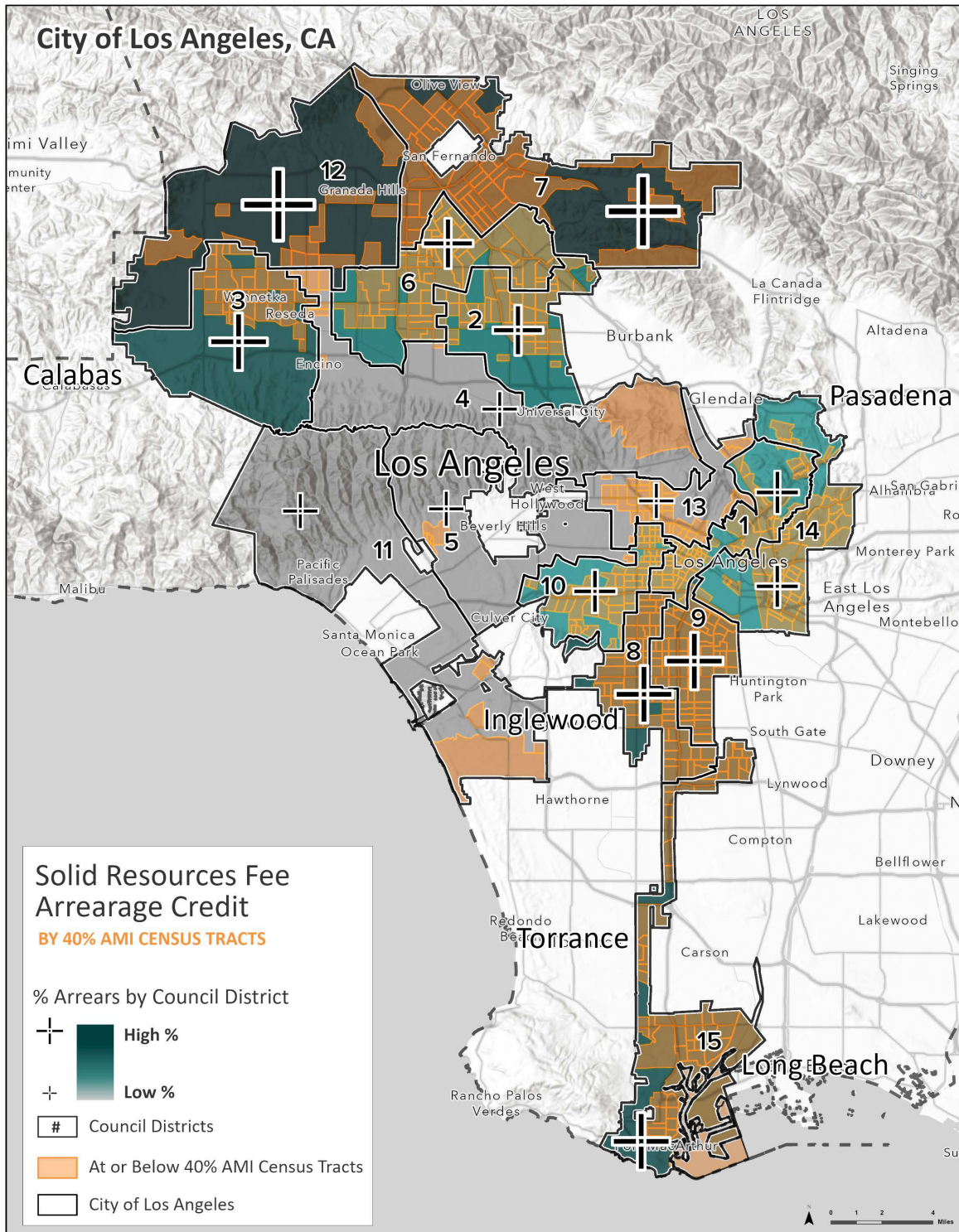
The equitable outcome goal of the program was to prioritize resources to communities with the highest needs, and/or the development of programs or policies designed to address legacy or emerging inequities.

The program distributed financial relief by way of trash service bill credits to 31,706 beneficiaries, specifically low-income senior citizens (62 years and older) and disabled citizens who qualified for a Lifeline Program discount across 15 Council Districts throughout the City of Los Angeles.

Equitable Outcomes	Data
Total Arrears by Council District	See Figure 30 and Figure 31 below

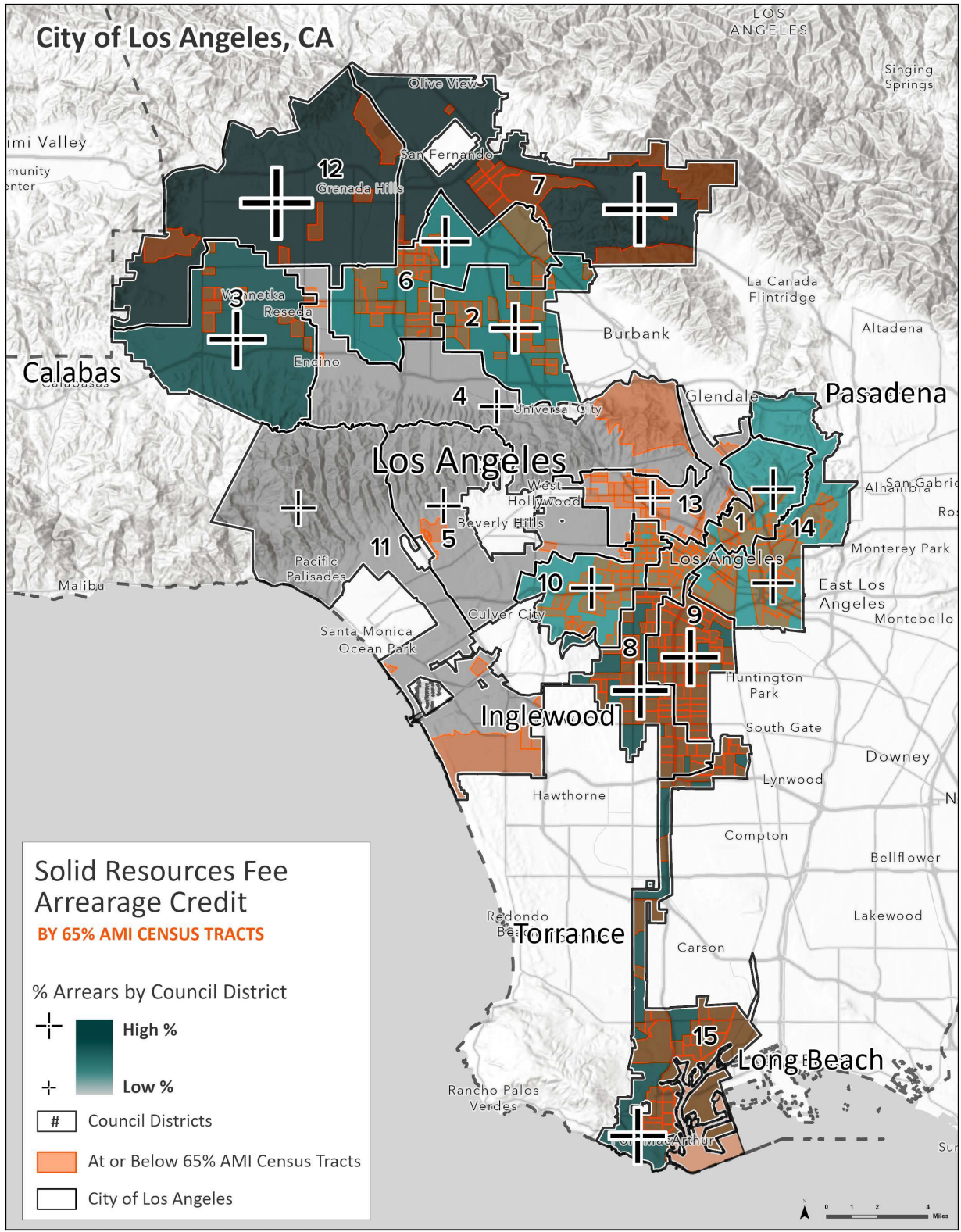
The Lifeline Program specifies that the combined adjusted gross income (as used for purposes of the California Personal Income Tax Law) of all members of the qualified household must be less than \$47,650 for the prior calendar year. The City utilizes a Social Equity Index, which includes major indicators as education, resource access, environment, and socioeconomic status. The Solid Resources Fund Low Income Customer Arrearage Payment Program provided pandemic related utility relief to individuals who are living at approximately 55 percent of the Area Median Income (AMI) and are considered lower income. Figure 31 through Figure 32 below is a summary of how the credit was distributed by council district and 45 percent and 65 percent AMI in alignment with Treasury’s standards for low and moderate income.

Figure 30: Total Arrears by Council District and 40% AMI Census Tracts



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Figure 31 Total Arrears by Council District and 65% AMI



Use of Evidence

Evidence-Based Interventions	
No evidence-based interventions or program evaluation is being performed at this time.	
Total project spending allocated toward evidence-based interventions	\$0

15. Tourism Marketing Campaign

Project ID: CTD-01: Tourism Marketing Campaign

Funding amount: \$5,000,000

Project Expenditure Category: 2.35, Aid to Tourism, Travel, or Hospitality

Website: <https://www.discoverlosangeles.com/>

Project Overview

This project focused on a national marketing campaign to assist with the recovery of the tourism, hospitality, and restaurant industries that were hard hit by the negative economic impacts of the COVID-19 pandemic. Travel and tourism were among those industries most dramatically affected, with Oxford Economics projecting that this critical driver of L.A.’s economy would not fully recover until 2024. Specifically, the tourism industry experienced 163,000 lost jobs - nearly one in three across the sector and 43 percent of all job losses in L.A. (CY20); a loss of \$22.6 billion in total business sales representing a decline of 60 percent (CY20).

As the City’s official nonprofit destination marketing organization, Los Angeles Tourism and Convention Board (L.A. Tourism) developed a comprehensive promotional strategy to drive travel demand. Combined with LA Tourism’s other funds, the City’s investment of \$5 million of SLFRF in September 2021 enabled Los Angeles to have a total of \$9.75 million for a national advertising buy of U.S. advertising markets for a Fall campaign—a critical time for the industry’s recovery.

Performance Goals & Metrics and Equitable Outcomes

L.A. Tourism was able to run a national advertising campaign for the first time ever, capturing the additional 60 percent of U.S. advertising markets.

The City grant was based on projections showing that a national media buy would significantly increase visitor spending to local businesses as well as hotel revenues and the resulting General Fund contributions from Transient Occupancy Tax (TOT) collections. To quantitatively assess the success of the campaign, L.A. Tourism commissioned Strategic Marketing and Research Insights (SMARI) – a recognized leader in the field of measuring advertising effectiveness – to conduct a comprehensive analysis of the actual economic impacts versus initial projections. SMARI’s analysis, combined with key data from Oxford Economics and Smith Travel Research, found that the national ad campaign significantly outperformed the original forecast across all key metrics in Figure 32 below.

In summary, the City’s \$5.0 million ARPA SLFRF investment drove an incremental \$2.2 billion to the Los Angeles local business community, representing \$441 in business sales for every dollar of City investment. In addition, the national ad campaign generated an incremental \$25.7 million in General Fund revenues for a Return on Investment (ROI) of more than 5:1 or 59 percent more than original projections.

Figure 32: Results of Advertising Campaign Effectiveness Original Projections (2020) versus Actual Results (2021)

Incrementality	Original Projection		Actual Results		Variance	
	Metric	ROI	Metric	ROI		
Total Visitor Spending	\$1.73 billion	346 to 1	\$2.21 billion	442 to 1	+ \$480 million	+ 28%
LA City Hotel Revenue	\$124.4 million	25 to 1	\$212.7 million	42 to 1	+ \$88.3 million	+ 71%
TOT to General Fund	\$16.2 million	3 to 1	\$25.7 million	5 to 1	+ \$9.5 million	+ 59%

16. Administrative Expenses

Project ID: CAO-01: Administrative Expenses (Federal Compliance / Reporting Consultant)

Funding amount: \$2,989,303.50

Project Expenditure Category: 7.1, Administrative Expenses

Project Overview

For allocation and reporting of SLFRF, in accordance with Treasury guidance, the City allocated administrative expenses for consultant fees to provide assistance with guidance on the reporting and compliance of these ARPA federal funds in helping to alleviate any administrative burden on City resources.

Project ID: CAO-02: Administrative Expenses (City Administrator's Office Federal Compliance / Reporting)

Funding amount: \$181,304.80

Project Expenditure Category: 7.1, Administrative Expenses

Project Overview

For allocation and reporting of SLFRF, in accordance with Treasury guidance, administrative expenses were allocated to cover staffing fees within the City of Los Angeles City Administrator's Office (CAO) through 3/31/22 that were associated with the reporting and compliance of these ARPA federal funds.

17. Provision of Government Services

The City of Los Angeles experienced a \$1.1 billion revenue gap in 2020–21 (FY21) and \$1.1 billion revenue gap in 2021–22 (FY22). Using a portion of SLFRF to replace lost revenue for both fiscal years and fund supporting government services across several departments has allowed the City to balance the budget in both FY21 and FY22 without drawing on reserves or deficit borrowing. This has been crucial to the recovery of the City. The City has supported salaries in six departments through this expenditure category for a total of \$1.085 billion. These departments provide necessary public and administrative services that support the City’s continued responsiveness to pandemic recovery and community needs.

Project ID: CAO-03: Government Services

Funding amount: \$317,365,185

Project Expenditure Category: 6.1, Provision of Government Services

Project Overview

This project represents one of the six Departments reported under revenue replacement including funds allocated to cover \$317.4 million in sworn police salaries from March 27, 2021, through June 19, 2021. Public safety was a critical government service throughout the pandemic, especially given rising crime rates and social distancing requirements that made community-based support less accessible.

Project ID: CAO-04: Government Services

Funding amount: \$619,830,311.68

Project Expenditure Category: 6.1, Provision of Government Services

Project Overview

This project represents five of the six Departments reported under revenue replacement including funds allocated to cover \$619.8 million in sworn and civilian Fire, Library, Recreation and Parks, Sanitation, and Department of Transportation salaries from July 1, 2022, through June 30, 2022.

Project ID: CAO-05: Government Services FY 22-23

Funding amount: \$148,803,512.02

Project Expenditure Category: 6.1, Provision of Government Services

Project Overview

This project represents five of the six Departments reported under revenue replacement including funds allocated to cover \$148.8 million in sworn and civilian Fire, Library, Recreation and Parks, Sanitation, and Department of Transportation salaries from October 1, 2022, through December 31, 2022.

Project ID: RAP-DI-1: Computers and Wi-Fi in RAP Centers

Funding amount: \$225,000

Project Expenditure Category: 6.1, Provision of Government Services

Project Overview

This digital inclusion initiative will refresh computer assets, expand Wi-Fi infrastructure, and create comfortable access locations to enhance Department of Recreation and Parks (RAP) computer labs.

Revenue replacement funds were allocated to cover \$225,000 in computer equipment and Wi-Fi services in support of back-office work that supports various RAP Centers, such as childcare centers, computer labs, and pools.

Appendix

Appendix A - City of L.A. FY 22-23 Comprehensive SLFRF Project Inventory

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
City Administrative Officer	Salary Replacement for Multiple Departments					
	6.1-Provision of Government Services	LAPD Salaries	\$ 317,365,185.00	\$ 317,365,185.00	\$ 317,365,185.00	Completed
		Library Department	\$ 85,877,150.00	\$ 85,877,150.00	\$ 85,877,150.00	Completed
		Department of Recreation and Parks	\$ 104,996,369.56	\$ 104,996,369.56	\$ 104,996,369.56	Completed
		Department of Transportation	\$ 73,559,523.67	\$ 73,559,523.67	\$ 73,559,523.67	Completed
		Sanitation	\$ 27,539,789.62	\$ 27,539,789.62	\$ 27,539,789.62	Completed
		Fire (Sworn)	\$ 468,364,690.66	\$ 468,364,690.66	\$ 468,364,690.66	Completed
		Fire (Civilian)	\$ 8,296,300.19	\$ 8,296,300.19	\$ 8,296,300.19	Completed
	Administrative Expenses					
	7.1-Administrative Expenses	Administrative Expenses- KPMG	\$ 2,989,303.50	\$ 2,989,303.50	\$ 2,675,155.5	Completed more than 50%
Administrative Expenses		\$ 181,304.80	\$ 181,304.80	\$ 181,304.80	Completed	
City Tourism Department	2.35-Aid to Tourism, Travel, or Hospitality	Marketing for Tourism and Hospitality	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	Completed
Department of Aging	2.1-Household Assistance: Food Programs	Emergency Senior Meals Program	\$ 10,000,363.46	\$ 10,000,363.46	\$ 10,000,363.46	Completed
	2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)	Older Worker Program	\$ 743,337.66	\$ 743,337.66	\$ 743,337.66	Completed

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
Economic Workforce Development Department	2.29-Loans or Grants to Mitigate Financial Hardship	Restaurant and Small Business Recovery	\$ 27,006,193.17	\$ 27,006,193.17	\$ 27,006,193.17	Completed
		Small Business Rental Assistance	\$ 12,763,483.97	\$ 12,738,483.97	\$ 6,836,989.67	Completed more than 50%
		Jobs and Economic Development Incentives (JEDI) Zone Program Business Assistance	\$ 4,000,000.00	\$ -	\$ -	Not Started
	2.30-Technical Assistance, Counseling, or Business Planning	LA Optimized Program	\$ 2,500,000.00	\$ 997,273.00	\$ 221,510.00	Completed less than 50%
	3.4-Public Sector Capacity: Effective Service Delivery	Effective Service Delivery for EWDD ARPA Programs – Avivar	\$ 175,000.00	\$ 175,000.00	\$ 165,000.00	Completed more than 50%
Department of Transportation	2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	Play Streets	\$ 500,000.00	\$ 500,000.00	\$ 237,158.22	Completed less than 50%
		People Streets	\$ 500,000.00	\$ 3,719.41	\$ 3,719.41	Completed less than 50%
	2.29-Loans or Grants to Mitigate Financial Hardship	Al Fresco	\$ 1,614,791.00	\$ -	\$ -	Not Started

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
Los Angeles Public Library	2.4- Household Assistance: Internet Access Programs	Tech Kiosks	\$ 185,753.96	\$ 185,753.96	\$ 185,753.96	Completed
		Tech Try-Out Carts	\$ 145,000.00	\$ 62,733.69	\$ 62,733.69	Completed less than 50%
Los Angeles Sanitation	2.2- Household Assistance: Rent, Mortgage, and Utility Aid	Solid Resources Fee Low-Income Credit Arrearage	\$ 10,000,000.00	\$ 9,108,433.65	\$ 9,108,433.65	Completed
	3-Public Health-Negative Economic Impact: Public Sector Capacity	3.4-Public Sector Capacity: Effective Service Delivery	\$ 310,000.00	\$ 194,782.64	\$ 194,782.64	Completed more than 50%
Public Works - Bureau of Street Lighting	5.21-Broadband: Other projects	Backbone Infrastructure Installation Pilot	\$ 2,000,000.00	\$ 57,112.68	\$ 57,112.68	Completed less than 50%
Recreation and Parks	6.0-Provision of Government Services	Computers and Wi-Fi in Recreation and Park (RAP) Centers	\$ 225,000.00	\$ 119,792.22	\$ 119,792.22	Completed more than 50%
	RECREATION AND PARK IMPROVEMENT PROJECTS		\$ 74,534,967.58	\$ 17,647,246.84	\$ 12,750,578.27	Completed less than 50%
	Recreation Center Ventilation Improvements		\$ 1,630,490.00	\$ 611.37	\$ 611.37	Completed less than 50%
	1.4-Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	1. Rec Center Ventilation Improvements – Cypress Recreation Center (HVAC)	\$ 515,000.00	\$ -	\$ -	Not Started
		2. Rec Center Ventilation Improvements – Sunland Park (HVAC)	\$ 515,000.00	\$ 93,967.67	\$ -	Not Started

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
		3. Rec Center Ventilation Improvements – North Weddington Recreation Center (HVAC)	\$ 600,490.00	\$ 600,490.00	\$ 321,987.98	Completed more than 50%
	Rec & Park Imp for Health & Safety		\$ 14,059,500.00	\$ 2,027,165.81	\$ 1,990,811.46	Completed more than 50%
Recreation and Parks	6.1-Provision of Government Services	1. Rec & Park Improvements for Health & Safety - Multiple Facilities – ADA	\$ 2,575,000.00	\$ 75.00	\$ 75.00	Completed less than 50%
		2. Rec & Park Imp for Health & Safety - Multiple Facilities - Bleachers	\$ 2,060,000.00	\$ 2,000,000.00	\$ 1,963,645.65	Completed 50% or more
		3. Rec & Park Imp for Health & Safety - Angels Gate Park (Prefab Bldg)	\$ 360,500.00	\$ 380.97	\$ 380.97	Completed less than 50%
		4. Rec & Park Imp for Health & Safety - Cabrillo Marine Aquarium (Bldg Imp)	\$ 2,060,000.00	\$ 142.24	\$ 142.24	Completed less than 50%
		5. Rec & Park Imp for Health & Safety - Cabrillo Beach (Prefab Bldg)	\$ 2,060,000.00	\$ 26,567.60	\$ 26,567.60	Completed less than 50%
		6. Rec & Park Imp for Health & Safety - Griffith Park (Prefab Bldg)	\$ 2,575,000.00	\$ -	\$ -	Not Started
		7. Rec & Park Imp for Health & Safety - Glassell Park (Lights)	\$ 2,060,000.00	\$ -	\$ -	Not Started
		8. Rec & Park Imp for Health & Safety - Glassell Park (Roof)	\$ 309,000.00	\$ -	\$ -	Not Started

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
	Park Improvements for Community Health and Safety		\$ 59,445,467.58	\$ 24,754,806.94	\$ 12,405,872.36	Completed less than 50%
	2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	1. Rec & Park Imp for Health & Safety - Arroyo Seco Ave 60 Park (Playground)	\$ 566,500.00	\$ -	\$ -	Not Started
		2. Rec & Park Imp for Health & Safety - Anderson Memorial Senior Ctr (Playground)	\$ 772,500.00	\$ 731,388.78	\$ 731,388.78	Completed more than 50%
		3. Rec & Park Imp for Health & Safety - Arroyo Seco Ave 64 Park (Playground)	\$ 412,000.00	\$ 66,225.44	\$ 222.44	Completed less than 50%
		4. Rec & Park Imp for Health & Safety - Brand Park (Ballfield)	\$ 1,545,000.00	\$ 1,545,000.00	\$ 778,529.83	Completed more than 50%
		5. Rec & Park Imp for Health & Safety - Baldwin Hills Rec Center (Playground)	\$ 721,000.00	\$ 721,000.00	\$ 223,136.00	Completed less than 50%
		6. Rec & Park Imp for Health & Safety - Culver/Slauson Park (Lights)	\$ 257,500.00	\$ -	\$ -	Not Started
		7. Rec & Park Imp for Health & Safety - Cypress Rec Center (Playground)	\$ 515,000.00	\$ 419,457.29	\$ 419,457.29	Completed more than 50%
		8. Rec & Park Imp for Health & Safety - Denker Rec Center (Ballfield)	\$ 1,854,000.00	\$ 1,675,065.28	\$ 519,797.41	Completed less than 50%
		9. Rec & Park Imp for Health & Safety - El Sereno North Park (Playground)	\$ 515,000.00	\$ 289,504.34	\$ 75.00	Completed less than 50%

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
		10. Rec & Park Imp for Health & Safety - Exposition Park Garden (Site Imp)	\$ 1,534,700.00	\$ 796,481.26	\$ 607,841.26	Completed less than 50%
		11. Rec & Park Imp for Health & Safety - Eagle Rock Rec Center (Playground)	\$ 824,000.00	\$ 824,000.00	\$ -	Not Started
		12. Rec & Park Imp for Health & Safety - Ernest E Debs Reg Park (Restroom)	\$ 1,545,000.00	\$ 5,034.02	\$ 5,034.02	Not Started
		13. Rec & Park Imp for Health & Safety - El Sereno Rec Center (Playground)	\$ 515,000.00	\$ 492,735.27	\$ 492,735.27	Completed more than 50%
		14. Rec & Park Imp for Health & Safety - Fred Roberts Rec Center (Lights)	\$ 257,500.00	\$ 6,471.92	\$ 6,471.92	Completed less than 50%
		15. Rec & Park Imp for Health & Safety - Fremont HS Pool (Bldg Imp)	\$ 1,029,967.58	\$ 1,029,967.58	\$ 1,029,967.58	Completed
		16. Rec & Park Imp for Health & Safety - Green Meadows Rec Center (Playground)	\$ 669,500.00	\$ -	\$ -	Not Started
		17. Rec & Park Imp for Health & Safety - Gilbert W Lindsay Community Ctr (Park Imp)	\$ 824,000.00	\$ 1,013,271.61	\$ 254,453.48	Completed less than 50%
		18. Rec & Park Imp for Health & Safety - Glenhurst Park (Playground)	\$ 360,500.00	\$ 233,991.64	\$ 115,729.37	Completed less than 50%
		19. Rec & Park Imp for Health & Safety - Granda Hills Rec Center (Pool)	\$ 1,030,000.00	\$ -	\$ -	Not Started

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
		20. Rec & Park Imp for Health & Safety - Hermon Park (Restroom)	\$ 772,500.00	\$ 3,342.19	\$ 3,342.19	Completed less than 50%
		21. Rec & Park Imp for Health & Safety - Harbor City Park (Playground)	\$ 746,750.00	\$ 708,723.21	\$ 708,723.21	Completed more than 50%
		22. Rec & Park Imp for Health & Safety - Hubert H Humphrey Memorial Park (Lights)	\$ 772,500.00	\$ -	\$ -	Not Started
		23. Rec & Park Imp for Health & Safety - Hansen Dam Rec Area (Site Imp)	\$ 206,000.00	\$ 206,000.00	\$ 206,000.00	Completed
		24. Rec & Park Imp for Health & Safety - Highland Park Rec Center (Playground)	\$ 875,500.00	\$ 789,793.42	\$ 789,793.42	Completed more than 50%
		25. Rec & Park Imp for Health & Safety - Jackie Tatum/Harvard Rec Center (Lights)	\$ 2,060,000.00	\$ -	\$ -	Not Started
		26. Rec & Park Imp for Health & Safety - James Slauson Rec Center (Park Imp)	\$ 515,000.00	\$ 492,168.00	\$ 477,168.00	Completed more than 50%
		27. Rec & Park Imp for Health & Safety - Jesse Owens Mini-Park (Playground)	\$ 824,000.00	\$ 774,373.96	\$ 774,373.96	Completed more than 50%
		28. Rec & Park Imp for Health & Safety - Jackie Tatum/Harvard Rec Center (Bldg Imp)	\$ 309,000.00	\$ 285,802.86	\$ 543.44	Not Started
		29. Rec & Park Imp for Health & Safety -	\$ 1,236,000.00	\$ 671.86	\$ 671.86	Not Started

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
		Leimert Plaza (Restroom)				
		30. Rec & Park Imp for Health & Safety - Louise Park (Lights)	\$ 1,442,000.00	\$ -	\$ -	Not Started
		31. Rec & Park Imp for Health & Safety - Lafayette Park (Park Imp)	\$ 1,442,000.00	\$ -	\$ -	Not Started
		32. Rec & Park Imp for Health & Safety - Laurel Grove Park (Playground)	\$ 1,459,510.00	\$ 1,459,510.00	\$ -	Not Started
		33. Rec & Park Imp for Health & Safety - Lanark Park (Restroom)	\$ 772,500.00	\$ -	\$ -	Not Started
		34. Rec & Park Imp for Health & Safety - Martin Luther King Jr Park (Park Imp)	\$ 412,000.00	\$ -	\$ -	Not Started
		35. Rec & Park Imp for Health & Safety - MacArthur Park (Lights)	\$ 515,000.00	\$ 515,000.00	\$ 507,136.00	Completed 50% or more
		36. Rec & Park Imp for Health & Safety - Normandale Rec Center (Ballfield)	\$ 1,545,000.00	\$ 1,545,000.00	\$ 599,700.00	Completed less than 50%
		37. Rec & Park Imp for Health & Safety - North Atwater Park (Restroom)	\$ 772,500.00	\$ -	\$ -	Not Started
		38. Rec & Park Imp for Health & Safety - Panorama City Rec Center (Ballfield)	\$ 1,545,000.00	\$ 826,296.00	\$ -	Not Started
		39. Rec & Park Imp for Health & Safety - Point Fermin-Wilders (Site Imp)	\$ 1,236,000.00	\$ -	\$ -	Not Started

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
		40. Rec & Park Imp for Health & Safety - Palms Rec Center (Site Imp)	\$ 309,000.00	\$ -	\$ -	Not Started
		41. Rec & Park Imp for Health & Safety - LAPD Swat Ofc Randal D Simmons (Playground)	\$ 1,457,450.00	\$ 1,090,690.16	\$ 469,587.18	Completed less than 50%
		42. Rec & Park Imp for Health & Safety - Queen Anne Rec Center (Lights)	\$ 875,500.00	\$ -	\$ -	Not Started
		43. Rec & Park Imp for Health & Safety - Queen Anne Rec Center (Bldg Imp)	\$ 458,350.00	\$ 233,147.00	\$ 233,147.00	Completed more than 50%
		44. Rec & Park Imp for Health & Safety - Ross Snyder Rec Center (Park Imp)	\$ 1,066,050.00	\$ -	\$ -	Not Started
		45. Rec & Park Imp for Health & Safety - Runyon Canyon (Restroom)	\$ 824,000.00	\$ -	\$ -	Not Started
		46. Rec & Park Imp for Health & Safety - Ritchie Valens Park (Lights)	\$ 339,900.00	\$ 339,900.00	\$ 339,900.00	Completed
		47. Rec & Park Imp for Health & Safety - Rio De Los Angeles State Park (Lights)	\$ 1,545,000.00	\$ -	\$ -	Not Started
		48. Rec & Park Imp for Health & Safety - Rancho Cienga Sports Complex (Lights)	\$ 1,545,000.00	\$ 1,545,000.00	\$ 396,721.05	Completed less than 50%
		49. Rec & Park Imp for Health & Safety - Rio De Los Angeles State Park (Ballfield)	\$ 1,030,000.00	\$ -	\$ -	Not Started

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
		50. Rec & Park Imp for Health & Safety - Ramon D Garcia Rec Center (Playground)	\$ 101,500.00	\$ 45,369.48	\$ 45,369.48	Completed less than 50%
		51. Rec & Park Imp for Health & Safety - Ritchie Valens Park (Restroom)	\$ 772,500.00	\$ 507.96	\$ 507.96	Not Started
		52. Rec & Park Imp for Health & Safety - Roger W Jessup Park (Playground)	\$ 762,200.00			Completed less than 50%
		53. Rec & Park Imp for Health & Safety - Sepulveda Basin (Ballfield)	\$ 1,293,200.00	\$ 76,449.40	\$ 62,032.90	Not Started
		54. Rec & Park Imp for Health & Safety - Sylmar Park (Restroom)	\$ 618,000.00	\$ 659.50	\$ 659.50	Completed less than 50%
		55. Rec & Park Imp for Health & Safety - South Park Rec Center (Bldg Imp)	\$ 484,100.00	\$ 415,499.57	\$ 240,408.26	Completed less than 50%
		56. Rec & Park Imp for Health & Safety - Sun Valley Rec Center (Lights)	\$ 2,060,000.00	\$ 867,484.60	\$ -	Not Started
		57. Rec & Park Imp for Health & Safety - St Andrews Rec Center (Park Imp)	\$ 2,060,000.00	\$ 518,660.37	\$ 51,721.78	Completed less than 50%
		58. Rec & Park Imp for Health & Safety - San Julian Park (Restroom)	\$ 515,000.00	\$ 515,000.00	\$ -	Not Started
		59. Rec & Park Imp for Health & Safety - Toberman Rec Center (Lights)	\$ 772,500.00	\$ 398,177.10	\$ 398,177.10	Completed 50% or more

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
		60. Rec & Park Imp for Health & Safety - Trinity Rec Center (Site Imp)	\$ 1,349,300.00	\$ 940,516.56	\$ 825,329.11	Completed 50% or more
		61. Rec & Park Imp for Health & Safety - Verdugo Hills Pool (Pool)	\$ 600,490.00	\$ 719.61	\$ 719.61	Completed less than 50%
		62. Rec & Park Imp for Health & Safety - Winnetka Rec Center (Lights)	\$ 1,957,000.00	\$ 1,749.70	\$ 1,749.70	Completed less than 50%
		63. Rec & Park Imp for Health & Safety - Winnetka Rec Center (Bldg Imp)	\$ 309,000.00	\$ 309,000.00	\$ 87,550.00	Completed less than 50%
	LICENSED PRESCHOOL CENTERS		\$ 20,000,250.00	\$ 11,405,092.16	\$ 10,148,591.01	Completed 50% or more
	2.11-Healthy Childhood Environments: Child Care	1. Licensed Preschool Centers - Banning Park Child Care	\$ 3,415,375.00	\$ 1,361,981.18	\$ 1,200,523.03	Completed less than 50%
		2. Licensed Preschool Centers - Branford Park Child Care	\$ 1,481,875.00	\$ 1,059,527.46	\$ 1,059,527.46	Completed 50% or more
		3. Licensed Preschool Centers - Downey Child Care	\$ 1,666,125.00	\$ 1,082,678.64	\$ 897,861.14	Completed 50% or more
		4. Licensed Preschool Centers - Echo Park Child Care	\$ 1,602,625.00	\$ 722,884.36	\$ 592,979.96	Completed less than 50%
		5. Licensed Preschool Centers - Evergreen Child Care	\$ 1,462,125.00	\$ 863,426.56	\$ 843,950.26	Completed 50% or more
		6. Licensed Preschool Centers - Hubert H Humphrey Child Care	\$ 1,239,625.00	\$ 655,371.78	\$ 655,371.78	Completed 50% or more

Department	Expenditure Category	Project Name	Adopted Budget	Obligated Amount	Expenditures as of June 30, 2023	Status
		7. Licensed Preschool Centers - Rancho Cienega Child Care	\$ 2,185,625.00	\$ 1,188,622.08	\$ 887,996.31	Completed less than 50%
		8. Licensed Preschool Centers - Van Ness Child Care	\$ 2,064,625.00	\$ 1,402,159.79	\$ 1,227,317.86	Completed 50% or more
		9. Licensed Preschool Centers - South Park Child Care	\$ 2,474,125.00	\$ 1,501,147.73	\$ 1,388,743.95	Completed 50% or more
		10. Licensed Preschool Centers - Victory-Valley Child Care	\$ 2,408,125.00	\$ 1,567,292.58	\$ 1,394,319.26	Completed 50% or more
Total Projects Funded with SLFRF			\$ 1,261,373,757.80	\$ 1,194,944,119.09	\$1,173,665,612.24	Completed 50% or more